

NEWS SUMMARY

GENERAL

Heath
warns
South
Africa

Former Prime Minister Edward Heath gave South Africa a stern warning that the West would not help in the event of a Russian threat unless all South Africans had the vote.

Mr Heath was speaking in Johannesburg at the opening of a conference on Southern Africa in the world.

"Unless and until the dismantlement of apartheid is assured, it would be a grave mistake for South Africa to base her strategy on the assumption that when the chips are down the West will stand with her," he said. *Angola fighting, Back Page*

Carnival climax

London's Notting Hill Carnival reached its climax yesterday afternoon. Crowds were thinner, despite sunny weather, and police reported only 10 arrests. *Back Page; Men and Matters, Back Page*

Israel protests

Israel's ambassador to France will protest to President Mitterrand today over the French Foreign Minister's weekend meeting with PLO leader Yasser Arafat. *Page 2*

Budget cut plan

The West German Government may cut the growth of its 1982 budget by even more than planned a month ago. *Back Page*

20 injured

Twenty were injured when a bomb exploded in the car park at the U.S. and NATO European air force operations headquarters at Ramstein, West Germany.

Brighton brawls

Hundreds of police split up groups of brawling mobs, skinheads and punks in Brighton last night. Earlier, five youths were fined a total of £1,200 after Sunday's disturbances.

Aberfan threat

Parents at Aberfan, South Wales, threatened to keep their children from school because of fears about an underground fire at a nearby coal tip.

Women drowned

A woman drowned after trying to save two children swept out to sea on an airbed off Seaton, Devon. The children survived.

'Ban N. Zealand'

The Supreme Council for Sport in Africa will campaign for New Zealanders to be barred from the Athletics World Cup in Rome next week because of sporting links with South Africa.

Test latest

Australia were 344-9 at the close of play in the Sixth Test against England at the Oval. *Dirk Wellham made 103. Cricket, Page 15*

Fecund chance

A Cypriot woman with two sets of reproductive organs gave birth to her second child in Nicosia. She now has one from each womb.

Briefly ...

Airline pilot David Watt won the British Gliding Championship at Dunstable.

Home-made parcel bomb addressed to President Reagan was found in a Detroit postbox.

Concorde is to fly further from Canada's east coast to reduce noise pollution.

Bomb damaged a Lebanese airliner after it landed in Beirut from Libya.

BUSINESS

Coffee
nations
seek rise
in prices

COFFEE producing countries today start talks in London intended to raise world prices, stabilise the market and form a united front before talks with consumers. *Back Page*

CURRENCY trading was generally quiet last week, with the dollar finishing slightly firmer on balance against most currencies. The market was thin, partly reflecting the long holiday weekend in Britain.

All members of the European Currency Unit traded well within divergence limits, giving little substance to recent rumours of a realignment of rates involving a devaluation of the French franc against the D-Mark.

The German unit remained the strongest EMS currency, but the franc was not under any pressure and finished slightly firmer on the week. It was replaced by the Belgian franc as the weakest member of the system.

The EMS August 28, 1981



The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may move more than 2% per cent. The lower chart gives each currency's divergence from its central rate against the European Currency Unit (ECU), itself a basket of European currencies.

BASE RATES and mortgage rates may rise before the end of 1981, say brokers James Capel. *Page 6*

SOVIET UNION signed a five-year agreement covering a big programme of power engineering in Vietnam. *Page 3*

LLOYD'S of London said a new ruling council for the insurance market would have to decide whether its members should be paid. *Page 4*

BRITISH TELECOM will open 40 telephone shops in an attempt to fend off competition from independent retailers. *Page 4*

FORD launches revised version of the Fiesta today, including a 1600cc sports model. *Page 7*

TUC called for increased UK power station construction and a £1bn scheme to boost energy conservation. *Page 9*

VOLVO, the Swedish automobile group, reported earnings in the first half of 1981 of SKr 619m (£63.6m) before currency fluctuation losses, against SKr 596m. *Page 28*

SASOL, the South African oil-from-coal producer, raised pre-tax profit 35 per cent to R281.8m (£161m) in the year to June 27. *Page 28*

GEORGE ARMITAGE & Sons, brick manufacturer, reported pre-tax profits of £28,000 (£502,000) for the first half of 1981. *Page 18*

Harvey

Lombard: John Lloyd on unions and the Labour Party

Film and video: still photography

Military aid: Britain's role

Editorial comment: Iran, the public trustee

Survey: road transport and distribution

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Int'l Co. News

Labour

Leaders

Lex

World Econ. Ind.

Management

Men & Matters

Money & Exchanges

Overseas News

Racing

Share Information

David S. Smith

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UK News

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World Stock Mkts.

World Trade

World Value E.

ANNUAL STATEMENTS

(Higgs)

F. H. Tomkins

Tehran mourners call
for further purge
as leaders are buried

BY TERRY POVEY IN TEHRAN

IRAN'S President and Prime Minister, assassinated in a bomb explosion on Sunday, were buried yesterday at a funeral attended by hundreds of thousands of Iranians. The funeral in Tehran brought calls for immediate reprisals against the dissidents blamed for the assassination.

President Mohammed Ali Rajai and Prime Minister Javad Bahonar, were killed in the bomb explosion and subsequent fire at the Prime Minister's office building in central Tehran. One report yesterday said eight people had died and 23 had been injured in the bomb attack.

Among those reported as injured was Colonel Vahid Dastgerdi the head of the national police force and General Sharafkha, the Acting Commander of the ground forces, as well as senior representatives of the paramilitary gendarmerie and the joint Chiefs of Staff.

Representatives of the state security organisations would also have been present at the meeting as would officials from the revolutionary guards.

The call for reprisals came from Ayatollah Rabbani Am-Jashi, the Prosecutor General, who told mourners that "the nation demands from all the revolutionary prosecutors in the country that their court should be truly Islamic."

They should act as did Imam Ali, one of the first leaders of Shi'ite Islam, who "chopped off the heads of 4,000 in one day," he said.

"Khalkhali's courts must be set up again," the crowd shouted back. The courts of Ayatollah Khalkhali are well known for their rapid ways of dealing out justice, more often than not.

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Mourners call for revenge during yesterday's double funeral in Tehran.

Union support sought for Silkin

BY JOHN LLOYD, LABOUR CORRESPONDENT

STRENUOUS EFFORTS are being made to swing sufficient union support behind Mr John Silkin in his campaign for deputy leadership of the Labour Party to ensure that he survives into the second ballot.

If he is not knocked out in the first round ballot, the union leaders involved believe, he would then have the best chance of all the candidates of securing outright victory. They assume that Mr Tony Benn would drop out on the first ballot, and that Mr Silkin would then pick up the vast majority of the constituency parties and a large number of centre-left MPs and could then beat Mr Denis Healey.

The key to Mr Silkin's hopes of success in the first ballot lies with the two general unions, the Transport and General Workers (TGWU) and the General and Municipal Workers,

which between them represent about 2m affiliated members, around one-third of total union affiliations to the Labour Party.

The Transport and General Workers' Union, which sponsors Mr Silkin as an MP, is expected to cast its votes for him. It is believed to have been active in persuading other unions in the centre and left to follow suit in order to block the candidacy of Mr Benn, whose success, it is felt, would divide the party.

The GMWU will decide its choice at its executive committee meeting next month, following consultation among its membership. It had been thought certain to vote for Mr Healey—but that is now in doubt.

Other unions on the left could also come under TGWU pressure to vote for Mr Silkin. The National Union of Public

Employees (NUPPE), which commands some 600,000 votes and is the party's fourth largest affiliate, is a possible supporter. NUPPE had been thought likely to vote for Mr Benn.

Mr Silkin has already secured the support of two small unions, the National Union of Agricultural and Allied Workers and the National Union of Seamen. Mr Silkin has appeared confident of victory. He has pointed to the unions as the source of his strongest support.

He has worked hard, in his public pronouncements, at presenting himself as a middle-way between Mr Healey's refusal to endorse elements in recent party policy and the intolerance and sectarianism of Mr Benn's supporters.

Healey campaigners move to eliminate Silkin. *Page 14*

Chase
cuts
prime
to 20%

By Paul Betts in New York

CHASE MANHATTAN, the third largest U.S. bank, reduced its lending rate to prime borrowers by half a percentage point to 20 per cent yesterday.

This is the first decline in the U.S. prime since major banks increased the key lending rate to 20½ per cent on July 9 taking the prime only one percentage point below the record set in December.

The move by Chase was followed by the First National Bank of Chicago and the Los Angeles-based Mitsui Manufacturers Bank. Wall Street expects other major U.S. banks to follow suit.

However, the Federal Reserve Board (FED) reaffirmed on Sunday that it would maintain its tight monetary policies despite increasing signs that the U.S. economy is heading towards a new recession.

Mr Paul Volcker, chairman of the Fed, said in a television

PRESIDENT REAGAN is under increasing pressure to trim the vast increases in defence spending he had planned for the next three years. Mr Murray Weidenbaum, chairman of the President's Council of Economic Advisers, said no part of the budget should be "sacrosanct."

interview: "We have to keep restraining the growth of money and credit." He added: "We intend to stick with it" in reference to the Central Bank's restrictive monetary policy and also predicted "a rough period in which monetary restraint will collide with high demand for money and credit."

Mr Volcker also acknowledged that Wall Street was increasingly losing confidence in the Reagan Administration's economic programme. "After years of disappointment, disappointment in pledges to balance the budget and hoping that inflation would come down... there's a certain natural scepticism out there, and we've got to work through that scepticism," he said. But he argued that monetary policy had to carry a "very heavy" part of the burden in fighting inflation.

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£ in New York

	Aug. 28	Previous
Spot	\$1.9550-9560	\$1.9520-9540
1 month	0.95-0.75 pm	0.75-0.65 pm
3 month	2.25-2.50 pm	2.50-2.45 pm
12 month	5.75-5.95 pm	5.85-7.05 pm

West Midland
workers 'may
face pay cuts'

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

WAGE CUTS may be on the way for some Midland workers, according to Mr Reg Farnes, vice-chairman of the West Midlands region of the Confederation of British Industry.

Wages had been cut during the 1930s, and, because of the depth of the recession, some companies were again considering the possibility following the example set by Pan American World Airways. Pan Am last week started discussions with UK unions about a 10 per cent pay cut as attempting to impose worldwide.

Mr Farnes forecast that the West Midlands, once renowned for its militant workers, would set the pace in bringing down pay settlements to "the very low single figures." Most deals were already being struck at below 5 per cent. Many companies were deferring any increase.

"It is no longer a question of talking about what companies can afford to pay but what their customers can afford. There is no more money in the kitty," he said last night.

Major Peter Forrest, chairman of the West Midlands Engineering Employers' Association, said yesterday there was a mood of realism among workers. "Keeping your job is now so important. Employees know that if they get a silly wage rise jobs will go."

Shop-floor militancy has crumbled in the West Midlands, where unemployment has more than doubled in just 12 months. The level of jobs, already at 14.8 per cent, is rising faster than the national average—and employers are warning of another round of redundancies and possible closures.

Some union leaders privately admit their weakness. "Workers are demoralised and know there is not point in industrial action," according to one regional official.

The BL Case now lays on a scheduled November 1 review date will prove a key test. Shop stewards are demanding a £20-a-week rise—worth more than 25 per cent for the lowest paid—but there is little indication that the militant talk is likely to be translated into widespread industrial action.

The apparent lack of shop-floor militancy within BL is mirrored in engineering. Many companies believe that, whatever the outcome of national pay talks on minimum rates now under way, they may negotiate less inflationary deals at the workplace, as they did last year.

Within the region there are hopes that the new month will survive the recession. Major Forrest said regional officials of one large union had called for a meeting with his association to discuss jointly how to maintain "the more reasonable attitude to bargaining."

Some union officials believe their negotiating power will never return. One said: "The recession has polarised workers—into those with a job and those without. Those in work won't abuse their position for fear of the employment consequences."

In the event of an economic upturn, many workers would be opposed to their managers recruiting new labour, he said. "They will grab the overtime rather than run the risk that in the next downturn it will be their job that goes."

Business leaders in the West Midlands, while grateful for an improved industrial relations climate, are increasingly concerned about the failure of the Government to stimulate the economy.

Mr John Warburton, director of the Birmingham Chamber of Commerce, said last night that, without an autumn boost—possibly through public sector capital projects—more redundancies and closures could still be necessary.

Export demand improves

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

EXPORT DEMAND for British manufactured products has begun to recover, following the fall in the pound against the dollar, the Confederation of British Industry's monthly trends inquiry shows this morning.

The inquiry, conducted in the first three weeks of August, provides further confirmation of the flattening out of the recession and indicates that any recovery is likely to be sluggish. This is in line with other recent surveys, forecasts and statistics suggesting that the

worst of the recession may be over. The most positive point is the outlook for exports. There has been a sharp fall in the proportion of companies reporting below, rather than above, normal export order books. The balance is minus 44 per cent now compared with minus 60 per cent in April, though this

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Brokers say base rates may rise, Page 6

Soviet Union steps up gold sales

BY DAVID MARSH

THE Soviet Union has stepped up sales of gold to western bullion markets to around the highest levels for two years.

The Russians held back supplies from the market for much of 1980 and the first part of 1981, but are now under increased pressure to sell—despite a bullion price which is still looking fragile in the \$420 to \$430 per ounce range.

Some European bullion dealers in touch with Moscow believe the Kremlin seriously miscalculated by not selling more metal last year when the price averaged more than \$500. The need to sell gold reflects the deteriorating balance of payments of the world's number two gold producer, caused by aid to Poland; sluggish prices for oil exports and continued large grain imports following another poor harvest this year.

South Africa, the world's largest producer, has also suffered a worsening in its

finances and has indicated it will have to sell all its gold production this year.

Bullion dealers in London and Zurich say the Russians have re-emerged as regular sellers over the past two months. Sales have continued during the past fortnight, when the price at one point recovered to above \$430 from its 21-month low earlier in August at around \$390.

Although the unloading seems to have been around the most extensive since mid-1979, the amounts have been fed to the market carefully so far and have not been large enough to rock prices.

But one London dealer said: "If the market were in a mood to go up, and the Russians continued to sell strongly, that would keep any price rise under wraps."

It is impossible to pinpoint the total of Russian sales because Moscow uses a variety of markets and methods to dispose of the metal.

A consensus of dealers' estimates is that between 60 and 80 tonnes have been sold so far this year, of which between one third and one half may have been sold in the last two months. According to some market reports, however, sales so far this year may already have totalled as much as 100 tonnes.

Russian gold sales last year were generally reckoned at around 80 tonnes, the lowest since 1971.

Most Russian gold is channelled into the West through Zurich, where the Soviet trading bank, the Vozkhod Handelsbank, maintains an active dealing presence on the gold market.

The Russians have been trying to sell more bullion in the Far East. Moscow is already thought to have customers in the Japanese jewellery and electronics industry, where Soviet gold is highly prized on account of its exceptional 99.99 per cent purity.

Record Australian takeover bid

BY GEORGE MARSHALL IN SYDNEY

MR ALAN BOND, the Perth-based entrepreneur and yachtsman, yesterday launched the largest personal takeover bid ever made in Australia when he offered AS121m (£75.25m) for slightly over 60 per cent of Swan Brewery, Western Australia's only brewing group.

Swan, which has so far been left out of a wave of brewing mergers, has looked increasingly vulnerable as Mr Bond has built up a stake of nearly 20 per cent through Bond Corporation, his main holding company.

The surprise in last night's statement was less that an offer had been launched than that Mr Bond has chosen to "go it alone" and make the offer in

his own right. Mr Bond, 42, has extensive property interests as well as large oil, gas and base metal investments through Bond Corporation, of which he owns half. He gained international renown through financing challenges in the America's Cup and other sailing competitions.

Bond Corporation has been extending its interests widely in the past year. It succeeded in taking Waltons, the Sydney retail chain, and two weeks ago launched an AS52m bid for Northern Mining, owner of a 5 per cent stake in the Ashton diamond mining venture in north western Australia.

Mr Bond's personal bid has the backing of Bond Corporation. He is offering AS2.50 a share, which values the entire capital of Swan at AS151.45m. This compares with a stated net asset backing of AS1.02 and a closing price on share markets yesterday of AS2.20.

The offer is conditional on 90 per cent acceptance by outstanding shareholders—excluding Bond Corporation. Finance will be provided by Wardley, Australia.

Before the offer announcement yesterday, Bond Corporation announced purchases of another 400,000 shares which lifted the group's holding, through Residential Developments Pty, to 19.33 per cent.

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We became the world's largest distributor of earthmoving equipment by having a policy of imaginative expansion, coupled with the kind of round-the-clock service that many of our competitors envy.

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Our word is our Bond. **BLACKWOOD HODGE**

The world's largest distributor of earthmoving equipment.

Balsemao forms new Portuguese Cabinet

By Diana Smith in Lisbon

SR Francisco Pinto Balsemao, leader of the Portuguese Social Democrats, has formed a new cabinet. He will announce his team today to President Antonio Ramalho Eanes and the Government will be sworn in on Thursday or Friday.

A week ago, Sr Balsemao was invited by President Eanes to form a government—his second since January. He resigned as Premier on August 10 in a move aimed at deflating noisy diversaries in his own party and in the Christian Democrat Party, second strongest group of the ruling alliance.

The move worked: his opponents could not offer a suitable alternative. Having urged his former adversaries to take his side, Sr Balsemao agreed to return as Premier.

His second administration will be Portugal's eighth constitutional government since free general elections were restored in 1976. It has a strong stress on economic management and will also enjoy the presence of the Christian Democrat and monarchist leaders. Sr Balsemao insisted on this before he would agree to return.

Sr Diogo Freitas do Amaral, Christian Democrat chief, will be deputy Premier and Minister of Defence. The defence portfolio has been held by representatives of his party since the three-party alliance won a parliamentary majority in the 1979 snap election.

The leader of the environmentally-minded monarchists, Sr Gonzalo Ribeiro Telles, will be Minister of State with special responsibilities for the quality of life.

To strengthen the means with which to attack a \$1.3bn balance of payments deficit, 17.8 per cent inflation, and a simultaneous need for rapid economic growth, Sr Balsemao has given a new Ministry of Economy and Finance to Sr Joao Salgueiro, a respected economist.

Sr Salgueiro has been jointly head of the state-run national development bank and the foreign investment institute. He emerged as a bright young economic thinker in the late 1960s, and this will be his first Cabinet post.

OECD report is critical

By Our Foreign Staff

THE OECD last night published a gloomy and extremely critical report on the economy of Portugal, the second-poorest country within the organisation as measured by GDP per head.

"The short-term forecasts drawn up by the secretariat suggest that the economic situation will deteriorate fairly sharply in 1981 and the greater part of 1982," the report said.

In figures, the secretariat forecasts a growth of GDP this year by 3½ per cent, shrinking to 3 per cent in 1982, as against 5.5 per cent in 1979. More recent estimates from Lisbon go even lower to only 3 per cent in 1981. The OECD records a rise of the consumer price index of 16.6 per cent in 1980, rising to 18½ per cent both this year and next.

It forecasts that the trade deficit will increase from \$4.2bn in 1980 to \$4.6bn (£2.4bn) this year and \$4.8bn in 1982. Income from tourism and the remittances of Portuguese working abroad brighten that picture a little. The current external account last year was in deficit by \$1bn, equivalent to 4.3 per cent of GDP. For this year the forecast is a deficit of \$1.6bn.

ANGER AFTER CHEYSSON-ARAFAT TALKS

Israel plans protest to Mitterrand

BY DAVID LENNON IN TEL AVIV

ISRAEL's ambassador to France will deliver a sharp protest to President Francois Mitterrand in Paris today over the week-end meeting in Beirut between the French Foreign Minister and the head of the Palestine Liberation Organisation, Mr Yasser Arafat.

The Israeli Foreign Ministry yesterday denounced Sunday's meeting between Mr Arafat and the Foreign Minister, M Claude Cheysson, which it said had delivered a blow to the Middle East peace process and "would encourage extremist violence."

The French minister and PLO leader met for 50 minutes at the home of Lebanese Premier Shafik al-Wazzan, a neutral site chosen after a diplomatic squabble over whether the two should meet at the PLO head-

quarters or the French ambassador's residence.

Israel, which opposes any recognition of the PLO, was particularly angry that the meeting took place only a day after a Palestinian attack on the main synagogue in Vienna left two people dead and 20 injured.

Israel's ambassador in Paris, Mr Meir Rosenne, will use the opportunity afforded by today's meeting with President Mitterrand, which had been arranged some weeks ago, to protest the meeting with Mr Arafat.

DAMASCUS—M Cheysson flew to Latakia, Syria, yesterday, to meet President Hafes Al-Assad after talks in Damascus with Mr Abdel-Halim Khaddam, Foreign Minister.

A Syrian Government official said the two Foreign Ministers

met for two hours and discussed bilateral relations, the Middle East and international problems. France and the PLO have apparently agreed to hold more contacts on the Middle East. Mr Arafat declared after the Beirut talks with M Cheysson that they would meet again but did not say when or where.

Arab diplomats said that two of Mr Arafat's closest aides, Mr Farouk Kaddoumi and Dr Ahmed Sidki Dajani, will visit Paris soon for talks. Mr Kaddoumi, who heads the PLO's political department, and Dr Dajani, who is a member of the PLO's 15-man executive committee, attended the talks between Mr Arafat and M Cheysson.

M Claude Cheysson (right)



Wages pressure tests French Government

BY DAVID HOUSEGO IN PARIS

A TEST of the French Government's ability to contain the country's accelerating inflation rate will emerge in the coming weeks during consultations between the Government and the main labour unions over the level of public sector wage settlements.

Prices in July rose faster than in any single month since January 1980 with an increase of 1.7 per cent in the consumer price index. Although this increase reflected some exceptional factors, there is expected to be continuing upward pres-

sure on the rate in the months ahead as the strength of the dollar is reflected in the rise in import prices.

A further major determinant of the rate will be the level of public sector wage increases which are bound to influence private sector settlements. The Communist dominated General Confederation of Labour (CGT), the largest union in the country has already drawn attention to July's inflation figures. It warned that under a left wing government there should be no decline in

workers' purchasing power, but a real increase for those at the bottom of the pay scale.

A report in the Communist daily L'Humanite also said that the current inflation rate risked undoing the benefits of the rise in the minimum wage and social allowances that the Socialist administration announced on coming to power.

The unions have yet to fix precise wage demands. The CGT, however, is asking for a 10 per cent increase in real purchasing power for the

500,000 workers on the minimum wage as from today. The minimum wage is raised 3.7 per cent from today to FF 3,017 (£374) a month in line with a price threshold system. The union also wants a selective freeing of some consumer prices which M Jacques Delors, Minister of the Economy, is resisting.

The Government's fear of any further rise in the minimum wage is that it could have a knock-on effect on wage levels through the rest of industry

India's foreign reserves show sharp fall

BY K. K. SHARMA IN NEW DELHI

INDIA'S foreign exchange reserves have plummeted suddenly. By the middle of August they had dwindled by more than Rs5bn (£300m) in six weeks, more than double the rate of the decline in previous months of the year.

Ominously, Rs4bn of the fall was due to the sale of large amounts held in the form of income-yielding foreign securities that had been built up to the high level of around Rs23bn in the past five years.

The Government decision to dip into these profitable reserves indicates the serious balance of payments position. The dimensions of which are becoming clear, and explain the decision to borrow heavily from the International Monetary Fund and world capital markets.

Part of the decline is attributable to the heavy imports of wheat, edible oil, and sugar in substantial quantities to make up for domestic shortages and for buffer stock purposes.

The yawning trade gap,

estimated at more than Rs55bn in 1980-81, is eroding the reserves at a time when earnings from invisibles, such as remittances from Indians abroad, have reached a peak.

The reserves declined by Rs5.24bn from June 26 to August 14. This compares with a fall of Rs2.7bn in the same period last year. If this trend persists, the reserves will be falling at twice the rate of last year.

Foreign exchange reserves stand at around Rs36bn, includ-

ing the value of gold held by the Reserve Bank of India. This is in contrast to the Rs22bn of two months ago. The reserves amount to a little more than three months of imports and can thus be said to be approaching a dangerously low level.

Part of the reason why the picture has remained hidden was a prolonged industrial dispute in the Reserve Bank earlier this year. The dispute was recently called off and the Reserve Bank has now brought all data up to date.

Six Arab oil states study possible economic union

BY SUE BOLTON IN BAHRAIN

THE FOREIGN Ministers of six Arab oil states were meeting last night in Taif, Saudi Arabia, to study the blueprint for an economic union in the Gulf.

The six, members of the recently-formed Gulf Co-operation Council (GCC) have agreed in principle to co-ordinate policies on oil, industry, finance, trade and banking and to allow the free movement of people, capital and goods.

The members are Saudi Arabia, Kuwait, Oman, the United Arab Emirates, Bahrain and Qatar.

The ministers will also be discussing Gulf security and will report to the next GCC summit.

Security issues, especially anxieties over the Iranian revolution, the Iraq-Iran war, the military build-up in the Indian Ocean and the proposed rapid deployment force, were prominent among the reasons why the Gulf states decided to join together.

Oman, in particular, is disturbed by the pro-Soviet pact signed in Aden on August 19 by South Yemen, Libya and Ethiopia.

Bread and flour prices triple in Poland

POLISH BREAD, flour and cereals prices went up threefold yesterday. The increases came on the first anniversary of agreements which followed strikes over food prices and resulted in the formation of the Solidarity independent trade union.

Solidarity holds its first national congress on Saturday, and is locked in difficult bargaining with the Communist authorities over how the official news media will cover the event.

Mr Janusz Onyszkiewicz, Solidarity's spokesman, said yesterday that the union would

propose dual television coverage—one version by a state television newscast, one by a team of Solidarity-affiliated broadcasters.

The union's Warsaw news bulletin yesterday rejected government arguments that a break-up of the state information monopoly would be tantamount to an attack on Poland's system of government and Soviet Bloc alliances.

"The mass media should be in the hands of the working people and their organisations," the bulletin quoted the Polish constitution as saying. Reuter

U.S. car industry prepares for price war

BY PAUL BETTS IN NEW YORK

A MAJOR price war is shaping up in the U.S. car industry and it is likely to break the traditional united front of the three main companies in setting similar price-tags on new models.

Chrysler is proposing to increase the average prices on its 1982 model cars by as much as 7.7 per cent or about \$622 (£327) a unit. This is much

higher than expected, and reflects Chrysler's problems of making an adequate return on its sales.

Like the other two major car manufacturers, General Motors and Ford, Chrysler has offered extensive rebates to promote its sales. But although sales have recovered for Chrysler, profit margins have been

hurt by the rebates.

By increasing new model prices substantially, Chrysler intends to test the market. Subsequently, the car company could reduce the increases depending on the market conditions.

For its part, General Motors has also announced a higher than expected price increase of

about 6 per cent or the equivalent of an average price increase of \$617 a unit. Ford is likely to increase its prices by about 4 per cent.

While the car companies are seeking to enhance their return on sales, they continue to compete fiercely with rebate programmes.

Zimbabwe takes tough stance on land sales

By Our Salisbury Correspondent

ZIMBABWE'S white farmers wishing to sell their land must first offer it to the Government rather than to commercial buyers, Dr Sekeramayi, the country's Minister of Lands and Rural Development, said yesterday.

The announcement reflects a significant hardening of the Government's stance on land ownership, Dr Sekeramayi said.

The Government was currently being forced to compete with commercial landowners to buy land for its resettlement programme. Some farms were being bought by individuals out of "self-interest," thereby inflating the price of land.

Machine tool gloom

Continuing high U.S. interest rates and an increasingly uncertain economic outlook have further depressed the country's machine-tool industry which reported at the weekend a 37 per cent drop in orders last month.

Flights suspended

Golden Gate Airlines, one of the largest U.S. commuter airlines, said it suspended all operations last Saturday because of the impact of the four-week air traffic controllers' strike. Reuter reports from Monterey.

Pulp mills run again

British Columbia's pulp mills resumed production yesterday, after successful mediation by the province's Labor Relations Board and the Provincial Labor Minister Jack Heinrich. The mills have been closed since July 16 over a pay dispute, writes Victor Mackie in Ottawa.

Kampuchea offer

Kampuchea has offered to ask Vietnam to withdraw the bulk of its troops from its territory provided Thailand stops supplying arms to the supporters of the former Pol Pot regime and confines them to camps away from the border, writes K. K. Sharma in New Delhi.

Fish 'war' talks

The Norwegian and Danish Foreign Ministers will meet in Copenhagen later this week to try to resolve a "war" over rights to fish in waters between East Greenland and Jan Mayen Island, reports Hilary Barnes in Copenhagen.

Protest to N. Korea

The U.S.-led United Nations command meets North Korea at the Korean border village of Panmunjom today to protest against the firing last Wednesday of a North Korean missile at a U.S. spy plane, Reuter reports from Seoul.

Honecker meeting

Herr Erich Honecker, East German leader, yesterday met Bonn's envoy to East Berlin in the latest move aimed at arranging a first summit conference between leaders of the two German states, AP reports.

Indian loan request

India yesterday asked the World Bank to lend it \$150m (£65m) to conduct seismic surveys and exploratory drilling in onshore and offshore areas of the southern Andhra Pradesh state, Reuter reports from New Delhi.

Delors revives idea for two-tier interest rates in Europe

BY DAVID HOUSEGO IN PARIS

M JACQUES DELORS, the French Minister of Economy, has revived an idea he put forward in July for a two-tier interest rate structure for European currencies.

The timing reflects French concern that continually high interest rates originating from the U.S. will further stifle the Socialist administration's attempts to stimulate the economy.

M Delors repeated his proposal in Denmark over the weekend during discussions with Mr Ivar Nøregaard, the Danish Economic Minister. Such a scheme would involve the creation of a European reserve currency with domestic interest rates split from an international rate which would be allowed to compete with the dollar.

At the French Ministry of Finance yesterday, it was being emphasised that M Delors's idea was no more than that and that no detailed studies had been carried out.

The French are well aware of the technical and political objections to the idea. Officials said it had been put forward because of the problems high interest rates posed in Europe and as springing from co-operation within the European Monetary System (EMS).

The proposal does, however, mark the revival of French pressure for co-ordinated action over interest rates. This was softened after the Ottawa summit when the French realised there was no budging the U.S. on monetary policy and when they expected interest



M Jacques Delors

rates to come down anyway.

Stewart Fleming adds from Frankfurt: It is understood that in the Franco-German discussions in July before the Ottawa summit M Delors raised the possibility of finding some mechanism through which a two-tier interest rate level could be established in Europe as a way of breaking the link between high U.S. interest rates and the pressure this was putting on European currencies in the foreign exchange markets.

In public the German Government has been careful not to appear too sceptical about the practicality of such an idea, because it does not want to cloud Franco-German relationships. However, it sees major problems with any such initiative.

US. decision to publish Soviet secrets welcomed

BY BRIDGET SLOOM

THE U.S. Government's decision to publish previously secret information about the worldwide Soviet military build-up has been warmly welcomed by the Ministry of Defence in London.

After months of uncertainty and what a British official described as "a really quite massive struggle in Washington," the Pentagon has announced that it would publish, in book form, its most up-to-date assessment of the military threat posed to the North Atlantic Treaty Organisation (Nato) by the Warsaw Pact.

According to a Pentagon spokesman, the book will be "the most massive de-classification of previously secret material in our history."

However, through the material is being published at the specific request of Nato Ministers of Defence, who believe that it may help them in their effort to win public support for increasingly controversial defence policies, there remains confu-

sion as to when and how the book will be released.

According to British officials, the book will be issued under the imprint of the Pentagon and Mr Casper Weinberger, U.S. Secretary for Defence. Already it is being irreverently dubbed "Casper's little red book."

However, U.S. State Department officials maintained at the weekend that the material—which they say is not yet near to being assembled in book form—will be made available in the first instance only to European Defence Ministers. It will be up to them, say the officials, to decide how to use the material.

The idea of the book originated in last April's meeting of Nato's Nuclear Planning Group, which discussed the controversial decision to base nearly 600 U.S. cruise and Pershing 2 missiles in Europe against the background of a "grim and sombre" assessment of the Soviet military threat presented to the assembled Defence Ministers by Mr Weinberger.

Spanish N-plant protest

BY OUR MADRID CORRESPONDENT

AN ESTIMATED 10,000 demonstrators took part in a protest march in Bilbao on Sunday demanding the dismantling of the nearby Lemiz nuclear plant which is being constructed by the Iberduero utility company.

The demonstration turned into a show of force for the guerrilla organisation ETA which has been responsible for regular bomb attacks on Lemiz and on Iberduero power stations for several years. The march ended in scuffles

with police when ecologist slogans were replaced by calls for the release of ETA prisoners. One woman suffered a fractured skull after riot squads fired rubber bullets.

The demonstration came at the end of a week-long series of meetings and concerts in Bilbao to promote alternative energy. It served to underline the leadership of ETA and its political front Herri Batasuna in the anti-nuclear campaigns in the Basque country.

Iran killings threaten constitutional crisis

BY TERRY POVEY IN TEHRAN

ONE WEEK ago Iran's fugitive ex-President, Abol Hassan Bani-Sadr claimed from his place of exile in Paris that the death of five men would bring about a collapse of Ayatollah Khomeini's Islamic republic regime. The five were President Mohammad Ali Rajai, Premier Javad Bahonar, Mr Hashemi Rafsanjani, Speaker of Parliament, Ayatollah Mahdavi Kani, Interior Minister, and Ayatollah Mousavi Ardebili, head of the Supreme Court.

Two of these men are now dead, killed in Sunday's bomb blast on the first floor of the Prime Minister's heavily guarded office in Tehran. Of the remaining three on Mr Bani-Sadr's "hit list," Speaker Rafsanjani and Ayatollah Ardebili together make up the presidential council that should rule until a new president is elected. This will be within 60 days according to the constitution. The third, Ayatollah Mahdavi Kani, heads the ministry responsible for both the police and the security organisations.

Yet unlike the previous major explosions which killed more than 70 Iranian politicians almost two months ago, the effect of Sunday's blast will be to threaten a constitutional rather than leadership, crisis. Whereas Ayatollah Mohamed Beheshti who died in the June 28 explosion, played a political

role that went far beyond his position (as head of the Supreme Court), this was not the case for either President Rajai or for Premier Bahonar—the two men who died on Sunday.

It is therefore by a hard blow to the Islamic fundamentalist regime of Ayatollah Khomeini that at the very moment when its capacity to rule is being most severely tested it now finds itself with, at best, a temporary government, a provisional presidential council and perhaps an interim premier for up to the next two months.

Under such circumstances there could even be temptations to set aside "inconvenient" parts of the Republic's constitution in order to deal with the current emergency.

Ayatollah Khomeini has quickly stressed to the nation that the Islamic revolution will not be defeated, but many in the crowd coming away from yesterday's funeral no longer looked as confident about that as before.

There is now a clear need for the Government to place itself above the terrorists but the instinct and temperament of many within the regime appear to be dragging it ever further into a deadly poker game.

Each terrorist incident over the last two months has pro-

voked a round of executions and arrests and these in turn have been taken by the opposition to justify more attacks. So it has gone on, with the regime

The former Iranian President, Abolhasan Bani-Sadr, yesterday denied having any role in planning the bomb explosion that killed his successor as Head of State, Mr Ali Rajai and other prominent Iranians, David Housego writes from Paris.

Mr Bani-Sadr, speaking in a radio interview, said Mr Rajai and his Prime Minister, Mr Javad Bahonar, had been responsible for their own deaths. He described it as "suicide."

He said the assassination could not have been carried out without large popular support.

perhaps guessing that if it raised the stakes high enough its opponents would simply have to drop out.

Yet with more than 900 executions in the last two months this has not happened. In all this there appears to be no concern on the part of the Islamic Republic's leaders to differentiate between the hard core of the opposition, the radical People's Mojahedin, the left, the nationalists or the monarchists, and its many sym-

pathisers. All of these, it appears, are equally to be condemned and state television daily displays members of various groups apparently repenting to the crimes committed by their organisations.

However, the opposition's real success has been to bring the Government down to its own level, making it appear as just one of the combatants in an increasingly violent power struggle.

Alongside this has gone the determination of the regime to pursue policies which are unpopular at the moment when it needs unpopularity least. Instead of showing magnanimity towards those of its vanquished foes prepared to be silent, it has tended to reveal a spirit of revenge, instead of a *quid pro quo* for loyal support from officials and others a new round of purges is being launched.

It is within this atmosphere that speculation that Sunday's bomb was an "inside job" is significant. For even if in the most protected and screened circles there exists those willing to carry out such acts, then stability and security could be a long time coming.

For its part, the opposition—whose backbone is the People's Mojahedin—is still a considerable distance from overthrowing Ayatollah Khomeini. Its aim

appears to be to inflict continuing blows on the regime by removing its leaders, and by so doing, to divert it away from the many critical problems it faces.

Mr Masoud Rajavi, leader of the People's Mojahedin, claimed recently that his organisation had "at least some 12,000" guerrilla cadres underground in Iran, with a network largely unbroken by the arrests of the past two months.

It would be wrong to suggest that the death of President Rajai and Premier Bahonar would lead automatically to the downfall of Ayatollah Khomeini's Islamic Republic. But what is clear is that the regime's response to the violent actions of its opponents has not worked and that more of the same will not necessarily work either.

The danger remains that in their anger and frustration the new leaders in Tehran will continue to fall into the trap set for them by their enemies. In so doing they may rob themselves of the legitimacy, based perhaps only on a limited consensus, that must be the basis of any regime in post-revolutionary Iran for at least the foreseeable future.

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NOTICE OF REDEMPTION

To the Holders of

Nabisco International Finance Company

6½% Guaranteed Debentures Due 1982

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of October 1, 1967 providing for the above Debentures, \$1,364,000 principal amount of said Debentures have been selected for redemption on October 1, 1981 through operation of the Sinking Fund, at the redemption price of 100% of the principal amount thereof, together with accrued interest thereon to said date, as follows:

Outstanding Debentures of U.S. \$1,000 Each of Prefix "M" Bearing Serial Numbers Ending in the Following Two Digits:															
01	02	03	12	20	25	32	37	48	51	53	61	65	68	78	79
82	85	88	91	92	93	94	95	96	97	98	99	00	01	02	03

Also Debentures of \$1,000 of Prefix "M" Bearing the Following Serial Numbers:

4422	7672	9072
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On October 1, 1981, the Debentures designated above will become due and payable at the redemption price aforesaid in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts and will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the Corporate Trust Department of Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, N.Y. 10015, or (b) subject to any laws or regulations applicable thereto, at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt/Main, London or Paris or the offices of Banque Internationale à Luxembourg S.A. in Luxembourg, Algemeine Bank Nederland N.V. in Amsterdam or Banca Commerciale Italiana in Milan. Payments at the offices referred to in (b) above will be made by a check drawn on a bank in such City.

Coupons due October 1, 1981 should be detached and presented for payment in the usual manner. On and after October 1, 1981 interest shall cease to accrue on the Debentures herein designated for redemption.

New pact tightens Soviet economic ties with Vietnam

By Our Moscow Correspondent

THE SOVIET UNION and Vietnam have signed a long-term intergovernmental agreement which contains an extensive programme of co-operation in the fields of science, technology, engineering, and agriculture, underlining the growing economic links between the two countries.

Tass, the Soviet news agency, says the new five-year agreement (1981-85) between the Soviet Union and Vietnam will cover several major projects in power engineering, and Soviet experts will draw up a master plan for the development of electric power engineering in Vietnam until the year 1990, the report said.

The three large Soviet-assisted projects to be completed under the programme comprise: the 280,000-kW electrical power station at Chuan, a 640,000-kW thermal electrical plant at Eilat and a Black River hydro engineering complex in the north. This last complex is Vietnam's biggest and will have a 920,000-kW power station.

The agreement also contains a total of a further 40 new industrial development projects and stresses close co-operation in coal and mining industries as well as in agriculture.

The plan foresees Soviet help in increasing production of the Kaoson coal mines from 2m tons to 3m tons a year by 1985. The Vangsan mining complex will also be enlarged to increase production from the current 800,000 tons to 1.8m tons.

The Soviet Union is financing this industrialisation programme through credits which Tass says will be on "easy terms."

Soviet-Vietnamese trade stood last year at Roubles 612.4m (2437m) with exports of Soviet goods to Vietnam at Roubles 454.9m. Vietnam's exports to the Soviet Union were, as in recent years, at a low level totalling Roubles 157.5m.

Soviet exports to Vietnam are mainly industrial equipment. Soviet oil deliveries amounted to only Roubles 38.2m. The new

agreement seeks a gigantic trade increase of 90 per cent by 1985.

As advocated by the Soviet Union and in line with practice of international work sharing in the Comecon group of nations, of which Vietnam is a member, Vietnam will be given the task of supplying more agricultural products and textiles to the Soviet Union in return for machines delivered.

Cotton, at Roubles 23.5m is already the largest item of Vietnam's exports to the Soviet Union, and the agreement calls for a Soviet feasibility study to develop a new cotton growing area in Vietnam of 25,000 hectares.

The Soviet Union also will provide aid to build up an initial coffee growing area of 20,000 hectares.

Implicit in the agreement is the fact that Moscow intends to build a network of economic links making Vietnam a stronger member of the Comecon bloc.

GKN wins £27.1m mines deal in Zaire

By Our World Trade Staff

GKN CONTRACTORS, the project management side of the Guest Keen and Nettlefolds group, has won its third major contract in Zaire with a £27.1m commission to refurbish and re-equip tin and wolfram mines for Entreprises Minières du Zaire.

The winning of the contract comes against the background of decline in Zaire mining industry consequent upon financial difficulties, lack of technicians, transport problems and, at least in the Shaba region, a lack of security.

GKN's work, involving the procurement and installation of new equipment, training programmes and transport services, is planned for completion by 1985.

Earlier work done by GKN Contractors in Zaire includes railway reconstruction and the construction of six regional airports, but the mines contract is the company's first major involvement in Zaire since 1977.

Hadrian Drys, once known as Carrier Engineering, a part of the Hadrian Group, has won what it thinks is the largest single order for the design and installation of car paint plants. It is a £20m contract from General Motors.

The company is installing plants at the GM works in Antwerp, Belgium and in Ruse, Bulgaria, West Germany. Design, supply and installation of the plants is being handled from the UK, but Hadrian companies in France, Germany and the U.S. have been providing some equipment.

The British drive to win more business in Nigeria has met some success, with contracts awarded to ARC (Nigeria), the associate of Amey Roadstone Corporation, the quarrying and construction group, and Chas. F. Thackray, the Leeds surgical equipment manufacturers.

Recent construction contracts won by ARC (Nigeria), which in one form or another has been active in the country since 1975, have reached £30m in value.

Texas Pacific reaches agreement to export gas from Thailand

By David Butler in Bangkok

TEXAS PACIFIC THAILAND, one of the two Thai subsidiaries of North American oil companies involved in the exploration of the large natural gas reserves in the Gulf of Thailand, has reached an agreement with Thailand's PSA Group of Companies for the liquefaction and export of gas from Texas Pacific's concession.

Under the agreement, the PSA Group will handle all aspects of the liquefied natural gas (LNG) project's marketing, financing and development, while Texas Pacific will concentrate mostly on off-shore production of the gas.

Texas Pacific estimates show a total of 7.1 trillion cu ft of

gas in that portion of the concession where it has already drilled. Texas Pacific and Government analysts believe there may be two or three times that much gas in the rest of the concession. Texas Pacific is a subsidiary of the Sun Company of the U.S.

Mr Paul Sithi-Amnuay, who is chairman of the PSA Group, said that initial investment in the liquefaction plant will be at least \$1bn.

Mr Sithi-Amnuay said the project "will turn around the economy of Thailand," and he predicted that the exported gas could eventually earn Thailand \$1bn annually.

Texas Pacific has already in-

vested \$145m in the exploration of the Gulf.

The other company operating in the Gulf is Union Oil of Thailand, whose reserves are believed to be smaller than those of Texas Pacific.

Texas Pacific and the PSA Group must now secure Thai Government approval of their plans.

Mr Sithi-Amnuay said that the project would fall through unless work could commence within 18 months. He said that while there are many sources of supply for natural LNG in the world there are only a few potential buyers—among them Japan, South Korea and possibly Taiwan.

U.S. energy project threatened

BONN—A proposed joint U.S.-West German coal gasification plant project in Wyoming is in danger of being cancelled, according to the West German energy group Ruhrgas, which has a one-third interest in the venture.

The company said it had decided, together with the other two equal share partners,

Wycogals—a subsidiary of Panhandle Eastern Pipeline—and Pacific Gas and Electric, to reduce preliminary work on the project's first stage, estimated to cost \$2.34bn (£1.27bn), and to postpone further planning for an unspecified period.

Ruhrgas said problems arose

from sharply increased project costs, uncertainty about U.S. energy policy since the Reagan Administration took office and delays in expected granting of state financial guarantees.

The proposed plant, expected to have an annual output of 1.4bn cubic metres of gas, was announced last December.

France, E. German trade boost

PARIS—M. Michel Jobert, the French External Trade Minister, will confer with East German officials next week in an effort to reinforce trade relations and economic co-operation between the two countries.

M. Jobert will fly to East Germany on September 6 on the occasion of the Leipzig fair where some 100 French concerns will be present, a brief announcement from his office said yesterday.

The talks will take place against a background of improved trade exchanges between the two countries, with a comfortable surplus in favour of France.

During the first six months of this year French exports to East Germany jumped by 113 per cent to FFf 1.3bn (£118m) from FFf 616m (£55m) in the same period in 1980.

Main French exports in the January-June period were capital equipment FFf 352m, up 148

per cent over a year ago, spare parts for autos and heavy vehicles FFf 347m, up 143 per cent, farm products FFf 221m, up 317 per cent, chemicals FFf 138m, up 25 per cent, consumer durables FFf 116m, up 137 per cent.

During the same period, im-

ports from East Germany rose 6.6 per cent to FFf 579m from FFf 543m, leaving a net surplus for France of FFf 739m, compared with a surplus of FFf 184m for all of 1980.

AP-DJ

World Economic Indicators

	INDUSTRIAL PRODUCTION				Change over previous year %	Index base year
	July '81	June '81	May '81	July '80		
U.S.A.	153.4	152.9	153.0	140.4	+9.3	1967=100
UK	99.5	98.2	99.1	104.7	-4.7	1975=100
W. Germany	116.4	118.7	116.6	120.8	-3.6	1975=100
France	110.1	108.6	109.0	116.8	-5.7	1975=100
Italy	125.0	124.0	124.8	131.3	-4.8	1975=100
Japan	142.7	145.0	144.6	143.0	-0.2	1975=100
Netherlands	109.0	108.0	110.1	114.0	-4.4	1975=100
Belgium	113.8	110.2	112.5	118.6	-4.8	1975=100

SHIPPING REPORT Low demand for large oil tankers

By Lynton McInn

of crude oil tankers was limited last week apart from isolated charters from the Gulf of market.

The market was "plagued with uncertainty," Galbraith Wrightson Tankers, London brokers, said at the end of the week. Most owners were simply operating on a day-to-day basis with little prospect of being able to plan far ahead.

The failure of the Opec meeting to reach full agreement on crude oil prices was one adverse factor, and one which was not offset by the decision by Nigerian to reduce her crude oil prices. Brokers had hoped that this would stimulate demand and counter cuts in production in the Gulf.

Demand for tanker tonnage in the Caribbean Sea, however, improved over the week and freight rates rose as a result. The prospect of the U.S. purchasing large quantities of oil from Mexico was welcomed by owners of tankers, but the start date for shipments was still uncertain.

On the dry cargo markets, demand for large bulk grain carriers continued and rates were maintained. The market for smaller vessels, however, remained weak, especially in the U.S. Gulf-to-Japan market.

In Britain, the National Ports Council reported at the end of last week that the fall in the volume of conventional maritime cargo traffic is expected to continue to decline. Traffic passing through conventional berths will keep falling and by 1988 is expected to be almost 30 per cent below the level in 1978 with a forecast total of 16m tonnes likely to be handled.

Much of this traffic is already carried on specialised shipping, but the tonnage carried by conventional shipping is expected to fall rapidly, to 3m tonnes, a 50 per cent drop compared with 1978.

ALAHJI BANK OF KUWAIT (K.S.C.)

US\$25,000,000 FLOATING RATE NOTES DUE 1989
The rate of interest of the Notes has been fixed at 13 1/4 per cent per annum for the interest period running from August 26, 1981 to February 25, 1982 (each day inclusive).
The amount of interest on bond of US\$1,000 denomination is US\$97.75, payable on February 25, 1982.

Bid for truck sales to Russia

WASHINGTON—The Commerce Department is reviewing a letter from a U.S. manufacturer asking whether it would approve resumption of equipment sales to a heavy truck manufacturing plant in the Soviet Union.

Mr Malcolm Baldrige, the Commerce Secretary, has received a letter from Ingersoll

Rand, seeking the Administration's likely views on any request for export licences for sales of equipment to the truck plant on the Kama River in the Soviet Union, a Department official said.

The company also asked for clarification of the Administration's position on East-West trade. "No reply has gone out,"

the official said.

However, Department officials "do view heavy vehicles as one of nine sectors of manufacturing that would have direct military application. For that reason, they would be taking a close and critical look at applications (for export licences) in any of those nine sectors."

AP-DJ

Singapore seeks aviation growth

By Michael Donne, Aerospace Correspondent

MORE THAN 120 companies in the aerospace and related industries will be exhibiting at the Asian Aerospace '81 exhibition, at Singapore's Paya Lebar Airport from September 23 to 27.

Singapore is already a rapidly growing aviation and service centre for world aviation, and it has recently opened a new \$250m international airport at Changi.

Singapore's objective is to expand its interests in aviation, not only in the maintenance and overhaul fields, but also into the manufacture of parts and

equipment for aerospace.

Some of this kind of work is already being done for aircraft and engine manufacturers in the U.S. and Western Europe, but a big growth in this activity is sought.

Light engineering in aerospace and electronics, requiring comparatively low initial capital investment in terms of factory space, but with a high unit value, for the finished products, is considered especially suitable for the Singapore work-force.

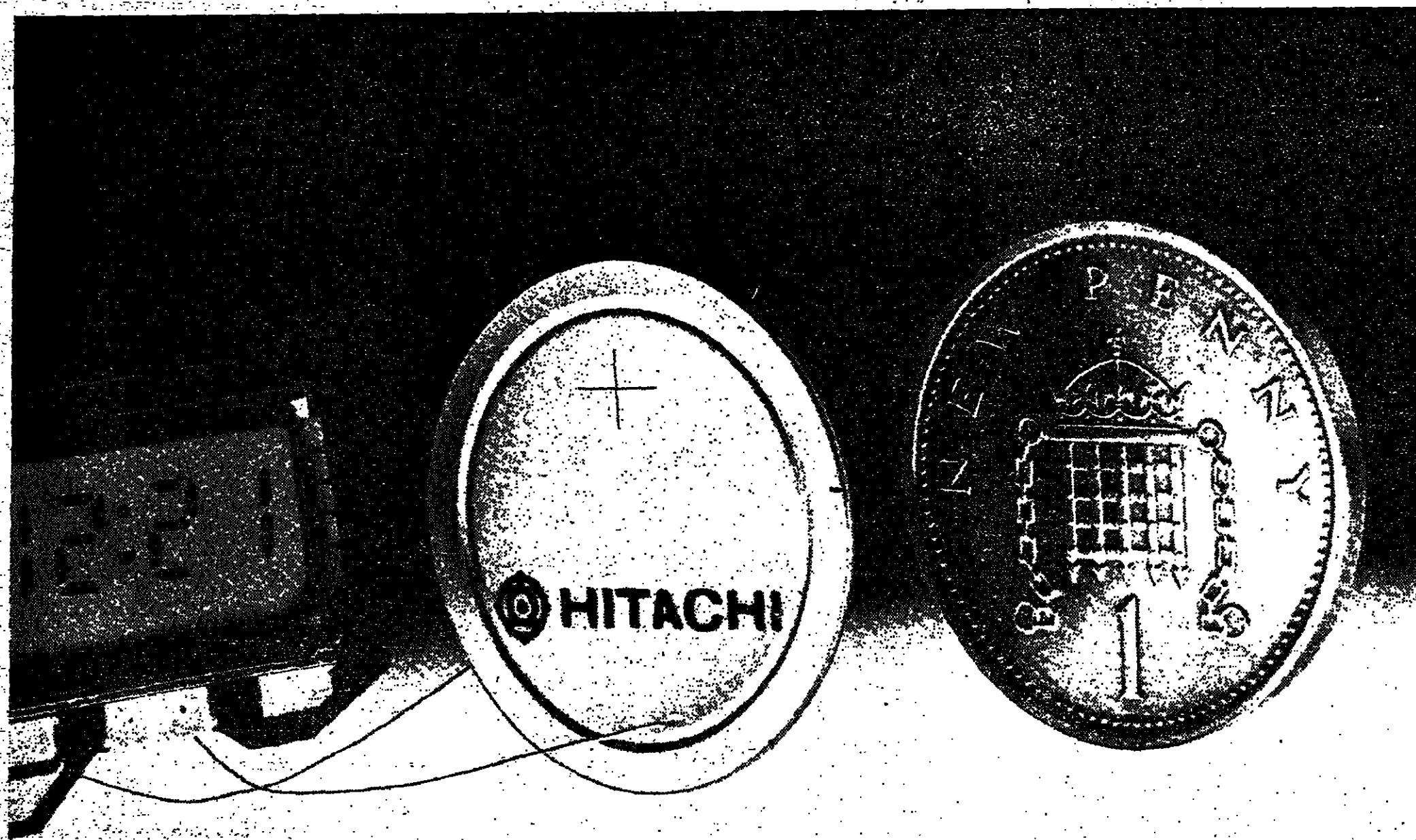
The Paya Lebar exhibition, organised by the Industrial and Trade Fairs group, is intended

to show just what can be achieved in Singapore.

Associated with the exhibition is a major two-day conference, organised by The Financial Times, on The Role of South-East Asia in World Airline and Aerospace Development, on September 24 and 25.

Among speakers at the meeting will include Mr Knut Hammarstrand, director-general of the International Air Transport Association; Mr Lim Hock San, director of Civil Aviation in Singapore; Mr Ngiam Tong Dow, chairman of the Singapore Economic Development Board;

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The lithium solid state battery is one more way Hitachi is giving life a bit more energy. Over 23,000 patents are proof of the ongoing efforts. Hitachi's 10,000 research and development personnel are working around the globe to keep the advances coming. Advances like an ultrasonic tomography system that has revolutionised medical diagnostics. And a VLSI (very large scale integrated circuit) that's virtually an artificial brain.

Believe it. Hitachi technology is giving the world powerful solutions.

HITACHI

Vickers to provide training for 500

By Barbara Dalzell

VICKERS, THE engineering group, is pioneering an engineering training and work opportunity scheme for about 500 unemployed youths. The scheme has been welcomed by the Manpower Services Commission, which is working with Vickers to set up the scheme.

Existing training facilities will be used to provide one-year engineering courses for about 250 people, and 250 work experience places will be offered by the company under the Commission's youth opportunities scheme.

Already, 45 school-leavers have started a one-year engineering course at the Elswick works, Newcastle-upon-Tyne, and 50 youths in the Crewe area are joining a community project organised by Rolls-Royce Motors.

The decision on whether schemes will be set up in other Vickers factories is up to local management but the Vickers managing directors' committee has instructed the operating division to give the scheme full backing.

Mr David Plastow, Vickers chief executive, says: "Vickers, with its engineering heritage, feels it should give a lead in helping solve the problem of youth unemployment. There is a tremendous wealth of talent among our young people which needs pointing in the right direction."

The engineering training scheme was developed after the company held a 13-week training course last year. Vickers felt the scheme did not go far enough and the year-long course was developed.

Vickers is non-committal about how many people will end up with permanent jobs as a result of the scheme.

The Manpower Services Commission is encouraging other companies to set up similar schemes. It hopes tens of thousands of similar opportunities will be available by the end of next year. The Government should pay employers a £2,000 subsidy for each new job they created. Mr David Bell, personnel planning manager of United Dominions Trust, the hire purchase and finance group says today.

Howe comes back ready for battle to maintain his strategy

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

SIR Geoffrey Howe, the Chancellor, returns to his Treasury office from his three-week holiday today faced with a series of major Cabinet battles this autumn to hold down public spending and maintain the thrust of his medium-term financial strategy.

The outcome will affect not only the political balance within the Cabinet but also the scope for tax cuts in next spring's Budget.

Within the next two or three

weeks, the Cabinet will have to decide on the assumptions on pay and price increases to be included in the spending plans for 1982-83—with major implications for the public sector pay round.

The survey by officials of spending plans assured an average inflation rate of 7 per cent between the current financial year and 1982-83.

Ministers will now have to decide whether this is the right figure in the light of the slightly

more pessimistic view being taken of the inflation outlook for next year since the survey assumption was made in the early summer.

The key issue is whether to have a single inflation assumption or—as in the past—to split it between pay and other costs.

The snag with spelling out a separate figure for pay bills is that this could be treated as a wage norm for the public sector and as a target to be beaten by the unions in negotiations (as

6 per cent was last winter).

However, if the growth of non-pay costs is significantly faster than wages, as is likely next year, then two different assumptions may be necessary merely because of the varying proportion of labour costs in individual Government programmes and cash limits.

A further complication is the Government's commitment to the Megaw inquiry on fixing non-industrial civil service pay.

The decision on these assumptions may therefore not be totally clear-cut, but some view is necessary so that planning decisions on the level of programmes can go ahead.

The Treasury is clearly determined to hold down the pay element in public sector costs to a very low figure—possibly 5 per cent or less.

Over the next few weeks Mr Leon Brittan, the Chief Secretary to the Treasury, and spending ministers will discuss the latter's proposals for additional

expenditure and Treasury suggestions for possible cuts.

Requests for spending beyond what was planned for 1982-83 in last March's White Paper amount to about £5bn, of which between £2bn and £3bn represents proposals for additional investment by nationalised industries. This compares with total spending of over £100bn this year.

After these bilateral discussions, the full Cabinet will be involved in late October

and November, leading to a probable statement at the end of November.

Any review by Sir Geoffrey of the broad economic monetary outlook is likely to wait until early October after he returns from the annual meeting of the International Monetary Fund in Washington and when the initial Treasury forecasts are available.

There may also be a clearer idea by then of the underlying monetary and public borrowing position.

British Telecom to open shops

By Michael Cassell

BRITISH TELECOM is to open 40 telephone shops in a bid to fend off competition from the large number of private telephone equipment suppliers expected to take advantage of imminent changes in the law.

When the Telecommunications Act comes into force on October 1, subscribers will be able to lease or buy telephones from British Telecom or purchase them from an independent retailer supplying compatible equipment. Until now, the connection of telephones not supplied by British Telecom has been illegal.

If the customer purchases equipment from either source, however, a rental will still be payable to cover British Telecom installation and operational charges. British Telecom said yesterday that rentals may be reduced on equipment owned by the subscriber, although no decision had yet been taken, and might depend on the extent of competition.

One British Telecom shop selling equipment already operates within a Taunton department store and all 40 outlets planned for major centres will be on the same basis. Further shops could follow the first phase, at which time British Telecom might consider self-contained outlets.

The equipment ranges from decorative "period" style telephones, to Mickey-Mouse receivers and electronic memory telephones.

British Telecom said that all equipment installed would have to be approved, but would be vetted by an independent standards body to avoid any suggestion of commercial suppression.

Healey camp presses Foot to help cut out Silkin

BY MARGARET VAN HATTEM

SUPPORTERS OF Mr Denis Healey are stepping up pressure on Mr Michael Foot, the Labour leader, to back their candidate for the party's deputy leadership in an apparent attempt to ensure the defeat of Mr John Silkin in the first ballot.

Indications of growing trade union support for Mr Silkin have caused alarm in the Healey camp, for if Mr Silkin should succeed, against expectations, in eliminating Mr Tony Benn after the first round, his chances of defeating Mr Healey in the second are now rated very high.

Mr Silkin has been generally regarded as a non-starter in the contest: nomination lists published at the weekend indicate him to be the first choice of a small minority.

Consequently, Mr Healey's campaign has concentrated on

attacking Mr Benn and the constitutional and policy changes he represents.

Mr Foot's public declaration several months ago that he considered Mr Benn's candidacy to be divisive and damaging to the party was held to be tacit support for Mr Healey and he was not pressed hard for a more positive declaration of support.

However, the indications that the powerful Transport and General Workers' Union, whose leadership supports Mr Silkin, has been lobbying hard on his behalf among other big and as yet uncommitted unions, is leading many to reassess his chances.

Mr Foot's refusal, so far, to back any of the three candidates is beginning to be interpreted as tacit support for Mr Silkin

rather than for Mr Healey. It is felt that this, in itself, could influence a large number of uncommitted Labour MPs.

Mr Healey's supporters are now urging Mr Foot to appear at the TUC Congress next week not only to warn unionists of the electoral dangers of supporting Mr Benn, but also give a more direct indication of support for Mr Healey.

However, those close to the Labour leader say he is determined not to state his own preference, at least until after the first ballot, "because it would be unfair to those supporting John Silkin."

Mr Healey's campaign will go into top gear this week when he returns from holidays abroad. He is planning to publish on Thursday a 40-page pamphlet of collected speeches and writings,

outlining his policies on key issues.

On the same day, 20 prominent party members, including members of the Shadow Cabinet, trade union leaders and possibly Mr James Callaghan and Sir Harold Wilson, the two former party leaders, will publish an open letter calling for support for Mr Healey.

Mr Callaghan is also planning to back Mr Healey in an interview, due to be published on Thursday, while Mr Healey himself is planning to speak at a Solidarity fringe meeting at the TUC Congress and to take part in a three-way debate there with the other two contenders.

Meanwhile Mr Benn's supporters will this week launch a book setting out his views on party democracy and other

policy issues. Mr Silkin, who is presenting himself as the candidate of peace and compromise, is, however, keeping a lower profile.

The campaign in the weeks before the vote on September 27 is likely to focus on resolutions sent to the party conference, published at the weekend.

In particular, attention will be drawn to a set of resolutions supported by 18 constituency parties calling for much greater control by the party as a whole over its MPs.

Presented by the Bennites as part of a move towards greater democracy within the party, they have already been described by the Healey supporters as part of a concerted campaign to reduce MPs to the status of puppets.

Lloyd's new council to rule on fee

By John Moore

LLOYD'S of London, the insurance market backed by private wealth, has told its 19,000 members that a new ruling council for the market, to be created by legislation, will have to decide whether the council members should be paid for their services.

A Lloyd's paper sent to all members this summer says that the council must decide by by-law whether fees should be paid in the future and whether it is correct for council members to be reimbursed for reasonable and proper expenses incurred by them in attending (council) meetings.

At present the 16 members of the committee of Lloyd's receive no fees.

The new Lloyd's council, the supervisory body of the Lloyd's market which will be created once the new Lloyd's Bill becomes law, will be composed of 16 working members of the Lloyd's market, eight members of Lloyd's who do not work in the market but who put up their capital to allow the market to function, and three outsiders unconnected with Lloyd's.

The 16 working members on the new council will form the Lloyd's committee, which will be responsible for day-to-day affairs affecting the market's conduct. It will continue with existing functions virtually unchanged.

Lloyd's has told its members that "there is no doubt that the election will pose problems. The selection of the candidates for whom to vote will not be easy."

"Already some 50 members have written to the chairman expressing a wish to stand for election. Underwriting agents (the groups which look after affairs of underwriting members), have received many more such expressions of intent."

The present committee of Lloyd's believes that the council will have to meet "at least twice a month, perhaps for a full day meeting in the first six to nine months. It may then be appropriate to meet at monthly intervals and thereafter less frequently."

If the council did meet infrequently, it would leave much of the power in the hands of the committee, which meets once a week, and the working members of Lloyd's. Lloyd's clings to three-year accounts, Page 9

When 'inaction is desirable'

BY DAVID FISHLOCK

BY DEMANDING instant fixes for long-term problems in our society, people were making sure that most of the important problems would never be solved, one of Britain's leading physicists told the British Association for the Advancement of Science in York last night.

Professor Sir Brian Pippard, Cavendish Professor of Physics at Cambridge University, in the inaugural address to the BA's annual meeting this week, said one of the major challenges facing democracies was whether people could exercise enough self-control to let government get on with its job.

"Modern methods of rapid

communication, and the consequent satiable demand for immediate information and public criticism of every issue, may appear to herald the dawn of a golden age of democracy, when every man will play his part in a genuinely open society," he said.

Yet it was possible that the whole concept of open Government was incompatible with stability in society.

Control engineers understood that if the corrective action—the feedback—was too strong, there could be no way of stabilising the system. Engineers had found ways of getting round the difficulty,

but, when translated into political terms, "they all seem to imply the need for limiting the responsiveness of government."

There were circumstances in which a government ought not to acknowledge the existence of a problem, and act upon it, until the problem had been around for quite a while.

"This studied inaction is particularly desirable when the demand for action is strongest," he added.

The philosopher-king, wielding absolute power with disdain, could translate such principles into practice. So could a modern dictator.

But a democratically elected government could not afford such detachment, if it hoped for re-election.

Sir Brian, in an address which attempted to examine the instability and chaos of society through the kind of physical models used to study the weather, for example, paid tribute to the difficulties faced by politicians and social reformers.

They had challenged problems of "enormously greater complexity" than scientists, he said.

"It would be no bad thing if, at prize-giving ceremonies, it was whispered in the ear of mathematicians and scientists, in their hour of triumph, that they had succeeded because they had chosen to tackle relatively straightforward problems."

Forestry group forecasts increase in investment

BY ROY HODSON

ECONOMIC Forestry Group, the leading private-sector company in the British forestry industry, is forecasting an increase in forestry investment as a result of revised government policies.

Mr John Campbell, chief executive of Economic Forestry Group, congratulated Mrs Thatcher for "at last giving British foresters a positive forestry policy" in an address to a meeting of the forestry section of the British Association for the Advancement of Science in York this week.

The favourable response to the Government's recent policy statement on forestry is likely to lead to an increase in the national forest area by increased planting, he says. Financial institutions are expected to buy most of the large areas of quality

productive woodland coming on to the market.

Mr Campbell's assessment of latest forestry policies is being welcomed in the tight-knit world of forestry which, last week, was shaken by an outspoken attack on the industry published by the Institute of Economic Affairs.

The institute's ninety-first Hobart Paper, written by Mr Robert Miller and called State Forestry for the Axe, advocates the dismantling of the Forestry Commission, claims Britain is at a natural disadvantage in afforestation compared with many other countries, and concludes that it is a waste of resources for Britain to try to grow large plantations.

Mr Campbell, in addition to supporting Government forestry policy, urges pension funds to invest more heavily in forestry.

Help for new businesses

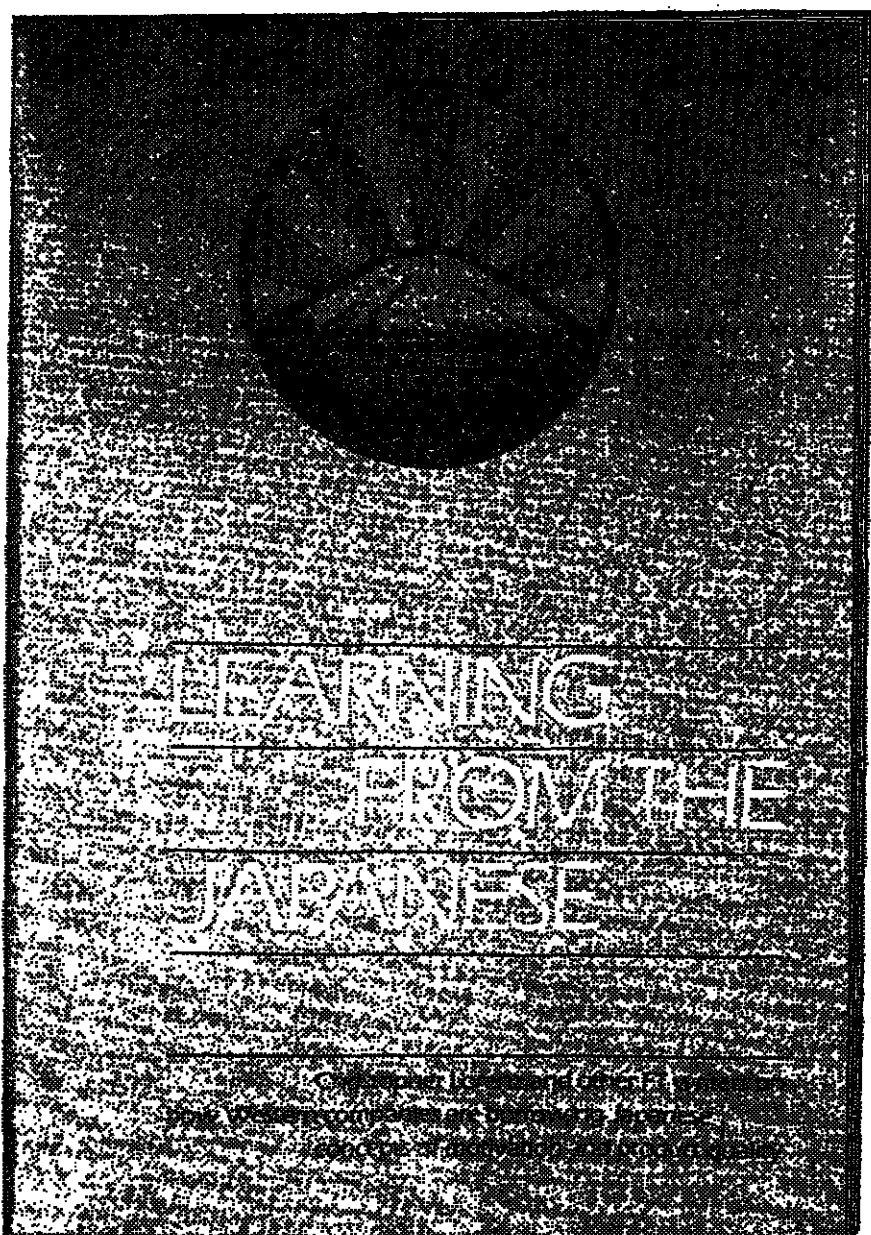
THE London Enterprise Agency, composed of nine major industrial and banking concerns, is to provide a course of seminars geared to the needs of new businesses among ethnic minority groups.

The agency already runs a training programme as a joint venture with the Greater London Council.

The new seminars are a response to recent disturbances

in Britain's inner cities. The first course, aimed at black businessmen, will be in Brixton South London, on September 19. The speakers will include representatives from Barclays Bank, the Midland Bank, and the Industrial and Commercial Finance Corporation.

The agency said one of its most important roles was helping new businessmen to find sources of finance.



Join the Quality Circle

Western businessmen have argued for years that Japanese management practices will not work in American and European companies.

But in an attempt to improve employee motivation, productivity and quality, hundreds of them are now encouraging small groups of employees to band together in what the Japanese call 'quality circles.'

Earlier this year the Financial Times

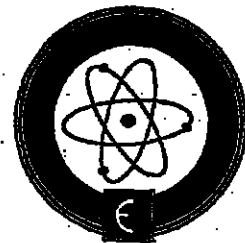
published a series of eight articles examining this phenomenon and the West's growing concern for product quality. Now reprinted as a 24-page booklet containing the complete series, plus four earlier articles on 'quality circles.'

Available at only £2 including postage and packing, please send cheques or postal orders payable to the Financial Times.

Diana Twaites

Publicity Department Financial Times Bracken House
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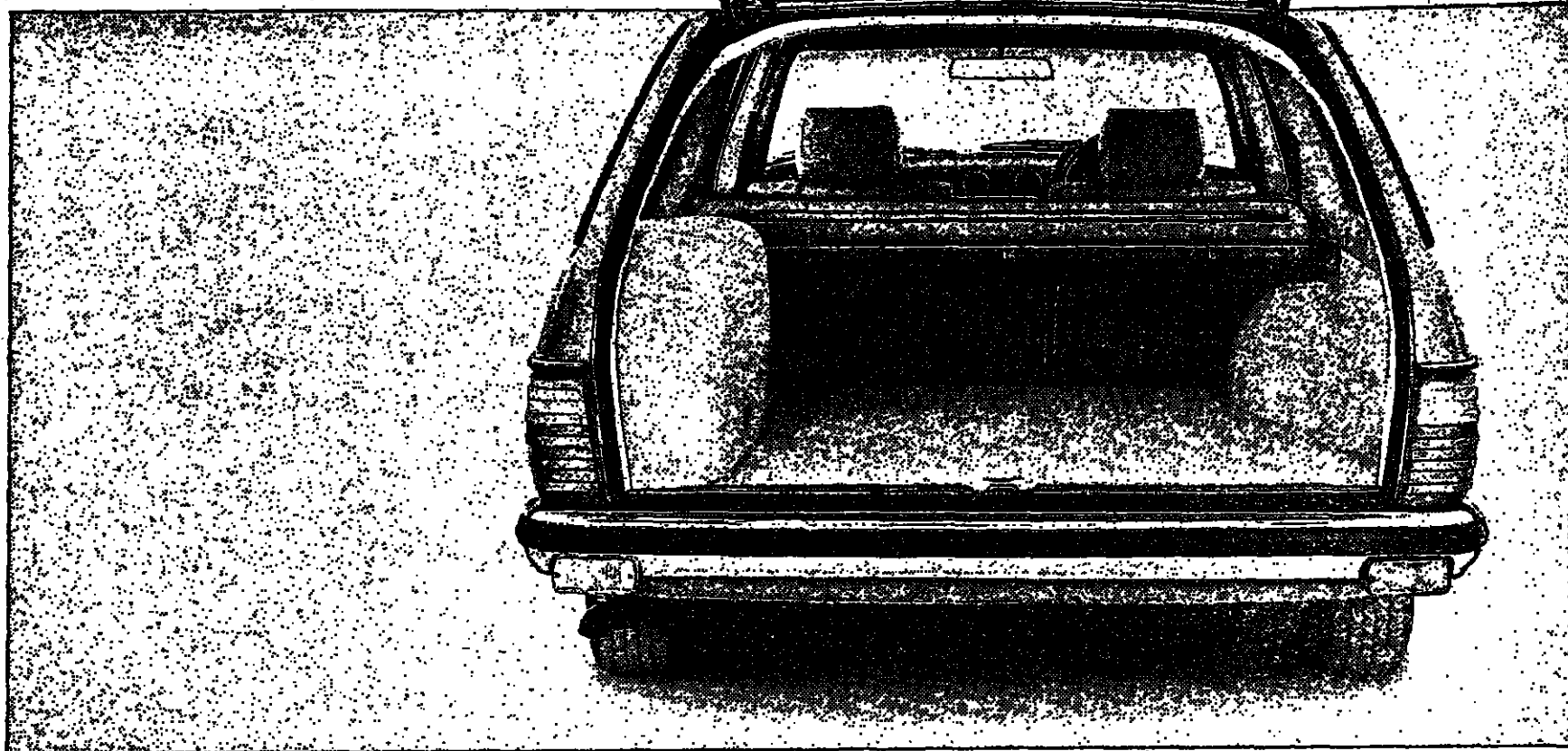
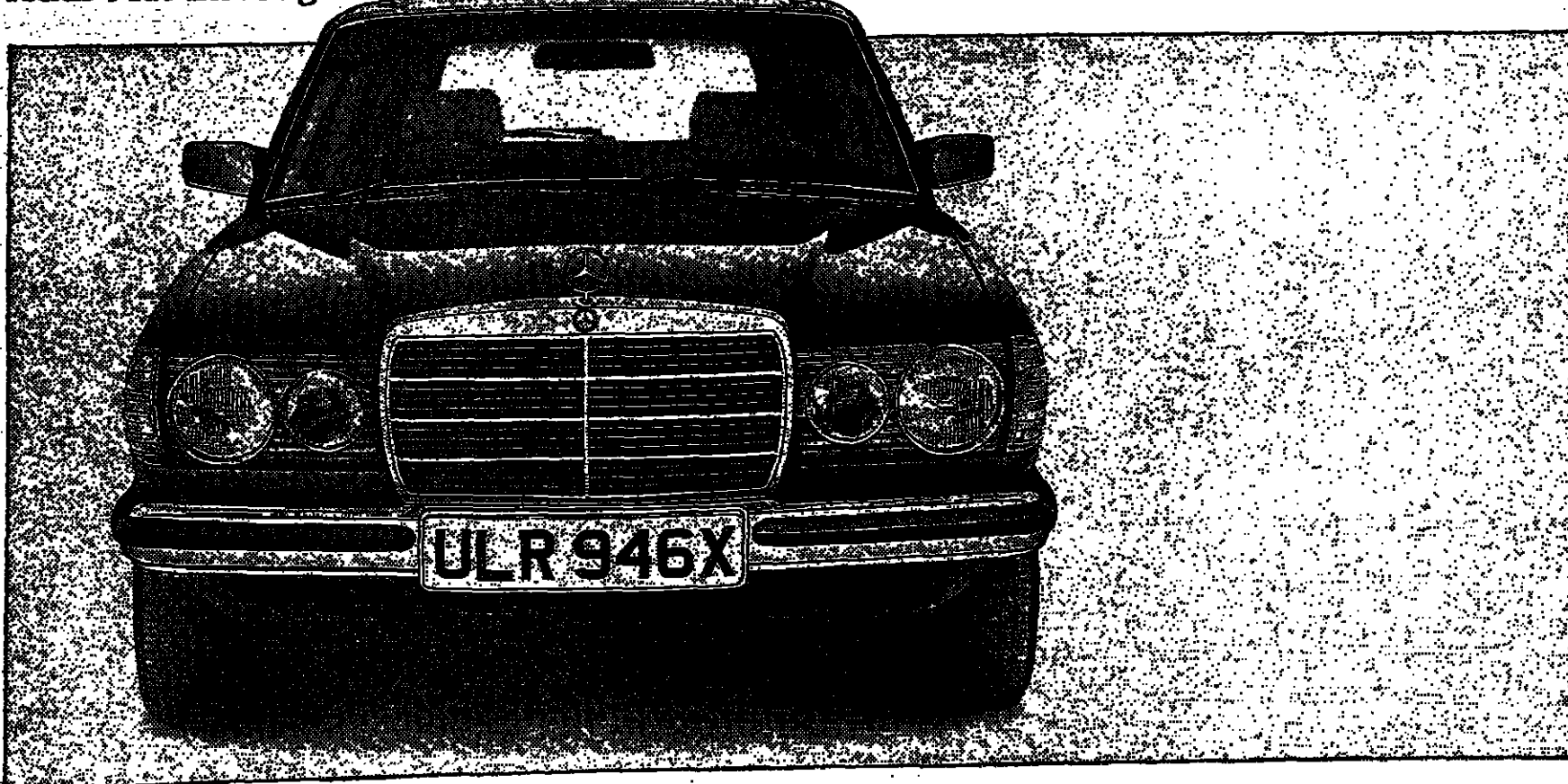
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extra ABS braking system, an innovation so remarkable it's best explained at length by your Mercedes-Benz dealer.

The 200T and the competition.

The estate which is shown is the new two litre 200T. It can travel at a constant 56 mph* for 352 miles and consume only a single gallon of petrol.

Start the single overhead camshaft engine and a sensor causes hydraulic fluid to be pumped into the rear shock absorbers to re-adjust the car to its proper equilibrium after being loaded.

The 200T offers various other advanced engineering features.

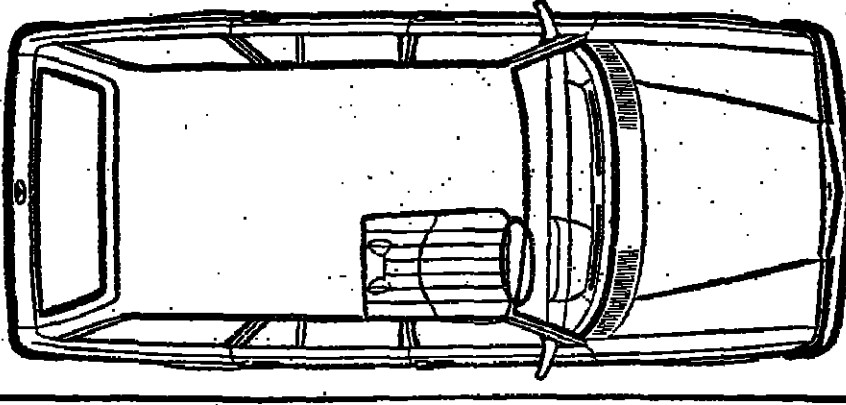
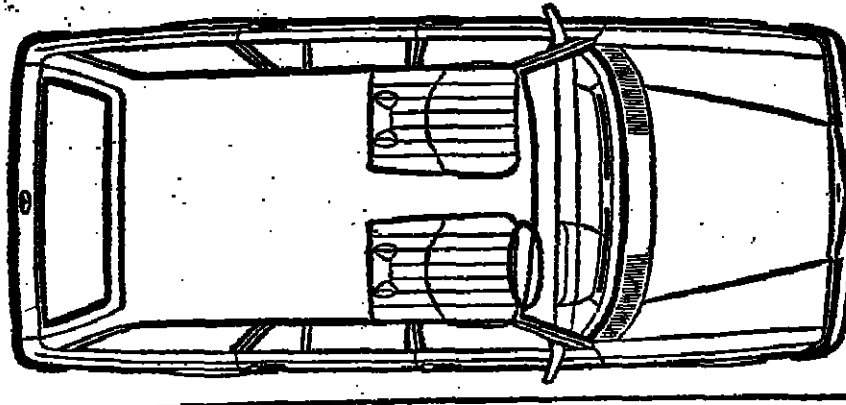
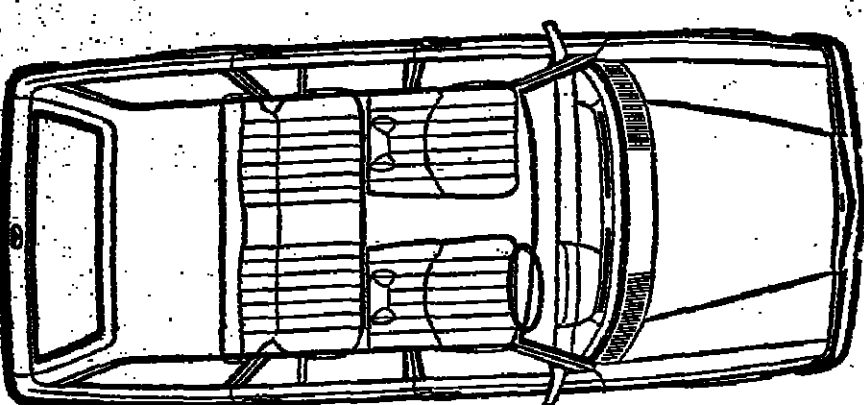
But before you decide that this is the estate car you've been waiting for, consider its only two competitors.

The 230TE Estate is a remarkably efficient performer. Similar to the 200T, it has a new light alloy head engine but is 300 cubic centimetres larger and enjoys the added efficiency of fuel injection. Top speed is 112 mph and yet, it can return 33.6 mpg at a constant speed of 56 mph*.

The very quick 280TE Estate has a fuel injected twin overhead camshaft engine that permits it, where legal, to shift your goods and chattels at 121 mph. It can also cover 25.9 miles for every gallon of petrol consumed at 56 mph*.

Your Mercedes-Benz dealer can arrange for you to see these three petrol-engined estates or the 2.4 litre and 3 litre diesel models, whichever you prefer. He'll also show you a starting price of £8950 for the Mercedes-Benz 200T Estate. And, of course, the saloon inside it, is gratis.

Engineered like no other car in the world.



*Official fuel consumption figures for the 200T, urban cycle 22.5 mpg (12.6 litres/100km) manual and 22.7 mpg (12.4 litres/100km) automatic. At a constant 56 mph, 35.2 mpg (8.0 litres/100km) manual and 33.2 mpg (8.5 litres/100km) automatic. At a constant 75 mph, 27.5 mpg (10.3 litres/100km) manual and 26.0 mpg (10.8 litres/100km) automatic. For the 230TE, urban cycle 20.2 mpg (14.0 litres/100km) manual and 20.8 mpg (13.6 litres/100 km) automatic. At a constant 56 mph, 33.6 mpg (8.4 litres/100 km) manual and 32.1 mpg (8.8 litres/100 km) automatic. At a constant 75 mph, 26.7 mpg (10.6 litres/100 km) manual and 25.0 mpg (11.3 litres/100 km) automatic. For the 280TE, urban cycle 18.8 mpg (15.0 litres/100 km) manual and 16.5 mpg (17.1 litres/100 km) automatic. At a constant 56 mph, 33.2 mpg (8.0 litres/100 km) manual and 29.9 mpg (10.9 litres/100 km) automatic. At a constant 75 mph, 26.4 mpg (10.7 litres/100 km) manual and 21.1 mpg (13.4 litres/100 km) automatic.

Major travel companies heat up holidays battle

BY ARTHUR SANDLES

A STRONG demand for house-hold name package holidays — notably Thomson, Horizon and Intasun — may have given some smaller and medium-sized travel companies a bad year, in spite of an overall growth in the foreign holiday market.

There are now signs that the competition between the majors will be even fiercer next year. Most are planning substantial increases in capacity against predictions of market stagnation or decline.

If the more pessimistic predictions for 1983 are correct, some of the less aggressive companies could find themselves severely squeezed in the resultant marketing battle.

Britain's biggest tour operator, Thomson, sold 1m holidays this year, the first UK operator to hit this mark. It sold 700,000 summer holidays and 322,000 winter sun and ski trips.

Next summer alone, however, it has already set itself a target of 835,000, but is predicting an overall market fall of 5 per cent. Intasun plans a 16 per cent rise to 500,000. Horizon is planning to hit 400,000, which would be an increase of 17 per cent.

All are planning to do this by increasing their market share.

The main targets are Cosmos and the British Airways tour-operating subsidiaries, Enterprise and Sovereign.

The past summer seems to have endorsed the major's belief that they could out-perform the market average. In a year when total traffic rose by around 5 per cent to around 4.4m package holidays, some majors saw business rise between 10 and 20 per cent.

Now they are going for further growth.

"We think next year is going to be tough, although ironically for the past three years we have been saying it will be tough," Mr Roger Heape, marketing director of Thomson Holidays, says. "I think 1982 will be more difficult. It does look now as if incomes are falling below the rate of inflation."

The major companies feel that the growth in holiday traffic to the U.S. will at best level off and that probably there will be a decline.

Intasun, which has a major stake in Florida holidays, is not increasing capacity to the U.S. Even the past few months have seen the effect of the rising value of the dollar. "This year we have seen a growth in European holidays but a decline in

the U.S.," Mr Harry Goodman, chairman of Intasun, says.

The Great Universal Stores subsidiary, Global—which has sold 240,000 holidays this summer and has operated at a 94 per cent load factor (seats available compared with seats sold)—reckons that the U.S. holiday boom is over.

"Transatlantic air fares are expected to increase by as much as 15 per cent," Mr Robin Catermole, managing director of Global, says. "This, together with the renewed strength of the dollar must signal an end to the rapid growth in North American holidays."

The strength of sterling against Continental currencies, particularly earlier this year when the companies were signing their contracts with hoteliers, has led to keen price competition in European packages. Companies are pricing their products below the inflation increases and cutting some tariffs.

British tour operators think that Spain—whose share of the British market rose from 40 to 42 per cent this summer—will again grow in popularity next year and that Italy will make a comeback.

Performing rights yield up to £39.3m

Financial Times Reporter

FEES collected by the Performing Right Society on behalf of its 13,000 members rose by almost a fifth last year to reach £39.3m, according to the 1981 Performing Right Yearbook.

The society, which represents composers and music publishers, has increased its efforts to ensure that all its members receive fees due to them.

The society has taken court action over the past year against unlicensed music users and has introduced a more effective method of licensing users of background music such as department stores and restaurants.

The society's income from broadcasting in the UK and Ireland amounted to £16.4m, 42 per cent of the total. Revenue from public performances in the UK and Ireland totalled £16.5m and from overseas music users £9.8m.

During 1980, the society increased its membership by 851 to 13,462. Of these, some 10,042 were composers and lyricists, 1,900 music publishers, 23 copyright owners, and 1,137 successors to deceased writer members.

Performing Right Yearbook, Performing Right Society, 29-33 Berners Street, London W1P 4AA.

Bright outlook for double-glazing

High energy costs will ensure that double glazing remains a growth area in the window-manufacturing industry throughout the 1980's, although the recession may lead to a temporary fall in demand.

A report by ICC Business Ratios, which examines the financial performance of 60 companies in the industry over three years up to mid-1980—predicts that the larger companies in the trade will continue to dominate the window replacement market and that window-makers will remain one of the most profitable areas of the construction industry.

Window Manufacturers, ICC Business Ratios, 23 City Road, London, EC1 2SE.

Base rates may rise, say brokers

BY OUR ECONOMICS CORRESPONDENT

THE GOVERNMENT may be unable to avoid a rise in clearing bank base rates and possibly mortgage rates before the end of this year, stockbrokers James Capel and Co. argue this morning.

The brokers predict that upward pressures on short-term interest could intensify over the next three to four months as £6bn to £6.5bn in delayed taxes are due to be paid. However, by the end of the year these forces should have abated and some reduction in interest rates may then occur.

By this stage, according to James Capel, "loan demand and inflation could be on a cyclical upturn and may thwart any significant lowering in short-term interest rates."

The brokers warn, however, about possibly disappointing domestic monetary trends with a rise in sterling M3, the broadly defined money supply, of perhaps 11 per cent last month. They point out that the economy itself and the housing market are showing few signs of monetary relaxation.

In another new analysis, brokers Grieson Grant discuss the prospects for the forthcoming pay round. After a rise in average earnings of about 121 per cent last year, the firm projects a 10 per cent rate for

the 1981-82 round. The 12-month rate of retail price inflation is expected to stay in the range of 10 to 11 per cent until next spring with a drop to about 91 per cent after the Budget.

Brokers de Zoete and Bevan note that industrial trends surveys highlight a rapid improvement in profit margins over the first half of this year and suggest that the stockbuilding cycle will turn around sharply. These surveys therefore indicate that investment may contribute more to the economic recovery than private consumption, contrary to previous cyclical patterns in the post-war period.

of interest rates being determined by market forces is a fiction."

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Coyne over spinoff from military aid

Bridget Bloom looks at a quiet debate among defence experts



King Hussein of Jordan takes the salute at Sandhurst. With military academies a common training ground for world leaders, defence chiefs are pondering the political returns from increased military aid.

THE ROLL of overseas students is inscribed on polished oak in the marble hall at Camberley Staff College, Britain's premier staff officer training college. Those whose names appear there are entitled to put passed staff college—after their names. For one country alone—Nigeria—this has included, over the past quarter century, two heads of state, half a dozen chiefs of defence staff, one foreign minister, a high commissioner to London, three regional governors and more than a dozen other very senior army commanders.

This sort of output from one of the British Army's most prestigious establishments has probably contributed to Britain's influence in a key African country out of all proportion to the size and cost of the programme which sent the men to Britain for training.

Yet many of those in charge of what the Ministry of Defence calls Britain's military assistance programme tend to be rather coy about it. They would like to boast about the programme's quality and its political effects and they do so occasionally in private. But officials, military men and even politicians seem frightened to blow the trumpet too loudly in public.

The main reason for this reticence, officials say, is that recipients of British military assistance fight shy of publicity. Most of the 84 foreign countries with military students in Britain might not mind admitting the fact, but most of those 27 states where Britain provides on-the-spot training, advice, or, in rare cases, actually runs the local armed forces, do not. It is argued, want the world to know.

Behind this problem lies a rather different one. Britain's military assistance programme has grown, if not like Topsy, then certainly without real planning. Stemming from the days of empire, it has tended to concentrate on Commonwealth or third world countries. It is seen by many as highly effective. Yet for 20 years now it has remained cheap, compact—and peripheral, both to the way Britain sees its own defence needs and to its foreign policy.

There are, however, signs that this might be changing. A lively debate is going on in the Ministry of Defence on whether—and if so how—the programme can be improved and possibly expanded. With fears of increasing third world instability—particularly in strategic areas like the oil-producing Gulf—those in the Ministry of Defence and in the Foreign Office who would like the programme to be strengthened appear to be gaining ground.

There are two essential elements of Britain's military assistance: training provided in Britain itself, and a whole range of services offered by Britain abroad.

Last year almost 5,500 foreign students were attending British military training establishments, nearly 4,000 of them from non-Nato countries. Meanwhile about 750 British officers were serving abroad in a wide range of roles. In Oman, where Britain effectively runs the armed forces, about 100 British officers are on loan, and another 300 are on contract.

Other teams, though with somewhat lesser functions, are Staff College going, trying, as one put it, "to keep the local army out of politics while the Ghanian Government tries to sort out the economy."

The programme is organised by the Ministry of Defence and each of the three services has a small military assistance team comprising in all less than 20 officers. It comes cheaply. The Foreign Office disposes of about £9m a year in military aid, an increase over two or three years ago.

Since August last year the grocery prices index has risen by 5.5 percentage points with most sections of the shopping basket. The exception has been dairy produce, which has risen in cost by nearly 9 per cent over the year.

In Kuwait, Brunei and Zimbabwe, Nigeria and Saudi Arabia have training teams of over 50 officers, and 20 other countries have between one and 50 officers apiece.

Fiji for example, has one naval officer. Qatar also has one officer (though it may soon have more) and in Ghana half a dozen senior officers keep the

years ago, given principally to countries of strategic importance which are unable to pay—or are likely ultimately to place—defence contracts with Britain. Zimbabwe, for example, has been a major recipient over the past 18 months.

Oil-producing Nigeria, however, pays for all the assistance it gets, as do all the Gulf and

On September 16 John Nott, British Defence Minister, sets off on a tour which will include Egypt, Jordan, Nepal, Hong Kong, Malaysia and Thailand—all countries which have either sent officers for training in Britain, or to which Britain has given other military assistance. Does such military aid lead to arms sales? Mr Nott no doubt will hope so, even though officials deny that is the main purpose of his forthcoming visit.

the majority of other countries. "Income" from services rendered is said to be running at just over £80m a year, giving a total military assistance programme of just £90m.

By contrast, Britain's total defence budget this year is £12.3bn and its total aid programme £561m.

Arguments as to whether the military aid programme should be made more central to foreign policy obviously centre on the

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Critics say Britain is, altogether too gentlemanly. But even those who believe that the gentle approach is likely to be more productive in the long run acknowledge that there should be much more co-ordination within the British effort.

They also argue that Britain could be pricing itself out of the military assistance "market." According to senior officers, where Britain trains one pilot, Canada will train two and India three.

STATES WITH BRITISH OFFICERS ON LOAN

Teams of over 100	Teams of over 50	Smaller teams
Brunei	Oman	Australia
Kuwait	Zimbabwe	Bahamas
Qatar	Nigeria	Bahrain
	Saudi Arabia	Bangladesh
		Belize
		Bermuda
		British Antarctic Territory
		Falkland Islands
		Fiji
		Ghana
		Hong Kong
		Malaysia
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FT shopping basket index falls again

BY OUR CONSUMER AFFAIRS CORRESPONDENT

THE FINANCIAL TIMES Grocery Prices Index in August fell for the second month running, mainly as a result of lower prices for fresh fruit and vegetables.

The August index stood at 135.50 compared with 136.62 in July. The August index fall is only the second time in the past year that the index has been lower than the previous month.

Over the past year, food prices in general have been gradually rising as food manufacturers' costs have risen and competition between grocery retailers has eased slightly.

However, it is normal during mid-summer for fresh fruit and vegetable prices to fall rapidly as a result of plentiful supplies coming onto the market. In July, the cost of the fresh fruit and vegetable section of the basket fell by 6.4 per cent over the previous month. In August the fall was 6.2 per cent.

Apart from the drop in fresh fruit and vegetable prices, the cost of fresh meat bought by FT shoppers was also less this month. The meat section of the basket fell by 2.2 per cent, from

£576.98 in July to £563.86 in August.

The index is meant only as a guide to trends in food prices. It should not be taken as an absolute indicator of the level of food prices. These can vary considerably according to the type of shop and location.

The index is based on data collected by 25 FT shoppers who monitor a list of more than 100 items each month in the same shops. The shops chosen range from small village grocers to large supermarkets.

Apart from the fall in fresh meat and vegetable produce in August, most other sections of the basket cost more than the previous month. The only exception was the canned goods section, lower in cost because of special promotional offers in some of the supermarkets monitored.

Since August last year the grocery prices index has risen by 5.5 percentage points with most sections of the shopping basket. The exception has been dairy produce, which has risen in cost by nearly 9 per cent over the year.

Prices are expected to maintain their steady rise in the autumn, especially when cheaper seasonal produce comes to an end.

However, there are signs that some of the major supermarket chains may be gearing themselves up for a major promotional offensive later in the year to boost sales volume.

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FINANCIAL TIMES SHOPPING BASKET

AUGUST, 1981

August July

£ £

Dairy produce 684.75 678.98

Sugar, tea, coffee and soft drinks 210.09 205.10

Bread, flour and cereals 316.74 316.61

Preserves and dry groceries 114.26 115.59

Sauces and pickles 53.92 53.69

Canned goods 195.90 197.49

Frozen foods 240.90 242.59

Meat, fish, etc. (fresh) 563.96 576.98

Fruit and vegetables 256.73 275.38

Non-foods 243.77 242.91

TOTAL 2,881.02 2,904.92

1980: January 120.47; February 122.32; March 124.18; April 125.44; May 128.79; June 128.53; July 129.84; August 128.41; September 127.41; October 126.84; November 127.77; December 129.28

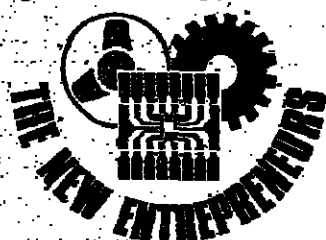
1981: January 130.96; February 131.75; March 132.75; April 134.33; May 136.30; June 137.37; July 136.62; August 135.50

UK NEWS

Aiming Irish smoked fish at English market

THE LIBRARY in Mr Richard Heygate's 18th century house in a remote corner of Northern Ireland near Lough Foyle is magnificent. But his attention is fixed more on a simple diagram on an easel showing the consumption pattern of delicatessen products in the UK by socio-economic class.

"Fifty-eight per cent is bought by the C1s and C2s—the middle of the market, particularly working wives," Mr Heygate, a former IBM marketing man, says with the air of someone who has discovered a great truth.



By Raymond Snoddy

From his estate, once named Ballymudge (place of the bog) but (luckily for his brand name) renamed Bellarena (beautiful strand) by the Earl Bishop of Derry in 1780, he is going straight for that middle market with oak-smoked salmon, trout and pates.

He hopes his company, Bellarena Fisheries, will be able to carve a slice out of the £500m a year UK delicatessen market increasingly being taken over by rising French and German imports.

Mr Heygate, a Balliol engineering graduate, who has worked for McKinseys, the management consultants in New York and London—everything from knickers in Dublin to the Port of London Authority—has not dropped out to pursue a country craft. Rather, he has

adapted traditional methods to an increasingly large-scale operation.

He has raised a total of £1.25m in grants, aid, loans and investment and by the end of this year, the first year of significant production, he expects the turnover of Bellarena Fisheries to reach £1m, the company to break even, and employment to rise from its present 35 to 100.

"We are aiming for a turnover of £5m within three to five years," the 41-year-old managing director says.

The idea behind Bellarena Fisheries is simple. Not only did Richard Heygate notice that the delicatessen market was growing by about 10 per cent a year and that imports were rising but he was also struck by the absurdity that a country as rich in natural products as Ireland was sending much of its output abroad for things like smoking and processing.

"The delicatessen market is growing very rapidly but the people who are benefiting are the Europeans. In the UK sector there's the Gentleman's Relish, Cooper's Oxford marmalade, Baxters and not much else," he says.

Now Bellarena Fisheries takes salmon from all over the Foyle River system, including the River Roe which flows through the estate, white fish from Donegal, scampi and scallops from Killybegs, mussels from Wexford, oysters from Strangford Lough, trout from all over Ireland and sells from Lough Neagh to smoke in its kilns.

Mr Heygate always wanted to start his own business. But in a sense the decision was forced upon him when his father Sir John Heygate died in 1976. He inherited a 400-acre estate too expensive to keep up but not grand enough to charge people admission to see.



Mr Richard Heygate hopes that salmon like these from his estate on the shores of Lough Foyle can help him break into the £500m UK delicatessen market.

He looked for something that would fit in with the house and the area and came up with delicatessen products.

Mr Heygate went to learn from Mr Richard Pinney in Suffolk "the man who re-invented traditional smoking" and began a three-year pilot project smoking salmon. He covered his costs by selling to the catering

over getting a distributor for his products in England.

"It was only last year that the market changed and such delicatessen foods as smoked salmon reached many supermarkets." So Mr Heygate decided to set up his own distribution system for his own brand rather than co-pack for English companies, and set about raising the extra £500,000 such an operation would cost.

James and Peter Longcroft, leading lights in Tricentrol Oil, who have a City investment company, came up with £300,000 for 40 per cent of the equity.

And in April the Northern Ireland Development Agency, partly impressed by the external investment, came up with another £300,000 in preferred shares.

Now smoked salmon and more than 100 other products from Bellarena are on the move to supermarkets from premises in Heygate Street, at the Elephant and Castle, London. The street was named after Richard Heygate's great-grandfather, who was Lord Mayor of London in 1822.

Instead of advertising, Mr Heygate, a keen amateur cook, has produced a recipe book to be given away free to customers.

But Mr Heygate's ambitions stretch further than selling his own fish products. He has dreams of running the Irish equivalent of an oriental trading company, with Bellarena offering distribution and marketing expertise to family-based food companies in Ireland which have found it difficult to break into the British market.

Last week the company began marketing a frozen galeas under the brand name Salzburg, manufactured by another Northern Ireland company.

Talks are under way with several other Irish food companies for similar arrangements.

NOTICE OF REDEMPTION

U.S. Rubber Uniroyal Holdings Société Anonyme

6 1/2% Guaranteed Sinking Fund Debentures due 1982

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of April 1, 1967, providing for the redemption of the above Debentures, there will be redeemed for account of the Sinking Fund on October 1, 1981 (the "Redemption Date") \$570,000 principal amount of the 6 1/2% Guaranteed Sinking Fund Debentures due 1982 (the "Debentures"), at the redemption price of 100% of the principal amount thereof plus accrued interest to the Redemption Date.

The serial numbers of the Debentures which have been selected for redemption (each bearing the prefix letter "B") are:

1186	1887	3888	5889	7890	9891	11892	13893	15894	17895	19896	21897	23898	25899	27900	29901	31902	33903	35904	37905	39906	41907	43908	45909	47910	49911	51912	53913	55914	57915	59916	61917	63918	65919	67920	69921	71922	73923	75924	77925	79926	81927	83928	85929	87930	89931	91932	93933	95934	97935	99936	101937	103938	105939	107940	109941	111942	113943	115944	117945	119946	121947	123948	125949	127950	129951	131952	133953	135954	137955	139956	141957	143958	145959	147960	149961	151962	153963	155964	157965	159966	161967	163968	165969	167970	169971	171972	173973	175974	177975	179976	181977	183978	185979	187980	189981	191982	193983	195984	197985	199986	201987	203988	205989	207990	209991	211992	213993	215994	217995	219996	221997	223998	225999	227000	229001	231002	233003	235004	237005	239006	241007	243008	245009	247010	249011	251012	253013	255014	257015	259016	261017	263018	265019	267020	269021	271022	273023	275024	277025	279026	281027	283028	285029	287030	289031	291032	293033	295034	297035	299036	301037	303038	305039	307040	309041	311042	313043	315044	317045	319046	321047	323048	325049	327050	329051	331052	333053	335054	337055	339056	341057	343058	345059	347060	349061	351062	353063	355064	357065	359066	361067	363068	365069	367070	369071	371072	373073	375074	377075	379076	381077	383078	385079	387080	389081	391082	393083	395084	397085	399086	401087	403088	405089	407090	409091	411092	413093	415094	417095	419096	421097	423098	425099	427100	429101	431102	433103	435104	437105	439106	441107	443108	445109	447110	449111	451112	453113	455114	457115	459116	461117	463118	465119	467120	469121	471122	473123	475124	477125	479126	481127	483128	485129	487130	489131	491132	493133	495134	497135	499136	501137	503138	505139	507140	509141	511142	513143	515144	517145	519146	521147	523148	525149	527150	529151	531152	533153	535154	537155	539156	541157	543158	545159	547160	549161	551162	553163	555164	557165	559166	561167	563168	565169	567170	569171	571172	573173	575174	577175	579176	581177	583178	585179	587180	589181	591182	593183	595184	597185	599186	601187	603188	605189	607190	609191	611192	613193	615194	617195	619196	621197	623198	625199	627200	629201	631202	633203	635204	637205	639206	641207	643208	645209	647210	649211	651212	653213	655214	657215	659216	661217	663218	665219	667220	669221	671222	673223	675224	677225	679226	681227	683228	685229	687230	689231	691232	693233	695234	697235	699236	701237	703238	705239	707240	709241	711242	713243	715244	717245	719246	721247	723248	725249	727250	729251	731252	733253	735254	737255	739256	741257	743258	745259	747260	749261	751262	753263	755264	757265	759266	761267	763268	765269	767270	769271	771272	773273	775274	777275	779276	781277	783278	785279	787280	789281	791282	793283	795284	797285	799286	801287	803288	805289	807290	809291	811292	813293	815294	817295	819296	821297	823298	825299	827300	829301	831302	833303	835304	837305	839306	841307	843308	845309	847310	849311	851312	853313	855314	857315	859316	861317	863318	865319	867320	869321	871322	873323	875324	877325	879326	881327	883328	885329	887330	889331	891332	893333	895334	897335	899336	901337	903338	905339	907340	909341	911342	913343	915344	917345	919346	921347	923348	925349	927350	929351	931352	933353	935354	937355	939356	941357	943358	945359	947360	949361	951362	953363	955364	957365	959366	961367	963368	965369	967370	969371	971372	973373	975374	977375	979376	981377	983378	985379	987380	989381	991382	993383	995384	997385	999386	1001387	1003388	1005389	1007390	1009391	1011392	1013393	1015394	1017395	1019396	1021397	1023398	1025399	1027400	1029401	1031402	1033403	1035404	1037405	1039406	1041407	1043408	1045409	1047410	1049411	1051412	1053413	1055414	1057415	1059416	1061417	1063418	1065419	1067420	1069421	1071422	1073423	1075424	1077425	1079426	1081427	1083428	1085429	1087430	1089431	1091432	1093433	1095434	1097435	1099436	1101437	1103438	1105439	1107440	1109441	1111442	1113443	1115444	1117445	1119446	1121447	1123448	1125449	1127450	1129451	1131452	1133453	1135454	1137455	1139456	1141457	1143458	1145459	1147460	1149461	1151462	1153463	1155464	1157465	1159466	1161467	1163468	1165469	1167470	1169471	1171472	1173473	1175474	1177475	1179476	1181477	1183478	1185479	1187480	1189481	1191482	1193483	1195484	1197485	1199486	1201487	1203488	1205489	1207490	1209491	1211492	1213493	1215494	1217495	1219496	1221497	1223498	1225499	1227500	1229501	1231502	1233503	1235504	1237505	1239506	1241507	1243508	1245509	1247510	1249511	1251512	1253513	1255514	1257515	1259516	1261517	1263518	1265519	1267520	1269521	1271522	1273523	1275524	1277525	1279526	1281527	1283528	1285529	1287530	1289531	1291532	1293533	1295534	1297535	1299536	1301537	1303538	1305539	1307540	1309541	1311542	1313543	1315544	1317545	1319546	1321547	1323548	1325549	1327550	1329551	1331552	1333553	1335554	1337555	1339556	1341557	1343558	1345559	1347560	1349561	1351562	1353563	1355564	1357565	1359566	1361567	1363568	1365569	1367570	1369571	1371572	1373573	1375574	1377575	1379576	1381577	1383578	1385579	138758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Liverpool dockers close to pay settlement

By Our Labour Staff

THE ANNUAL pay award for the 3,500 registered dockers at Liverpool could be settled by the end of this week after four months of protracted negotiations.

The final offer from the Liverpool Port Employers Association has been circulated over the past few days to the men individually by the Transport and General Workers' Union.

The proposals would give dockers an extra £11 a week for normal working, bringing their wage up to £29.50; an additional £22.42 for the mid-evening shift, bringing it to £107.92; and a further £23.14 for night work, bringing it to £131.06.

In addition there will be a 16 per cent increase on bonus rates, higher piece work money, and a £200 lump sum representing the backdating to the first week in May when the award should have been introduced.

A representative wage for a five-day week will be £119 and the fall-back pay when no work is available will rise by £11. In return there will be a number of important changes in working practices. The employers have insisted on these to offset higher wage costs.

Rail unions' link-up takes effect today

By Nick Garnett, Labour Staff

THE FACT setting up a federation of the two blue-collar rail unions, and which has as one of its objectives the eventual establishment of one union for the whole industry, takes effect from today.

The two unions are the National Union of Railwaymen and ASLEF, the trans-drivers' union. The third railway union, the white-collar Transport and Salaried Staffs Association, is not affected.

Alongside the federation agreement, the two unions have also signed an agreement on membership and representation arrangements within British Rail and London Transport, an issue which in the past has caused the unions some difficulties related to grade demarcation.

Both agreements were signed at the TUC and with the help of officials. Mr Len Murray, TUC general secretary said yesterday that the agreement on the Railway Federation of Unions was an historic step towards the target of one union for the industry.

The federation will meet annually. Its council, made up of 19 NUR and nine ASLEF representatives, will meet in alternate months with provision for special meetings at the request of either union.

The council chairmanship will alternate between the two from meeting to meeting. Each union will provide a joint secretary who will draw up agendas. Decisions will be by majority vote but subject to a veto by one union.

The constitution of the federation—the creation of which might assist the unions in the current productivity talks with British Rail management lists eight main objectives.

These include working towards the creation of one rail union; agreeing matters for negotiation and discussion with British Rail and London Transport "having regard to existing procedures and negotiating rights of each union"; and agreeing on questions of legislation affecting the rail industry and its employees.

It also includes assisting in the settling of differences and disputes between the constituent unions on the one hand and employers on the other; and assisting in the settling of differences and disputes which might arise between the unions.

A general objective is to promote the interests of the unions and their members.

The agreement specifies that the TUC is on hand to assist if the unions run into difficulties with the new structure.

Shorter work week agreements cover 5.5m

By Our Labour Staff

ALMOST 5.5m workers, representing more than half the country's manual labour force, are covered by agreements cutting hours to below 40 per week, according to the latest TUC report on working hours.

The TUC discerns not significant slackening in the trend towards shorter basic week agreements. It also says that there are more than 150 agreements taking basic leave entitlement to beyond four weeks and considers that this is probably an understatement.

A five-week (25-day) holiday entitlement is becoming an increasingly attainable goal for manual workers, the report says.

New draft regulations announced by the Department of Employment at the end of the last parliamentary session threaten to impede "attempts to improve productivity and competitiveness among commerce and industry in Britain."

The regulations, if implemented, would make it more difficult for businesses to pass into new ownership, says Mr Walter Goldsmith, the institute's director general.

Build more power stations, says TUC energy review

By Martin Dickson, Energy Correspondent

CALLS FOR an expanded programme of power station construction and a £1bn scheme to increase UK energy conservation are made today by the TUC.

The recommendations are contained in a review of energy policy drawn up by the TUC over the past two years. The document will be presented to the organisation's annual congress in Blackpool next week.

The review supports "a balanced energy policy which avoids over-reliance on any one source. This means investment in coal, the development of nuclear power, and slow depletion of North Sea oil and gas."

It calls for a steady minimum ordering programme for new power stations of 2,000 Mw a year to meet demand for electricity in the 1990s and ensure the survival of the UK power plant industry.

This contrasts with the Government expectation that only 1,500 Mw a year of new capacity will be needed in the decade to 1992.

The TUC says the Government's programme has already slipped and that it might now be 1985 before a start is made on the new power station or the pressurised water reactor (PWR) plant to be built at Sizewell in Suffolk.

Because of this delay and the "grim" prospects for the power

plant industry, the Government should order a further station of advanced gas-cooled reactor (AGCR) design.

The report also calls for £1bn of Government money to be invested over the next four years in conservation programmes, including £300m for industry, £200m for initial work on district heating projects and £50m for private home insulation.

There should also be increased support for the development of oil-to-gas and coal-to-gas technologies and for industry wishing to convert boilers from oil to coal-firing.

On the North Sea, the review says the Government should make a clear statement affirming the aim of limiting oil production in line with the needs of UK self-sufficiency.

It should also restore the state-owned British National Oil Corporation's right to a minimum 50 per cent equity stake in offshore production. BNO should be invited to develop a base in refining, distribution and petrochemicals.

The Government should also abandon its privatisation schemes for the British Gas Corporation, including plans to end its sales of gas appliances.

TUC Review of Energy Policy, TUC Congress House, Great Russell Street, London WC1 3BS. £2.50.

Samuel Montagu pos

Mr Michael Ward has been appointed a director of SAMUEL MONTAGU AND CO. Mr Ward will be joining the banking division. Mr Ward was a senior assistant director of Morgan Grenfell and Co.

HEPWORTH INDUSTRIAL PLASTICS, a member of the HEPWORTH group of companies, has appointed Mr Brian W. Davies managing director. Mr Davies was managing director of another divisional company, Fordham Plastics. He succeeds Mr Alan Bell who has left the company.

Mr Derek Fowler, vice-chairman of the British Railways Board, has succeeded Mr David McKenna as chairman of BRITISH TRANSPORT ADVERTISING. British Transport Advertising is jointly owned by British Rail and National Bus Company.

Following the merger of the two welding specialist manufacturers, Rowen-Are and Max-Are, the new company, ROMARC, has appointed Mr Bruce Jelly and Mr David Pearson to the board.

Mr Jelly takes up the position of managing director having joined the Ford and Weston Group, of which Max-Are was a member company in 1974. Mr Pearson, managing director of the Rubery Owen subsidiary, Rowen-Are, has been appointed sales and marketing director.

Mr Jim Bassett has been appointed general manager of

the internal communications systems division of PHILLIPS BUSINESS SYSTEMS, communications and control division. He will be responsible for the UK business activities relating to intercom, paging and PA telephone systems.

Mr Maurice Constant has joined CASSA DI RISPARMIO DELLE PROVINCE DI BARDE (CARIPLO) as London representative general manager of the bank's prospective London branch.

Mr Brianwell Sturman and Mr Roger Sutton have been admitted to the partnership of FRAZER WHITING AND CO. (chartered accountants).

Four directors have joined the main board of CROWNCA RIPLEY. The executive directors are Mr R. B. Corser and Mr Woud. Non-executive directors are Mr E. J. Hewitt and Mr R. Garvin, both directors of R. Finance, the Co-operative Bank finance house, which owns 30 per cent of Crownca.

HALIFAX BUILDING SOCIETY has appointed Mr T. W. Taylor as a secretary from September 1. Mr Taylor, formerly general manager of the Wakefield Building Society, joined the Halifax in 1976, where he is a mortgage controller. He will continue as a member of the executive, to be concerned with the society's lending operations.

INSURANCE

Lloyd's clings to three-year accounts

By John Moore

NEARLY three years ago Lloyd's of London was asked by the committee reviewing the functions of financial institutions, chaired by Sir Harold Wilson, whether there was any good reason for this insurance market to continue with a three-year accounting system.

Lloyd's, unlike insurance companies, keeps its accounts open for three years. Under the system, claims paid in the period of account—that is during the second and third years—are taken back to the original year in which the insurance was arranged. The losses are not debited to the year of payment; rather they are debited to the year of the inception of the policy.

No premium may be released from an account as profit before the expiry of the third year, when the year of account is closed and the required reserve is carried forward to a later year to meet unsettled losses.

Last week, Lloyd's reported record profits of £174.4m for the 1978 underwriting account together with the customary qualified warnings about the future trends of the 1979 and 1980 accounts, which are of course still open.

Many claims will fall due for payment long after the close of the three-year account. Some, such as the latest series of asbestosis claims will come home to roost many years later. Replying to the Wilson committee, Lloyd's said that it would prefer, if it were not so complex, a five-year accounting basis.

The three year system requires a portfolio transfer arrangement at the end of three years. Claims do not stop coming in at the end of an underwriting account and provisions have to be made. The charge for the third year claims of an underwriting account has risen dramatically in the last few years, with probably the biggest rises being scored in the non-marine market.

Here, there are such unknowns as what to reserve on business with very long payout periods, like computer leasing losses or liability claims. In the 1950 underwriting year, for instance, the proportion of claims paid in the third year of the underwriting account was something like 37.6 per cent of

claims. This has risen to 80 per cent of all claims, in the 1978 account.

In the important marine account, which provides the bedrock of Lloyd's profitability, the proportion of claims settled in the third underwriting year has risen from 53.03 per cent of all claims in that market in the 1950 underwriting year to 72.5 per cent in the latest reported accounts for 1978.

The situation may be distorted in the third year by the "reinsurance to close." In the closure of a third underwriting year, a "reinsurance to close" account is arranged between members of the syndicate for the year about to close and usually the members of the syndicate of an "open" underwriting year.

A premium for this reinsurance is debited to the closing of the underwriting year and credited to the underwriting year which assumes the run-off liability.

The latest trends at Lloyd's indicated by the figures suggest several possible outcomes for the 1979 account which will be reported next year. The settlement ratio in the marine account of claims to premiums, while high, is nothing like the level reached in the aftermath of Hurricane Betsy in the mid-1960s.

Although the 1978 account had a poor first year with its settlement ratio reaching 32.6 per cent—the highest it had been at the end of a first year underwriting account since the mid-1960s—a better second year to the account pulled back the overall settlement ratio at the end of two years to about 31.5 per cent.

Though the marine market may be talking about a downturn in straight underwriting profits from the present £69.5m, it will gain considerable benefits from investment income. In the last accounts for the entire Lloyd's market, investment income accounted for over a third of the profits of £174.4m.

As for the loss-making aviation account of the 1978 underwriting year, there is little sign of an immediate upturn, although underwriters are now increasing rates. Warnings that that account will make a loss for 1979 should be taken seriously.

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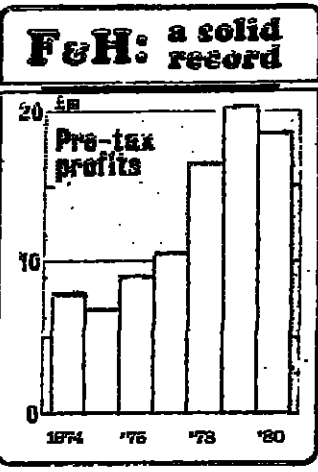
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How specialisation saved a textile maker

Having foreseen the decline in its traditional markets, Fothergill and Harvey took early and successful action. Rhys David reports

THE GLOOM that has been hanging over much of Lancashire industry during the present recession has been punctuated at regular intervals over recent months by a string of altogether more encouraging announcements from one of the county's less well-known public companies, the industrial materials supplier Fothergill and Harvey.

In June the company disclosed that it has signed a letter of intent to form a joint venture with American Cyanamid to manufacture and market advanced composites for the European aerospace industry. This deal, from which the giant American chemical group clearly stands to benefit as much as its smaller UK partner, follows hard on F and H's acquisition for £4.9m of the London-based, H. D. Symons, an important supplier of high technology electrical insulating products. Also this year, a move has been made into fibre optics through the purchase of a 25 per cent stake in Focum, a Leeds-based company acquired by its management from the Rank Organisation.



Critical

In February this year, too, F and H opened a new cable plant designed to meet growing demand for its high temperature wiring for aircraft, and other critical applications, and to house production facilities for a new type of cable. Even though both F and H and its customers have been affected by recession, the group was able to increase turnover in 1980 by 6 per cent to £18.5m, with exports up 25 per cent. Margins were squeezed but the company managed, nevertheless, to contain its drop in pre-tax profits to 10 per cent at £1.8m, despite interest charges up from £109,000 in 1979 to £258,000, largely as a result of increased borrowings.

As an example of a company that saw that basic textile production would increasingly be taken over by lower cost producers elsewhere in the world and set out to take avoiding action, F+H has surely earned a place in the textbooks. Yet, just as important, its programme of diversification has not involved any major leaps into new and unfamiliar business areas—the mistake many companies in search of a new direction make—but in each case has represented a step sideways or forward into an allied area. Even today, Leslie Stevens, the company chairman, points out, with a spread of customers in the electrical,

electronic, food processing, chemicals and aerospace industries, most of the products supplied can be traced back to fibres or processes developed originally for the treatment of fibres.

The company's first move, after the decision to run down basic cotton cloth production had been taken in the immediate post-war period, was to develop fabrics made out of the new synthetic nylon and polyester fibres for use in household textiles and in industrial textiles.

From coating these fabrics with new fluoro-carbon materials to give the non-stick properties required, for example in the food processing industry, the next logical step was into the cable industry, which was interested in frictionless insulation materials. Before this, arising out of the work it had done with the newer synthetic fibres, F+H had begun exploiting other materials, which were proving to be suitable for industrial textiles, such as glass fibre.

And the expertise it developed in this area in turn led to its early involvement in carbon fibre, the revolutionary new product developed in Britain in the 1960s. F+H is now one of Europe's biggest producers of processed carbon fibre materials for use by industries such as aerospace, which require extra strong components.

The moves made by F and H have enabled it to establish itself as a supplier of materials to growth industries rather than declining ones and it has been able to expand employment to around 1,000.

A decision, therefore, was taken to withdraw from being one of the principal suppliers to the market of the less specialised fabrics such as nylon and polyester for plastic coating, albeit at a cost of around 134 jobs, and to push ahead instead with the various developments which have been unveiled over recent months.

As a first objective, the company has sought to use its expertise to make even more sophisticated fabrics, where there is less competition and consequently the prospect of greater returns.

Fothergill and Harvey Structures, at Winsford in Cheshire, has been set up to supply architectural fabrics—permanent lightweight translucent roofs for sports stadiums, shopping precincts, and similar large-spaces—with the main form of support being provided by pressure from air pumps.

"We have also been trying to grow faster outside textiles, organically and by acquisition, or by buying technology through licensing agreements," Stevens notes.

At the same time, the backing F and H has given to Focum will now extend the group's interests in wiring into the rapidly-growing fibre optics field.

F and H's willingness to buy into small companies like Focum and to acquire technology under licence in fields where it is relatively inexperienced ties in too with another fundamental element in the company's philosophy. Research is left to the bigger groups that can afford it with F and H seeing its role more in terms of the development of products arising out of this research.

Inevitably not all the fields F and H has tried have proved to be winners, but the company's response in these cases has been to try to establish alternative outlets for new products or, if this fails, to cut its losses quickly. Thus carbon fibre, for all its wonder properties, has been slower than expected to penetrate the engineering field.



Leslie Stevens: "We have been trying to grow faster outside textiles"

F and H executives remain convinced of its long term potential, however, both in engineering and aerospace—where its weight to strength ratio has enabled it to make some inroads—but in the meantime they have found less orthodox markets. The company supplies the blanks from which fishing rods are made as well as golf shafts and ski poles.

Technology

The biggest new market for carbon fibre, however, has proved to be in medical equipment. The material can be moulded to form a single piece operating table.

In the U.S. F and H has taken a 40 per cent stake in a new company, Oak-Fothergill, formed jointly with the leading supplier of fibre-reinforced X-ray couches to hospitals.

The programme of acquisitions has been financed by two rights issues in 1978 and earlier this year and although H. D. Symons—the latest and so far biggest buy—will take some time to digest, funds are available for further purchases if the right opportunities emerge, Stevens says. Any acquired company would be required to bring complementary new technology to the group or new markets for its existing range of products, but just as important, F and H is likely to be looking for companies with similar characteristics to those it has bought over recent years.

Whether F and H does make any more purchases this year depends partly on availability of suitable candidates. But there is also another significant factor. Jones Stroud, which also manufactures industrial textiles, now has a 23.19 per cent stake in F and H, following a further purchase of 3.4 per

cent in May, but has said it does not intend increasing its stake in the short term. The company launched an unsuccessful bid for F and H in 1978, acquiring 38 per cent of the shares, but it later sold off a large block in exchange for representation on the F and H board.

The chance of an ultimate second bid—again likely to be unwelcome—will turn in large measure on the ability of F and H and its recent acquisitions to go on performing well in what will continue to be a difficult market for some time. Orders in the early part of this year were poor and the carbon fibre business in particular has suffered from the ending of the first production run of the Dornier Alpha-Jet air brake, the first time carbon has been used in a production aircraft in Europe.

The order input has been improving, however, and will be helped by the decline in sterling. As a result, Stevens told the annual meeting in May, the second half will be better than the first.

Benefits are expected, too, over the medium term from a new management structure currently being introduced which will give greater freedom for entrepreneurial initiative to operating subsidiaries and leave head office to concentrate on strategy. At present headquarters provides centralised services to parts of the group but this system has become less practicable as new subsidiaries away from Littleborough have been added.

The fact that Littleborough is a relatively prosperous little town in an area where closures have been almost the norm is testimony, in part at least, to one company's determination to go on being not just one but two or three jumps ahead.

Why Japan wins the quality race

THE SUCCESS of Japanese industry in making well-designed products, and using high product quality as a key marketing strategy, does not rest on a set of cultural conditions which are unique to Japan. Instead, Japan's "secret" is the way it manages the design and manufacturing process, where its co-operative principles are more effective than the individualistic departmental approach of many of its western competitors.

This is one of the main themes to emerge from an article about "The Japanese Lesson in Quality" in the U.S. journal *Technology Review*. Though the article concentrates on a comparison between the management practices of the Japanese and U.S. motor industries, the conclusions drawn by the author, Professor Robert E. Cole of the University of Michigan, apply equally to other industries and other western countries.

One of the reasons why Japanese cars are better than their U.S. competitors in many respects, claims Cole, is that American managements have too often defined quality in its narrow sense: as conformity to specifications, rather than "fitness for use" as defined by the customer. Conformity to specifications then becomes an end in itself, "the subject of dispute among different departments and agencies within the industrial bureaucracy, and the final user is forgotten."

Blaming this state of affairs on changing western attitudes to work—a common explanation—is unconvincing, argues Cole: "one can hardly attribute the Japanese improvements (in product quality) to a decline in the American work ethic."

The greatest source of automotive quality problems are weaknesses in engineering design, Cole claims. But they are minimised in Japanese companies by the nexus of co-operative relationships throughout design, engineering and manufacture.

By contrast, the design department in U.S. motor companies is assumed to be relatively self-sufficient, Cole observes. "Accustomed to a relative monopoly on product specifications, the design department tends to produce drawings with exact manufacturing details even though it is not necessarily best qualified to set parameters on reliability, maintenance and users' costs."

Not only should co-operation be increased between U.S. companies' management departments, counsels Cole, but also between managers and employees. Pointing to the "impressive" results of the quality circle movement in Japan, he quotes the following Japanese-U.S. comparison:

General Motors receives an average of 0.34 suggestions per eligible employee each year, of which it adopts about 23 per cent. Nissan, on the other hand, reported in 1979 a total of nine suggestions per employee and an adoption rate of 85.7 per cent, with more than 70 per cent of these suggestions made by groups, mainly quality circles. And in 1980 Toyota reported as many as 17.9 suggestions per employee, of which it adopted close to 90 per cent.

Isolation

In other words, "not only are these firms getting more suggestions, they are getting better ones," concludes Cole. But he warns against promoting quality circles in isolation: "in Japan (they) resulted from a large-scale effort to upgrade quality and increase employee responsibility. But because many U.S. firms are introducing the circles with little preparation and coordination with other needed changes, we will probably see a large number of initial failures."

One way in which U.S. industries could start to encourage greater co-operation throughout their organisations is through reward systems, according to Cole. He questions whether companies reward their materials and components suppliers primarily for low prices or whether they also place a high value on quality. "Do we reward workers for simply following orders or for using their brains? Do we reward manufacturing staff merely for meeting production quotas or also for contributing to engineering design?"

Technology Review, July 1981. Edited at the Massachusetts Institute of Technology, Room 10-140, MIT, Cambridge, Mass. 02139 USA. Published eight times a year at \$2.50 per copy. U.S. subscriptions \$18 p.a. Overseas rates available on request. *The Financial Times* series of eight articles entitled "Learning from the Japanese" has now been reprinted in booklet form, and is available from Diana Twiss, Publicity Department. Price £2 including p.p. Payments to be enclosed with order.

Christopher Lorenz

The next meeting will be held on TUESDAY, 6th OCTOBER 1981 at the ROYAL GARDEN HOTEL, KENSINGTON.

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The Club has been established to meet the needs of Senior managers to keep abreast of the rapidly changing trends in the use of information as a valuable resource.

While a nominal delegate fee of £36 will be charged for attendance of this meeting, membership of the Club is free.

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Business courses

Technical Innovation in the Floorcoverings Industry, Droitwich, October 13-14. Fee: £70 (plus VAT) members, £95 (plus VAT) non-members of The Textile Institute. Details from The Textile Institute, 10 Blackfriars Street, Manchester, M3 5DR.

Contribution of Soldering and Brazing to Cost Control in Manufacturing Processes, Leamington Spa, October 27-28. Fee: £80 (plus VAT) members, £110 (plus VAT) non-members of The British Association for Brazing and Soldering. Details from The British Association for Brazing and Soldering, c/o BNF, Grove Laboratories, Denchworth Road, Wantage, Oxfordshire, OX12 9BJ.

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Happy Birthday?

A black and white photograph of a small, dark-colored dog, possibly a Chihuahua, lying down and looking towards the camera. The dog has large, pointed ears and a dark coat. The background is light and textured.

ASBAH — the only organisation in the UK exclusively concerned with helping children born with spina bifida and/or hydrocephalus — works and cares for Rachel and all those born with these disabling conditions.

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TECHNOLOGY

EDITED BY ALAN CANE

U.S. electronic mail set for attack on Europe

BY ALAN CANE

WHAT HAVE Westinghouse, Citicorp, the U.S. Department of Energy and Bethlehem Steel in common? They all use electronic mail systems provided by a small, comparatively little known U.S. computer bureau called Dialcom.

Now this U.S. \$6m company, which reckons to hold some 30 per cent of the U.S. market for electronic mail services is establishing itself in the UK.

It is negotiating with a number of potential partners in this country with a view to a joint attack on the European market.

Electronic mail is usually seen as a cornerstone of the "electronic office." It simply means ways of communicating electronically between organisations and between individuals.

It would mean, for example, that an executive would enter his office in the morning, switch on his electronic desk (screen, keyboard, telephone, all in one unit) and be presented with a list of all the messages that had arrived for him.

He would be able to send

messages, check his diary, gather information and process it, all from the desk.

Technically, all of this is possible now: how best to design and build such systems is open to argument.

The Xerox Ethernet system, for example, uses simple coaxial cables to carry messages to and from workstations, printers, electronic filing cabinets and all the rest of the equipment that makes up the electronic office.

The computer power, the intelligence to power the system, resides in devices themselves.

Dialcom takes exactly the opposite approach. It uses whatever proprietary terminals, printers and visual display units are best suited to its client's business and provides the intelligence to run the system from its battery of Prime minicomputers in Silver Spring, Maryland.

So just as typing can be sent out to a word processing bureau, and copying to a copy bureau, Dialcom offers electronic mail on a bureau basis.

According to Mr Bob Ryan, a founder and now president of Dialcom, the aim is not to dispense with paper.

"We are not looking for the paperless office. We do not expect, for example, to see newspaper replaced by electronic news retrieval. But we are trying to enhance communication between people — especially over long distances where differing time zones make business communication difficult."

The chief offering is electronic mail, but the company is building news-facilities onto this base.

It offers, for example, an executive scheduling service, correspondence management and information management.

And, through the use of "gateway" software, it offers access to information held on other computer systems. This makes it possible for subscribers to have access to UPI, AP and Reuters computerised news services.

Dialcom is a packet-switched service. That is, its electronic messages are divided up into small packets of data, despatched onto the network in which they are delivered to the recipient address in the most economical and effective way.

Dialcom, when it becomes established in the UK in January 1982 is expected to become a heavy user of the British Telecom packet switched services IPSS and PPS.

In the U.S., the company has some 30,000 individual "mailboxes" in the field. Westinghouse, with 1,200 of those mailboxes, uses the system to send messages between executives.

The congressional offices have some 2,000 mailboxes and Congressman Jim Coyne is seeking legislation to allow constituents to lobby their representative electronically using their home computers.

There is nothing technologically breathtaking in what Dialcom and its chief competitors, Telemail and Comet, are doing. What it has done is to see the possibilities in applying computer bureau techniques to a developing need. Costs for the user in the U.S. are between US\$ 8 and US\$ 13 an hour.

The average user seems to use the system for sending messages for between 15 and 20 minutes a day.

Barclays' energy saver

ENERGY conservation in the heart of the City of London may cause a few raised eyebrows in the industrial Midlands and the North, but it is clearly a valid enterprise here as anywhere else in the country.

So it should surprise no one that Barclays is going along with the other Big Four clearing banks, notably National Westminster in its famous tower block, in installing an automated engineering services monitoring system that will save labour and materials as well as energy.

At its head office in Lombard Street, Barclays is to install a Johnson Controls JC50/55 system with, as its central feature, a minicomputer with 128K of memory and a fixed-head disc having a capacity of 1 Meg.

The system incorporates multi-processor distributed processing techniques using twisted cables as the communications media and can also be used over voice-grade telephone lines to other buildings if required.

Microprocessors used in the field units are designed to ensure that all information is made available rapidly so that remedial action can be taken without delay.

The energy savings will be in the most efficient use of lighting, lift operation, heating and air conditioning and other services. Information will be presented to the bank's service engineers on a colour cathode ray tube and colour graphics will be available to provide dynamic system information. The whole system will be capable of monitoring about 700 points and has 29 field processing units.

When the initial installation in Lombard Street is complete Barclays will consider whether to extend the system to some of its other City buildings. More from 0793 26141.

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BOB RYAN, a founder and now president of Dialcom pictured in the London offices of SRI

Spray etching eases printed circuit costs

SIGNIFICANT COST savings in the manufacture of printed circuit boards are claimed for a new spray etching process introduced by Electrochemicals.

Named Cyclo-Spray, it is a continuous film process designed to provide rapid etching suitable for all sizes of production equipment. It is the only hydrogen peroxide/sulphuric etchant that can be used in conventional spray-etching

equipment, says Electrochemicals.

Continuous operation is achieved by cycling the etching solution through a simple closed-loop copper recovery/regeneration system and up to 95 per cent of the etched copper is said to be recovered as copper pentahydrate or electrolytic metallic copper.

An important advantage is that the solution is completely stable and can be used

indefinitely, eliminating the cost of spent etchant disposal and permitting 100 per cent utilisation of the etching chemicals.

The Cyclo-Spray replenisher is a hydrogen peroxide formulation containing the correct amounts of stabiliser and inhibitor to maintain an efficient etching process, it is claimed. The stabiliser is consumed at the same rate as the hydrogen

peroxide, thereby eliminating imbalance.

A major advantage claimed for Cyclo-Spray is when used with tin/lead solder-plated resists there is no need for solder-brightening chemicals after etching. This can reduce the total chemical etching cost by up to 50 per cent.

The process is said to produce no unpleasant fumes and no by-product waste. Electrochemicals is on 0203 62536.



Swiss microscope in 3D

SWISS instrument makers, Wild Heerbrugg, have developed a three-dimensional microscope. Three interchangeable binocular tubes enable the microscope to be used at different angles and heights. An optional wedge-shaped tube adaptor can displace the tubes by 15 degrees up or down. Wild Heerbrugg claims that the development does away with problems for spectacle wearers in the use of a microscope. The horizontal distance of the two eye tubes is continuously adjustable to the inter-pupillary distance of the viewer and defective vision can be corrected for each eye within plus or minus five diopters.

Fourth new product is the Time Commander, described as a top-of-the-range desk top dictation machine with touch sensitive controls, electronic cueing, and end of letter instructions, a control to inform a secretary how many items of dictation are on tape, and the length of each piece.

More on 01-549 8741.

Before the text of the dictated documents.

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Filtration

A CENTRIFUGAL filtration system designed to solve many problems considered too difficult for equipment using disposable filter media or magnetic attraction has been introduced by Filtration Service Engineering.

The liquid to be cleaned is passed through a cylindrical stainless steel bowl rotating at 3,000 rpm. By regulating the flow rate a force of up to 1,500 x gravity is induced in the contaminant particles, which are then deposited on the inner wall of the bowl. Particles as small as 5 microns (the size of a single grain of talcum powder) can be removed in this way, says FSE.

The viscosity of the liquid is not a critical factor, as in more conventional methods of filtration, which means that the centrifuge is suitable for cleaning oils. Because the contaminant is deposited in a consolidated form, such valuable materials as copper and carbide can be easily recovered. More from 0562 60233.

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Marker buoy

THIS deep-water marker buoy made by AGA Navigation Aids uses composite plastics foam for buoyancy. The core, around a metal cylinder housing the batteries, is of rigid closed-cell polyurethane, while the flexible coating is of expanded polystyrene resistant to impact. The unit is claimed to be more efficient than a metal buoy in terms of weight-to-chain carrying capacity and safer and cheaper to transport and handle. Flat-sides make for easy stowage on the deck of a service vessel. Buoys of this type are already afloat in the North Sea offshore oil fields.

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How unions could save Labour

BY JOHN LLOYD

THERE IS something of the cat and mouse in the present relationship between the trade unions and the Labour Party. The unions alone can save the party from its cash crisis.

But the unions are hard pressed themselves. They will not raise their annual affiliation fees for a dues paying member from 40p to 50p, as the Party has asked. Instead, the unions plan to raise a voluntary levy, and bring dues up to 45p.

Because of the Party's overwhelming dependence on the unions, it is widely assumed that the unions will effectively decide who the Party's next general secretary will be (though the decision is the National Executive Committee's, which they do not control). The unions are deciding on their candidate in a measured fashion.

They hold the ring between a probably Healeyite parliamentary party and a certainly Bennite constituency section in the contest for deputy leader. Much uncertainty surrounds this. The two major undecided unions — the Transport and General Workers and the General and Municipal Workers — may split for Benn and Healey, may split for Silkin and Healey, may both go for Silkin (which could ensure his victory), or the TGWU may abstain (thus probably ensuring Healey's victory).

Most decisively of all, they are the dominant partner in Labour Party policy making through the medium of the TUC-Labour Party Liaison Committee. This reflects the relative weakness of a party enervated by two years of internal wrangling about the tactics of a national executive in formulating effective policy in a number of crucial areas.

By contrast, the TUC appears disciplined and self-confident in what it wants. The TUC has not content with mere policy making in opposition. A future Labour Government will be required to build continuous consultation with the unions into its routine. One

such mechanism suggested last month by Sir Len Murray, the TUC General Secretary, is TUC involvement in the annual public expenditure survey exercise.

However much of the unions' power in bargaining with employers and the present Government stands at a low ebb, their power for bargaining with a possible future Government has increased so greatly that they will, at top level at least, hardly be at a bargaining posture at all. They will have power.

And thus responsibility. For while a Labour Party in opposition can be swayed by, even at times controlled by, far left elements, the trade unions are constrained by their need for survival. This makes them pragmatic, consensual and ultimately representative. A trade union-dominated Labour Party could, in the first place, not be blamed by the unions for being a sharper instinct for the problems of the real world than it at present sometimes shows.

The TUC's assumption of this position within the Labour movement has been much less certain, though much less heralded, importance than the rise of the left within the Party, though of course the two developments are not in practice separable.

Sense

It is in this sense that politicians' from the soft left towards speak when they talk of the unions being the last chance to "save" the Party. They do not say this in the 1950s sense of the right-wing disciplinarians of the General Council lining up behind Gaitskell in the struggle against the Bevanite left. They are talking in the new sense of the trade union leadership being, by the logic of the great strength it still commands, so drawn into the responsibilities of opposition and Government that it takes upon itself the task of dealing with the facts of British political and economic life, and of explaining them to its members. The politicians may well be right.

Still photography in East and West

WITHIN THREE days of Sony's announcement last week of the camera electro-magnetic still camera, I was — by sheer coincidence — looking at a system of still photography powered entirely by solar energy. It was published in 1839 by an Englishman, William Henry Fox Talbot, and was the world's first negative/positive method of photography (Daguerre's, announced with great fanfare a few months earlier, did not allow negative/positive printing of copies).

My investigation last week took place during an idyllic day trip to the West Country, which by happy chance has provided three very different centres which anyone with an interest in photography should endeavour to visit.

The oldest, opened in 1875, is the Fox Talbot Museum — sited in a magnificent stone barn within the grounds of Lacock Abbey in Wiltshire. It was here that Fox Talbot lived and carried out much of his experimental work on photography. Many of his early pictures, now a famous part of photographic history, are of the house and abbey — such as the open door in a courtyard with a birch broom leaning against the wall; and the ladder up to the stable loft (both published in Talbot's book, *The Pencil of Nature*, in 1844).

Apart from the sheer beauty of the abbey and the charming village of Lacock (surely one of

England's prettiest) it is a strange experience to be able to stand in the courtyard and see the same stable loft and the same courtyard doorway (but the broom has gone!).

Whereas the nearby Museum chronicles the story of Talbot's work, with both photography and apparatus, the abbey allows the visitor to relive it.

On my own visit last week, as I entered the sun-baked courtyard, the strains of a solo violin carried through an open window from some distant room inside. For tourists, this is surely better than anything the Tower of London can provide.

Thirty minutes' drive away, in beautiful Bath of mellow tones, is the second centre of still photography which should draw the cosmopolitan further westward. Here, in the magnificent 18th-century Octagon, right in the middle of Bath, the Royal Photographic Society has opened its new National Centre of Photography.

With a permanent display of equipment and prints, visitors can follow through the complete story of photography (which actually starts with an earlier Frenchman, Nicéphore Niépce). Contemporary exhibitions are a changing feature of the Octagon, and a 90-seater lecture theatre — not yet fully operational — will provide a venue for slide presentations.

Less than a further half-an-hour's drive puts the setting sun in the newest project of the

three, the Watershed in Bristol. Still in the hands of the builders, this is an imaginative conversion of Victorian warehouses on the quayside of this famous old port.

The main part of the conversion will provide Britain's first Media and Communications Centre — a complex where facilities for still photography, cinematography and video will be made available to the public. The centre will have darkrooms, editing equipment, cameras, one seat 200 and both with 35 mm film projection as well as other gauges, exhibition areas, a

restaurant and bar, and an lecture hall for 300 where features and big exhibitions can be staged.

This multi-media facility, where video, film and still photography will be completely integrated, has evolved out of the Bristol Arts Centre, which it will replace. Thankfully, however, it promises to avoid artistic by providing a thriving focal point for all manner of activities.

These include business conferences, shopping in a concourse alongside the water's edge and public screenings of

films and other media programmes. Another part of the building houses Bristol's independent radio stations, which goes on the air later this year.

Watershed is a marvellous idea because it aims to remove many of the barriers — technical and emotional — which have traditionally inhibited a unified approach to the mass media. It also happens to provide Britain with a conference centre which, ironically, will be more versatile than any in London.

My rapid passage through the history of image recording — in the same week as Sony's announcement about electronic

as promised, and indeed whether its quality will render it acceptable. But the Japanese have a habit of fulfilling expectations.

In the meanwhile, a report recently published on the future of professional photography — despite some cynicism in the photographic press about its findings. Commissioned by the Printing and Publishing Industry Training Board, it is a brief summary of a preliminary inquiry into the effects of present and future technological developments on photography and the profession.

It was prepared by a committee of four people with very different backgrounds in the subject, and since I was one of them, I can hardly write objectively about it (the other three were a management consultant specialising in photography, a scientific photographer running a photographic unit in a major public company and the photographic manager of a national newspaper group).

None the less, it may suffice to say that our conclusions were a little gloomy. Not so much in regard to the photographic process, but because of the upheavals facing the traditional role of the professional working in photography.

Not only is the process of photography (and printing) becoming highly automated and computerised — diminishing the need for people and technical

skill — but demand for the services of the professional photographer is, we believe, under attack.

Managers, engineers, sales reps, scientists, advertising managers are increasingly becoming their own photographers; and guests at weddings now frequently stage the local professional (if one is engaged) with the expensive cameras they use.

We believed that faced with this situation, the only way the average professional photographer could meet this threat was by demonstrating unsurpassable creative use of the medium. And, sadly, we felt that the number of professional photographers in Britain who can rise to such heights of excellence is too few to comprise an industry.

Indeed, looking at some of the early photographs in the Fox Talbot Museum, one seriously wonders how much creative progress photography has really made.

Perhaps it is the technology syndrome to blame, the reason why so many video programmes appear so pretentious compared with films. The image-makers are losing their sense of communion with the raw materials of the process.

Those who make the pilgrimage to Lacock or Bath will see for themselves the truth of that — enshrined in the stone of an unrepeatable era.

FILM AND VIDEO

BY JOHN CHITTOCK

photography — has a double irony about it. Accompanying me was a senior executive from Kodak, a company which has contributed significantly to the Talbot Museum, the Octagon and Watershed.

And it was another Kodak executive (in the U.S.) who earlier this year had said of electronic photography: "We believe it will be at least into the next decade before an acceptable all-electronic still camera becomes available."

It remains to be seen whether Sony's Mavica system will become available within two years.

Piggott may seek Epsom double

LESTER PIGGOTT is back today at Epsom — scene of his two most recent narrow escapes from serious injury — with bright prospects of pushing along his championship score.

The maestro, out of luck on the once-raced Dance Speel colt, Triple Axel, who must go well-judged on his recent effort in Newbury's Yattendon Stakes.

Despite looking extremely burly in the preliminaries to the Berkshire course compared to the many other 23 opponents, Triple Axel, a handsome and powerfully built bay, showed his presence felt until below the distance from a bad draw.

That run will have brought Triple Axel on a good few pounds, and I shall be disappointed if he fails to give Piggott another winner in this event, which he took a year ago through Cavalry Twill. As was the case then, there are eight runners for the Rubbing House, Chalk Lane Stakes.

For the latest event, Ian Balding has secured him for

Cavalry Twill did more than his fair share in helping to provide over a century of winners for Beech Hurst, has unexpectedly withdrawn Balanchine.

Redden, Piggott's British-trained mount, in the Chalk Lane Stakes, has already shown his appreciation for the course and must have bright prospects of improving his track record following a smart effort at Kempton.

EPSON
2.30—Triple Axel
2.30—Triple Axel***
3.05—Steel Charger
3.40—Redden**
4.10—Bunce Bay
4.45—Eros
CHEFTOP
2.15—Swift Kest
4.45—Prince Tempo

RACING

BY DOMINIC WIGAN

Madam Gay at Arlington, but with two dozen winners to his credit in this country over the past fortnight or so, must be confident of lifting both the Rubbing House Stakes and the Chalk Lane Stakes.

For the latest event, Ian Balding has secured him for

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TV/Radio

* Indicates programme in black and white

BBC 1
6.40-7.55 am Open University (Ultra High Frequency only).
9.20 The Wombles. 9.25 Jackanory. 9.40 Sports All Rounder of the Year. 10.05 Take Hart. 10.25-12.35 pm Cricket: Sixth Test from the Oval. 1.12 Regional News for England (except London). 1.15 News. 1.30-1.45 Heads and Tails. 3.45-4.00 d. 4.15 Regional News for England (except London). 4.20 Play School. 4.45 Tarzan. Lord of the Jungle. 5.05 John Craven's Newsworld. 5.10 Animal Magic. 5.40 News. 5.50 Nationwide (London and South East only). 6.20 MacLeod in Japan. 6.45 Medical Express. 7.15 The Tuesday Film: "The Last Command" starring Sterling Hayden.

BBC 2
6.40-7.55 am Open University. 11.00 Play School. 1.05 pm Cricket: Sixth Test from the Oval. 6.05 Open University. 6.55 FACTS: Football Association Coaching—Tactics, Skills. 7.20 One Hundred Great Paintings. 7.30 News Summary. 7.35 My Music. 8.00 ATV News. 8.00 Masters of Modern Sculpture. 9.00 Burt Lancaster in "Valdez Is Coming" in "Candela". 11.00 Newswatch. 11.45 Cricket: Sixth Test (highlights).

BBC 3
9.30 am Steam Engines. 9.40 Friends of My Enemy. 10.10 Little Dick Tracy Cartoon. 10.40 Hands Over the Prairie. 11.30 Free Time. 12.00 Paperplay. 12.30 pm Pippins. 12.30 The Sullivans. 1.00 News. 1.30-1.45 Regional News. 1.45-1.55 News. 1.55-2.00 News. 2.00-2.15 News. 2.15-2.30 News. 2.30-2.45 News. 2.45-3.00 News. 3.00-3.15 News. 3.15-3.30 News. 3.30-3.45 News. 3.45-4.00 News. 4.00-4.15 News. 4.15-4.30 News. 4.30-4.45 News. 4.45-5.00 News. 5.00-5.15 News. 5.15-5.30 News. 5.30-5.45 News. 5.45-6.00 News. 6.00-6.15 News. 6.15-6.30 News. 6.30-6.45 News. 6.45-7.00 News. 7.00-7.15 News. 7.15-7.30 News. 7.30-7.45 News. 7.45-8.00 News. 8.00-8.15 News. 8.15-8.30 News. 8.30-8.45 News. 8.45-9.00 News. 9.00-9.15 News. 9.15-9.30 News. 9.30-9.45 News. 9.45-10.00 News. 10.00-10.15 News. 10.15-10.30 News. 10.30-10.45 News. 10.45-11.00 News. 11.00-11.15 News. 11.15-11.30 News. 11.30-11.45 News. 11.45-12.00 News. 12.00-12.15 News. 12.15-12.30 News. 12.30-12.45 News. 12.45-1.00 News. 1.00-1.15 News. 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THE ARTS

Tate

Sculpture for the blind by WILLIAM PACKER

Some five years ago the Tate Gallery, somewhat tentatively put on, from within its own sculpture collections, a small exhibition designed specifically for the blind or partially-sighted visitor. The idea was as simple as it was imaginative, that under proper supervision the sculpture could actually be handled comprehensively. So enthusiastic and overwhelmingly grateful was the response and indeed so memorable the

actual event, that it comes as a considerable shock to realise that so long an interval has elapsed.

But this is the Year of the Disabled, and late in the day or not, provides a commendably opportune moment to revive the scheme. Until November 1 an entire gallery at the Tate on the modern side is given over to the special installation, building on the mistakes and experiences of last time: good strong

lighting instead of a certain tactful gloom, significantly distinctive and textured flooring to indicate the proximity of the works themselves (though the differences in level might cause a stumble or two), basins to make sure of the cleanest hands, volunteers to guide and assist as much, or as little, as necessary, and catalogues and labels in Braille.

All who make sculpture or work with it, or own it, know

the value and delight in handling it and such privilege could quite reasonably be responsibly extended. The heartening generosity with which certain artists have made their own work available for this exhibition, and thus this particular purpose, suggests both part of the solution to the problem and a salutary freedom from a limiting preciousness.

Again so enthusiastic, committed and hard-working is the response, quite literally so deeply-felt, that one cannot but be persuaded that such display, smaller perhaps but significant, should be more regularly, even permanently, available. There are certain practical difficulties and constraints to be overcome, in terms both of administration and, most especially, of conservation; but one only has to witness the informing dedication with which these particular hands search out and read form, image, mass and texture, to know that they must be overcome.

Of course certain works will always be too fragile, too much at risk, ever to allow them to be so employed; but there are so many more that could be used. Bronze, in particular, is very tough stuff, as all the archaeological museums in the world can demonstrate; and when even the most ardent conservator will allow the most fugitive watercolour to see the light of day occasionally, to accept the minor and reversible modification to a patina is hardly to put a work at risk.

All who make sculpture or work with it, or own it, know the value and delight in handling it and such privilege could quite reasonably and respon-

sibly be extended. The heartening generosity with which certain artists have made their own work available for this exhibition, and thus this particular purpose, suggests both part of the solution to the problem and a salutary freedom from a limiting preciousness.

The works themselves comprise a fairly mixed bunch, a somewhat arbitrary selection of post-war British sculpture, Gaudier-Brzeska's Bird Swallowing a Fish circa 1914, and Epstein's war-time Ernest Bevin apart; we have a Frink dog, and a Flanagan elephant, a Moore helmet—and some of his tools and troupes, and a Turnbull mask, a Pope block of stone, a Paolozzi relief, a Nimptsch node, and so on.

And though the works are certainly unexceptionable individually, collectively they do generate an uncomfortable, even somewhat patronising atmosphere, as though to say: "this is all we can let you have for now." Such disquiet stems directly from the lack of any coherent programme or policy; and when it is known that the one show fulfils the next, no matter whether as continuation or contrast, so selection will inevitably grow tighter, more thoughtful and purposeful.

I would not for one moment wish to suggest that this is a bad show—far from it. But it does suffer conspicuously from its self-imposed limitation of choice. Above all, this is no time for the Tate to congratulate itself for having patiently done the right thing for once, achieved indeed an important if qualified success, and then do nothing more for another five years.



Margaret Tyack, Paul Eddington, Mary Maddox and David Schofield

Lyttelton

Who's Afraid of Virginia Woolf?

This lacerating play by Edward Albee, handsomely revived by Nancy Meckler for the National Theatre, completes a most extraordinary American week in the London theatre. Simon, Medoff, Weller—all those miserable marriages and now, just to top the lot, the modern American matrimonial shindig par excellence.

Readers may remember that, a long time ago, Joan Plowright was cast as Martha, the boozy Earth Mother of the Eastern seaboard. But she left the production after a difference of opinion with her rival chorale. Her replacement is Margaret Tyack, and no-one need start making excuses for her. While certain points of the play cry out for a more blatantly, blowy exhibition, Tyack's performance is a genuinely fresh reading, replete with vicious understatement and all the more effective for suggesting that Martha has not let go of herself completely. She cuts an attractive figure in the series of grim party charades, leaving Paul Eddington's superb George to dominate the proceedings even when suffering insults while poised, half-listening, over the drinks tray.

Although 20 years old, the play survives partly because people tearing each other to shreds always provides a jolly

spectacle in the theatre but chiefly because of the classical structure. The unities of time, place and action are relentlessly observed and the fourth wall tactic works a treat in a production that has complete confidence in the text: we are drawn inexorably into the college sitting room where George and Martha are playing late night hosts to a new young couple on the campus.

In addition to the Aristotelian rules, there are the rules devised by George and Martha for conducting their private rows in public. While these rules are broken all the way along, there remains the pretence that no such thing is happening. George is a crumpled history teacher who has failed to live up to his father-in-law's expectations. Martha's dad is the college President and the image of George's dwindled ambition, with its sexual corollary, is suddenly furnished by the new man's callow, go-getting exterior. Nick is not so much a hunk as a hustler, a point well conveyed by David Schofield, whose wound-up performance is a large factor in the show's success.

Nick's wife, Honey, as played by Mary Maddox, has qualities of brittleness and vulnerability. Honey's hysterical pregnancy is the equivalent of the fantasy lie that fuels George and Martha's

weird relationship: the lie that a son is about to return home for his 21st birthday. The remarkable thing here is that Paul Eddington makes the shattering of this fantasy a condition of his future life with Martha and the play ends on a surprisingly optimistic dying fall.

Tanya McCallin's set and Linda Hemming's costumes give the evening the necessary realistic solidity without which such bizarre notions as "humping the hostess" and "getting the guests" would not pack the right punch. The continuous consumption of alcohol has both a relaxing and a slowing-down effect on the quartet, so that each new wound can be ripped open for blood-eyed inspection. Finally, the show is a triumph for Paul Eddington's muted expressive skills. The speech about the boy who shot his mother and killed his father in a road accident—the basis of his unpublished novel—takes on a harrowing ambiguity before the truth of it is out. The performance is full of subtle shifts of gear and baggy-eyed defeatism. I came again to the play thinking of it as Pinter with the gloves off. I came away purged—that old catharsis again—and reflecting on the small cruelties we inflict on each other over the morning coffee.

MICHAEL COVENEY

Albert Hall/Radio 3

Friday's Proms

For the second time in three days the Proms audience and Radio 3 listeners were treated to exemplary performances of Sibelius.

On Wednesday last Simon Rattle had conducted the City of Birmingham Symphony Orchestra in an exciting account of the Second symphony, and Friday's concert began in complete contrast, with a weighty and scrupulously measured Pohlman's Daughter for which Paavo Berglund took charge of the London Symphony Orchestra. If there was any doubt of Berglund's quality in Sibelius when he was in charge of the Birmingham Orchestra, it has been dispelled in his recent appearances with the LSO. Last season in the Festival Hall he conducted a memorable First symphony and here he brought enormous surety to the most problematic of the tone poems, in which the boundaries between programme and symphony construction are continually blurred.

Everything about the performance was convincing. Even in the internal orchestral balance—favouring brass against strings at climaxes, always giving prominence to the lower wind—immediately proclaimed Sibelius: the music was invariably allowed to unfold itself naturally, without any false urgency.

In Pohlman's Daughter every silence was made to count; the music enclosing them firmly textured, and also in Sibelius's violin concerto which followed

it, Berglund maintained an equally firm grip, providing his soloist with the surest of foundations.

With such a confident backdrop Ida Haendel was encouraged to her most assured playing, precise and sweet-toned. Violinist and conductor combined to make the opening of the first-movement recapitulation an overwhelming moment; the tempo was slowed almost to a halt and the orchestral sound darkened quite menacingly. Progressively the remaining movements were more buoyant, the slow movement was hymned in long burnished phrases, and though the finale was still maintained at a steady pace, it was always sharply responsive to every change of mood.

If Berglund's control of the longest paragraphs in Sibelius made one hope to hear him in Bruckner, the second half of Friday's concert produced a Brahms's first symphony that was almost as impressive. Here also were what, given more exposure, could become Berglund's hallmarks: the emphasis on bass lines, the predominantly slow tempo with sudden expansions for woodwind detail, the progress of the music in rough-edged chunks. On this occasion the roughness was perhaps emphasised by some sweet-and-sour woodwind chording, and the solo oboe playing was often under suspicion, but the accumulated power was most impressive. The central episode of the third movement had as quite unexpected momentum,

the finale gathered pace towards its close, but the excitement was always logical, never cosmetic.

Ninety minutes after the last notes of the Brahms symphony, the Albert Hall platform had been cleared and the auditorium filled afresh to bursting point for the first all-night Prom. The star player Vilayat Khan had devised a programme of Indian ragas to run from 11 pm to 7 am the following morning, his selection carefully tuned in mood and time of night. It proved to be much less of a marathon test of endurance than the prospect of an eight-hour concert might suggest; the continual changes of instrumental colour and performer, the slowly developing solos and extraordinarily sustained concentration of the audience all combined to make the proceedings compelling.

It would be invidious to select too many highlights, but Vilayat Khan's opening star solo, creating music, Orpheus-like, out of primal sounds and only gradually flowering into an ornate solo was vitally important in establishing the concert on its exalted level. Later Niyaz Ahmed Khan, contributing a solo vocal raga in the small hours, gave the most prodigious demonstration of physical endurance and virtuosity, the sounds as subtly coloured and infected as those of any instrumentalist.

ANDREW CLEMENTS

Edinburgh Festival

La clemenza di Tito

by RODNEY MILNES

It is hard to say precisely why the second performance at the King's Theatre of the Cologne Opera's *Tito* (their final offering at this year's Festival) was less than wholly satisfying: the constituent parts were good. Jean-Pierre Ponnelle's staging, seen in London 12 years ago, wears well and came as a welcome relief after his grotesque television version shown here in June.

His permanent yet flexible set in 18th-century classical style serves the drama efficiently, not least in providing a gallery in which to keep the chorus out of everyone's way, and his production style is a happy fusion of grand, classical gesture in keeping with the work's operatic ancestry and a sort of proto-naturalism to match the way that the music stretches far ahead into the 19th century.

The cast, too, was of high standards. Brigitte Fassbaender's Sextus was magnificent. In excellent voice, she struck exactly the right balance in her response to the musical and dramatic demands of the role, giving full vent to the agony of the character's divided loyalties, with classically moulded and impeccably stylish singing. Werner Hoffweg, another not-

ably musical singer, caught the balance less precisely in the title role. The solos were excellently sung but in recitative and ensemble his search for dramatic truth led him off the note rather too often. Still, perhaps rather than the stuffed shirt that even Mozart's *Titas* can so easily become.

The American soprano Kathryn Montgomery caught the volatility of Vitellia, the Joan Crawford role, with held strokes though without ever quite going over the top. She controlled her victim, Sextus, with a mixture of childlike wheedling, nannish bullying and serpentine cunning, switching from one to the other in a powerful study of a psychotic. Having handed Sextus the fatal dagger with a grand gesture, à la Mrs Siddons, she snatched it back at the next twist of the plot and plunged it down her cleavage—a dangerous gesture with anything but a prop weapon. She was also, alas, vocally volatile in this supremely testing role, her passage work unwieldy, her intonation unpredictable. When she hit the notes precisely the effect was thrilling, but when not, not. Luckily she reserved her most exact singing for "Non più di Fiori."

The enunciation of a commendably full text was variable. Fassbaender and Hoffweg made every word tell and so did Thomas Thomashack, a dependable Publius. The Greek mezzo, Daphne Evangelatos, a rather too gentle Annus, was less clear and although Georgine Resick phrased Servilia's music with much sweetness, she could have been singing in almost any language. The woefully-tired and imprecise choral singing was frankly unacceptable.

For their *Barber* earlier in the festival, the company used the Scottish Chamber Orchestra; here they fielded their own band and comparisons are odious. Ill-tuned brass and a perfunctory tempo from John Pritchard got the evening off to a poor start and thereafter the special insights that Mr Pritchard can and so often does bring to Mozart where only intermittently evidenced. With more flexibility from the pit, for example, Miss Fassbaender could have made the final flourish of "Fatto" even more thrilling than they were. A few routine performances then, with less than good routine playing. At least it made one look forward to the Royal Opera's revival next season.

Comedy

Steaming

by B. A. YOUNG

In the run-down Turkish bath somewhere on the No. 14 bus route that Jenny Tiramani has designed for Neil Dunn's *Steaming*, you can see all the regular customers, and I really mean it, you can see all of them. They are Mrs. Meadow and her daughter, who is, at my grand mother used to say, only up to Friday night and has a neurosis about policemen; Josie, who is so devoted to the sexual act that she would rather earn her living by it than by working; and two middle-class ladies, Nancy and Jane, both of them separated from their husbands.

Josie is the most worth seeing, for not only is Georgina Hale, who takes the part, lovely to look at, but she has a lot of good dirty lines. She is most convincingly drawn, and she gives a marvellously funny performance. Mrs. Meadow is a bit of a stock character, and is used to put over some of Miss Dunn's stock opinions about the sufferings of the poor. Maria Charles makes them sound almost fresh. Grenda Blethyn as her witless daughter Dawn

seems to become less witless as the evening goes on, and when she is at last persuaded to remove her plastic wrapper she looks pretty healthy for a girl who hasn't been out for 16 years. The other two points are down to Miss Dunn.

Nancy and Jane (Sheila Ruskin and Meg Davies), at *que diable font-elles en cette galère*, are posh and have only posh worries until the thunder-clap comes—the baths are to be closed down to make room for a library. Then all differences are shelved as a campaign is launched against the Council. Why the five regulars and the attendant, Violet (Jo Warne in a one-piece bathing suit), should have decided to elect Josie as their spokesman, when she is barely literate, must be between Miss Dunn and her conscience; but the truth is that there's very little plot, and any shift to add a bit more fun to an already funny evening is probably a good thing.

Not that fun is the only point of the play. It contains a heap of feminist propaganda, much of it pretty familiar, but put over with generous sympathy. Josie indeed is positively enthusiastic about men in their right place (bed), but naturally some of the others try to talk her out of it. Probably it's best to regard the play just as a very original comedy, excellently directed by Roger Smith (who did *Duet for One*); and if the propaganda sharpens the comedy, as in *Arms and the Man*, say, that's just an extra point. Feminist or not, *Steaming* is a very good evening out, no doubt of that. It's a shame it isn't a little bit better; but I doubt if its probable audiences of mind. I recommend them, incidentally, to sit in the first half-dozen rows, where you can't see much.

Lowe premiere for Royal Court

The world premiere of Stephen Lowe's *Theban Inroads* will be presented at the Royal Court Theatre from September 23. William Gaskell directs and the music is by Andy Roberts.

Gate, Notting Hill

Maske by B. A. YOUNG

Maske is a catch-all title to cover an evening of three of Carl Sternheim's scenes from the *Herold* Life of the Middle Class, which are called here *The Underpants*, *The Snob* and *1913*. As all of these are full-length three-act plays, the director, Lou Stein, has cut them down to their bare bones, giving us summaries without subtleties.

The Underpants (better known as *Bloomers*; I doubt if that other word was known in 1911, when the action passed comes out best from this surgery, but even that loses a good deal of its value. The theme is Sternheim's favourite, the hero's profit from people who think they are profiting from him, Louise, the simple little wife of civil servant Theobald Maske, accidentally

loses her, well, underpants in the street just as the Emperor is driving past. Two people who saw the misfortune follow her home and helpfully rent the rooms that are on offer in her flat. Scarron, a disciple of Nietzsche, and Mandelstam, a Jewish barber, neither makes the killing he expects, though Scarron nearly does.

But in the end the *Maske* find themselves with both of their spare rooms profitably let and Maske convinced that he is now prosperous enough to give Louise a child. We meet the child in the next play, *The Snob*. Although only a year has passed, Christian is on the verge of being made managing director of a vast manufacturing company. As a by-product of this appointment he has the chance to marry Marianne,

daughter of Count Palein, a colleague, but he is unhappy about his middle-class origins—so he sends his old father and mother to live in Zurich and claims that they are dead.

As before, he gains undeserved success, for old Theobald comes back from Zurich to report Louise's death and the Paleins take to him at once. So by 1913 Christian has grown to be 70, father of three, a cult children and a boss on the scale of Alfred Krupp. He also has a secretary, Wilhelm Krey, who under the twin influences of Marx and Nietzsche, is going to be the leader of a new German movement dedicated to the destruction of capitalism.

Christian has become a Baron, so poor Krey is the only middle-class character remaining, and surely ordained for disaster. On

the very night when he is due to go and take over his movement like some proto-Hitler, a colleague finds him involved with the *Maske*s as if he were one of them. No doubt he becomes one of them, though the fourth play is the set, *The Fossil*, not done here, doesn't say so. At any rate his chances of leading a Marxist-Nietzschean outfit are gone.

I don't know why Mr Stein should have wanted to chop these plays up so destructively. They now last an hour each, but they only give the highlights. The playing, especially by John Abbott, Prue Clarke and Anthony Head, is not at all bad, but over-enthusiastic as if it were being done in the open air. If the evening saves some people back to Sternheim, at least that's better than nothing.

CRICKET by TREVOR BAILLY

Uncertainty is part of the charm

ALTHOUGH the final Test looks destined to finish as a draw today, the unexpected has occurred so frequently in this remarkable series that yet another bizarre outcome would really come as no surprise.

After all, Australia in their first innings seemed destined for a total of around 400, having been 120 for none, having been inserted while England squandered the prospect of 240 for three to the second new ball with an even more sensational collapse.

The reason why this fight for the Ashes caught the imagination of the entire country has been the uncertainty—perhaps the greatest charm—which has happened in every match. Fortune has repeatedly swayed from side to side, and the weather has slowed the count at least in four out of the five matches completed.

It has also thrown up several heroes. For England, there has been the man of the series, Ian

Botham; the fast bowling of Bob Willis, whom many had believed to be finished; the keeping of both Taylor and Knott; and last, but not least, the skilful captaincy of Brearley.

Australia have discovered an outstanding fast medium seamer in Alderman; Lillee is still a high-class bowler and Border has batted very well despite insufficient support.

Australia, who made one of the least impressive starts to a tour in the monsoons of May, nevertheless won the Prudential Trophy—although England are reckoned to be the experts in limited-overs cricket—and went on to take the first Cornhill Test and to draw at Lord's. Mike Brearley was appointed for the third Test, England, thanks mainly to Botham and Willis, levelled the count at Headingley after being forced to follow on, took the lead at Edgbaston in another difficult hour, and retained the Ashes

at Old Trafford—despite a fine fight back by the Australians in their second innings.

The enormous interest aroused has been reflected by capacity crowds on the first three days of the final encounter, which is marvellous for the game and the game's finances. Even though much of the cricket, especially the batting, has been well below international standard, sluggish over rates have been forgotten in the excitement, and both teams have been able to manage with only four main line bowlers.

Australia have been unlucky to have lost the services of both Lawson and Hogg through injury, which meant that they were forced to include Whitney, who is not international class, in the last two Tests, while Bright is a fairly ordinary left arm spinner.

The appointment of Keith Fletcher as captain of England for the tour to India (which

should take place because the Indian board of control desperately needs the money it will produce) was very predictable. With Brearley unavailable there were not too many alternatives.

The majority of contenders among the current county captains either had no Test experience or came from overseas. Keith, whom I signed for Essex straight from school, has proved himself to be an astute tactician with the county. He has twice been to India. He is also one of the best players of spin in the country, has an average of over 40 in international cricket, and therefore possesses a considerable advantage over Brearley in that he should also justify his place as a player.

I believe he will do a highly competent job. But winning a series in India is by no means easy—the Indians are far more formidable over there than on English pitches.

TENNIS by JOHN BARRETT

It's the contest of the century

ON SEPTEMBER 3, 1981, at the Newport Rhode Island, Casino, Richard Sears won the first of his seven successive U.S. National singles titles. Four months earlier the U.S. National Lawn Tennis Association had been formed at the Fifth Avenue Hotel in New York City.

The 13th U.S. Open championships, which began today at the four-year-old U.S. National Tennis Centre in Flushing Meadows Park, New York, promises to be a fitting celebration of these twin centenaries. With prize money of \$907,500, this year's championships are the richest in the world. With improved spectator accommodation and unprecedented demand at the box office, last year's record attendance of 364,370 from 23 day-and-night sessions seems certain to be broken.

With \$1,175,000 income from commercial sources, the USTA has set another record—a \$250,000 improvement on last year's figure and \$800,000 up

on 1976 when this sort of sponsorship was launched.

In addition, a record number of 938 writers and photographers from 30 countries will cover the event. As well as 40 hours of domestic TV coverage, the finals will be carried live by 14 foreign TV networks, including the BBC.

Apart from Bjorn Borg's 10th attempt to win his first U.S. Open—"my top priority for 1981," he told us at Wimbledon—against the holder and top seed John McEnroe, who has defeated the Swede from the No. 1 world ranking, there is increasing pressure from below.

Ivan Lendl of Czechoslovakia, the third seed, and Argentina's No. 5 seed Jose Luis Clerc, who has won five tournaments since Wimbledon, are drawn to meet in the quarter-final for the right to play McEnroe—who must first overcome fellow-American Gene Mayer, seeded No. 7. On the fast asphalt courts which he has never liked, Borg

has some difficult tests against good service. First Yannick Noah of France, and then, probably, left-handed Roscoe Tanner, who beat Borg here two years ago, will test him.

Then Jimmy Connors, seeded No. 4, is likely to be looming as a threat in the semi-final. The regrettable absence of the British No. 1, Buster Mottram, means that only two British men will be competing. A rejuvenated John Lloyd opens to-day's Stadium Court programme against Connors without any real hopes of success; and Jonathan Smith plays tomorrow against the improving Israeli No. 1 Shlomo Glikstein with a more realistic chance to win.

As at Wimbledon there is controversy surrounding the women's leading rankings, which have slavishly followed the current computer rankings—mistakenly in my view because the figures ignore the difference

made by the court surface.

To have seeded Hana Mandlikova at No. 5 after the 19-year-old Czech has enjoyed such a splendid year as Australian and French champion and finalist at Wimbledon—as she was here last year—is ridiculous.

The draw has thrown Miss Mandlikova in top seed Mrs Lloyd's quarter, and after the convincing win by the Czech in the French final on a clay surface much more suited to Mrs Lloyd's patient game, one must logically forecast an upset here.

The allows for Mrs Lloyd's success in the Wimbledon final, where the Czech girl never did herself justice, and the fact that Mrs Lloyd has lost only twice this year.

To seed 16-year-old Andrea Jaeger at No. 2 ahead of the 1978 champion Tracy Austin is also questionable. Both have had injury problems.

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Tuesday September 1 1981

A government is assassinated

THE ASSASSINATION of the Iranian President and Prime Minister puts in doubt how long the Islamic Republic can survive such a casualty rate among its top leadership. It is only two months since Ayatollah Beheshti, the leader of the ruling Islamic Republican Party, was killed with 27 leading members of the Iranian parliament. Last Sunday's explosion proves that the daily tally of executions since then has not weakened the capacity of the Government's enemies to strike back with savage accuracy.

Ayatollah Khomeini remains the crucial figure in Iranian politics and it has long been a cliché among diplomats and other observers to suggest that there would be no real change in Iran until he dies. But with the killing of so many of his most senior supporters even this must be in question. His own physical survival is also threatened since his enemies have proved once again that they have the ability to penetrate all the Government's security arrangements.

Organised group

The group most likely to be behind the assassination of President Rajai and Prime Minister Mohammad Bahrani is the Mojahedin, a powerful well organised group of progressive Muslims. Mr Massoud Rajavi, their leader, is now in exile with former President Bani-Sadr in France. Despite the execution of 600 of their members in revenge for the killing of Ayatollah Beheshti their military strength appears to be largely untouched. If the Islamic Republic, as presently constituted, falls, then they are likely to be the beneficiaries. Most of the other exile groups, mainly supporters of the late Shah, have shown no sign of having any real influence in Iran.

The strength of the Mojahedin has largely been of the present Iranian Government's own making. So long as President Bani-Sadr was in office he formed a sort of "loyal opposition" to Ayatollah Khomeini. He was the focus for those who supported the revolution but opposed many aspects of the Islamic Republic.

By displacing him the fundamentalists of the Islamic Republican Party exchanged an ineffective opponent who had no

organisation behind him for a far more potent and violent enemy in the shape of the Mojahedin. If Mr Bani-Sadr returns to Iran it will be as the dependent of this party, whose leader he has already nominated as his Prime Minister.

When Ayatollah Beheshti was blown up in June the Government compounded its previous errors. It launched a random campaign of arrests and executions which forced surviving members of the moderate opposition to ally themselves with the militants of the Mojahedin in order to fight back. The regime seems to have done enough to alienate many Iranians but not enough to destroy its enemies.

Iraq conflict

At the same time the battle for power between the Government and its domestic enemies has diverted the country's rulers from coping with any of the other pressing problems facing Iran. The conflict with Iraq still rumbles on and is by no means a phoney war. But although President Bani-Sadr had been accused of military incompetence there is no sign of his successors doing any better. Oil revenues are diminishing because of the high price of Iran's crude and many contracts with the oil companies come up for renewal over the next three months.

All this is likely to lead many Western leaders to hope that the Islamic revolution is collapsing, torn apart by faction fighting and economic chaos. But it is as well to bear in mind that the Mojahedin was partly responsible for taking the American hostages in 1979 and its antipathy to the West is probably greater than many members of the Government they are seeking to destroy.

Most powerful

All the points made last year, when the hostage crisis dominated television screens across the world, about the strategic importance of Iran remain true today. Iran is still the most powerful state on the Gulf and has the potential to resume rapidly its position as the world's largest oil exporter after Saudi Arabia. But whatever the outcome of the savage battle for power which is being fought in Iran it is unlikely that anything will quickly emerge which the West will see as much of an improvement on the present Government.

Public Trustee in the spotlight

THE FUNCTION of the Public Trustee is an honourable office which executes society's determination that the estates of minors, the disabled, the mentally ill or those unable to manage their own affairs should be preserved in safe hands. Fewer individuals these days voluntarily choose to have their trusts administered by the Public Trustee because over the years independent investment management has become both more sophisticated and more tightly regulated. But there will always remain a core of people unable to choose an independent manager and they will continue to need the security provided by a public official backed by full Government guarantee.

Scrutiny

The importance of the Public Trustee Office can partly be measured by the fact that it still manages nearly £300m. For this reason alone it ought to be subjected to periodic public scrutiny if only to blow away the dust which must have accumulated in an institution first set up in 1906.

The occasion for such a review has been provided by complaints by the parents of three victims of the Thalidomide drug that compensation funds deposited with the Public Trustee have performed much worse than if they had simply been locked up in a building society account. Lord Hailsham, the Lord Chancellor, who is responsible for the Public Trustee Office, has been asked to investigate the complaints and he can hardly fail to do so.

Although there is no clear evidence at present on which to assess the validity of the complaints, the spotlight they have thrown on the Public Trustee in the past week has already exposed areas about which questions can properly be asked.

Rubber stamp

The annual report of the office to the Lord Chancellor is a flimsy affair which contains

none of the detailed investment statements volunteered or required from funds managed in the private sector. Internal reporting and monitoring also looks minimal. There is a distinguished advisory panel but with the scarce information apparently at its disposal it can hardly do more than rubber stamp the decisions by the investment managers.

There are only 10 such managers administering some 6,000 separate trusts worth £220m and a further £80m of money belonging to certain pension funds, friendly societies and part of the money held in court on behalf of the mentally ill. None of the managers has any outside investment experience. They are all career civil servants.

The investment strategy applied to these funds also raises questions. The bulk are administered under the tight constraints of the Trustee Investments Act 1961 which limits the trustee's room for manoeuvre. Over the years some of the provisions of the Act have been relaxed for other investment organisations such as local authorities and authorised unit trusts. But the Public Trustee is still required to meet the original specifications which include the requirement that each of the trusts in its hands must be separately invested, though their average size is only £30,000. The Public Trustee himself has tried unsuccessfully to get new legislation which would loosen these constraints.

There is plenty here for Lord Hailsham to attend to. The Public Trustee of all people should be fully accountable. The funds under his care should be seen to be properly managed. His investment performance should, of course, be governed by prudence and caution—funds in public trust can never be expected to perform in line with the high fliers in the private sector. But their performance should not be held back by avoidable constraints.

MRS MARGARET THATCHER is about to attempt to cut the Gordian knot that has been threatening to strangle one of the most ambitious engineering projects conceived in the UK in recent times: the proposed £2.7bn North Sea gas-gathering system.

Senior Government Ministers are being called together at a meeting scheduled for today in what appears to be a final attempt at breaking the deadlock over the financing of the pipeline network.

The Prime Minister has already made it clear that she wants to see the 700-kilometre pipeline network developed. Designed to be in operation by the end of 1985, the system would collect some £25bn worth of natural gas from about 20 fields and thus help to underwrite the UK's energy security.

In the meantime, the offshore manufacturing and service industries would benefit from a spate of hefty orders. Mr Ian MacGregor, chairman of British Steel, has been applying his own pressure, pointing out that pipeline orders could secure the jobs of 3,000 people in the corporation.

But the Government has put itself on the rack of its own policies. On the one hand, it has repeatedly expressed the wish that the project should be financed mostly from private funds. Mr David Howell, Energy Secretary, is urging the creation of a "private utility" with a mix of investors including British Gas (with a stake of about 30 per cent), oil companies, gas users and financial institutions.

On the other hand, the Government has found itself tethered by the realisation that none of the private interests would be prepared to put up risk capital without some form of Government guarantee. And that has implications for the Public Sector Borrowing Requirement (PSBR).

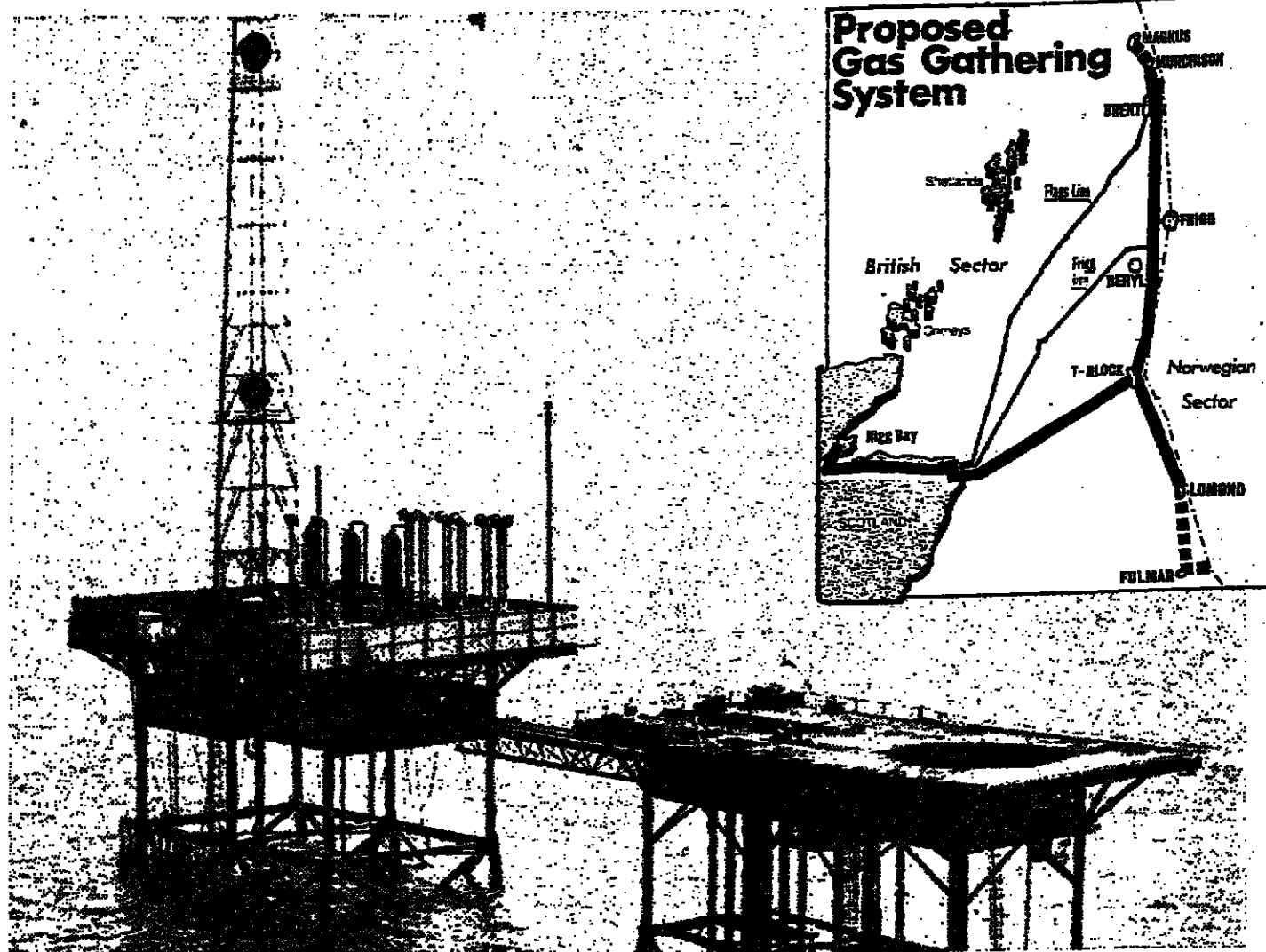
If the Prime Minister is to find a solution to the problem, she must reconcile the disparate views of those who will be involved.

The oil companies

The oil companies recognise they will have to find some means of transporting ashore new supplies of natural gas — the Energy Department's restrictions on gas flaring will see to that. They are not unanimously behind the network as conceived by the Government.

Some argue that a substantial proportion of the future gas supplies could be carried in the existing pipeline systems—the Frigg and Brent lines—which by the late 1980s will have plenty of spare capacity.

The most public challenge has come from two French groups, Elf Aquitaine and Total, which have told the Government that they would prefer to feed gas from their North Alwyn Field into their own Frigg system, rather than into the proposed gathering network. As a result, the companies are still waiting to be officially awarded the seventh round oil exploration



licences for which they successfully bid.

The companies have long complained that the British Gas Corporation, as a monopoly buyer, leaves them in a weak negotiating position so that they have had to accept low prices by international standards. As a result, some companies in the southern sector of the North Sea are still being paid only 3p to 4p a therm compared with the 28p a therm British Gas charges domestic customers.

The pricing issue has been clarified to some extent by the Mobil consortium's recent agreement to bid Beryl Field gas for an estimated 16p a therm — regarded as much more acceptable by the industry. The Beryl gas is earmarked for the gas-gathering network. It is significant that Mobil and British Gas are two of the companies appointed by the Government to form the steering group for the pipeline project. The third member is British Petroleum.

The oil companies are also taking another tack. Many have said that they would want to offset any investment in the gathering scheme against profits on their North Sea operations. However, the Government is likely to reject this latest move in the industry's attack on the present oil and gas taxation system.

But some carrots may still be dangled in front of companies willing to invest in the early stages of the pipeline development. They may be offered a preferential rate of return in the early stages. Initial investors in a pipeline company can expect a return around 9 to 10

per cent in real terms, according to current thinking in Whitehall. Companies with gas to transport may also be offered a priority right of carriage if they inject funds. That might be important if, in the late 1980s, the pipeline system is full.

British Gas Corporation

British Gas Corporation: Sir Denis Rooke, the corporation's chairman, feels that British Gas should have a major stake in the project—much bigger than the 30 per cent share envisaged by the Government. He points to the £2bn pipeline system now being built on the Norwegian side of the North Sea median line. Statoil, the state-owned hydrocarbon corporation, has been allocated a 60 per cent stake in that venture.

Sir Denis sees the pipeline as a chance for the corporation to regain some of the importance and influence now being eroded through the Government-directed sale of Wytch Farm oil assets and the disposal of its appliance business.

Above all, Sir Denis is anxious for the pipeline to be built. The 11 trillion (million million) cubic feet of natural gas that is expected to be collected by the system will give the corporation important security of supply in the second half of the 1980s and the 1990s.

The Energy Department

The Energy Department supports the scheme for much the

same reason. It argues that the system would provide the most effective means of collecting gas not only from major fields but also from small discoveries. The existence of a full integrated pipeline network, capable of carrying both dry gas (methane) and wet gases (used as chemical feedstocks), should encourage the development of economically-marginal fields, it argues.

According to the department, the energy equipment industry would have an opportunity to boost its reputation through the construction of such a major project. At present the UK offshore industry is winning over 70 per cent of all the orders in the British sector of the North Sea.

The most vociferous supporter of the scheme within the department is Mr Hamish Gray, Minister of State for Energy with special responsibility for oil and gas policies. "This project has the potential for generating and maintaining jobs, providing major orders for industry and producing a most welcome source of revenues for the Treasury," he said.

As Conservative MP for Ross and Cromarty, Mr Gray has strong political reasons for supporting the scheme. On the back of the pipeline project a major chemicals complex could be built at Nigg Bay, in his Scottish constituency.

The Treasury

The Treasury is predictably cagey about pledging Government money to any scheme which might push up public borrowing. Sir Geoffrey Howe, the Chancellor, will be going

into the meeting with his cards close to his chest. He is determined to avoid the impression that — even for a project with such grandiose energy and security implications — the Treasury will prove a soft touch in putting up funds which, by rights, the private sector should be committing.

According to the Treasury, if the project is so risky that the private sector needs Government guarantees to go through with it, then it probably is not worth putting into effect.

Such a view — which many in private industry would regard as over-simplification of the criteria for Government support — is of course partly a bargaining ploy to ensure that the Treasury secures the best terms for any eventual support.

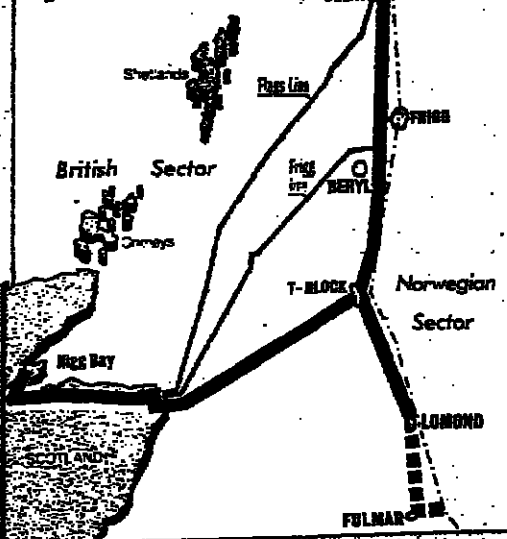
But it does mean that Sir Geoffrey will need a lot of persuading before he brings out his cheque book.

The Treasury distinguishes between two different types of financing methods which have been broached. Direct borrowing by British Gas would undoubtedly add to the PSBR. But the provision of government guarantees for borrowings by a consortium owned predominantly by the private sector would not — as long as the guarantees were not called.

Even so, the Treasury is concerned that a guarantee would imply a contingent burden on the PSBR, and wants to avoid setting a precedent.

Sir Geoffrey is also worried by the gas price guarantees that British Gas may have to grant oil companies as a price for their support in the project.

Proposed Gas Gathering System



Any price level agreed will affect British Gas's profitability when and if the pipeline is completed — and will inevitably affect the whole public sector's finances.

Sir Geoffrey will have to be careful, however, not to take too hard a line. That would strengthen his critics' claims that the Treasury adopts too inflexible an approach on capital spending by the public sector.

The banks

The banks' role in the North Sea gas gathering scheme has still to be worked out but they seem destined to play a key part in what could be the world's biggest project financing.

The key to the banks' involvement in the gas gathering project will be their ability to identify the risks involved and offset them as far as possible. By looking for possible pitfalls the banks can turn what might be an equity-type risk into a "bankable proposition."

Two main problems about the present project make the banks nervous. Its sheer size means that over 100 banks will probably have to be involved. Whereas the Government might be able to lean on the Big Four clearing banks to lend the money, it cannot hope to influence the dozens of foreign banks which will need to be in on the act.

The other problem is that there are still too many variables in the current project which the banks cannot evaluate.

The banks need convincing that there is enough gas in place to pay off their loans, that the project will be completed on time and that the price of gas will not be held down by the monopoly purchaser — British Gas.

For Mrs. Thatcher and her Cabinet colleagues the choice is stark. Either they can decide that the pipeline network is of vital importance in strategic energy terms. In that case they will probably have to swallow the potential embarrassment to the PSBR to put the show on the road. British Gas would be told to fund, or underwrite, the initial investment of around £80m this year and £280m in 1982, on the assumption that oil companies and other investors would be drawn into the project.

Alternatively, the Government can wash its hands of the whole project and put the ball back into the oil companies' court. Companies have built — and financed — their own gas transportation systems before and this could happen again. Although this option ties in with the Government's free enterprise philosophy, the drawback is that the individual pipelines may not be accessible to the developers of small reservoirs who could not justify the construction of their own pipelines. As with oil, the UK will need every whiff of gas available. Whatever happens, some new gas pipeline system will be required, and soon.

Additional material by David Marsh and William Hall.

MEN AND MATTERS

Pan Am puts its Ed in the air

"I have talked to Cunard Lines and told them that I was interested in a job as captain of the Titanic, and they informed me I was 50 years too late. Not having that challenge available, I decided to try one comparable to that, and so I am accepting the chairmanship of a company called Pan American World Airways."

Thus C. Edward Acker, explaining to a group of New York analysts shortly after his appointment last week how he gained his wings as chairman of the troubled airline group, Acker swoops in from Air Florida, where he became chairman in 1977. A 53-year-old Texan, he has a reputation for a high-pressure, even feverish, work-tempo, reflected in the growth over which he presided at his former company.

Working with founder and president Eli Timoner, Acker took Air Florida up from a 1977 net loss of \$2.2m to 1980 net profits of \$5.07m. From serving a handful of Florida cities with propeller-driven aircraft, it expanded operations into other parts of the U.S., the Caribbean, Latin America and Europe with a 24-jet fleet.

Acker's approach combined low fares, fuel-economical jets and an adventurous approach to promising markets. He took Air Florida into head-on competition with Pan Am and Laker on the Gatwick-Miami route in spring this year, having already shown himself something of a pioneer in the bargain basement ticket stakes. In 1978, he launched perhaps the ultimate in cheap travel by offering round trips from Miami to Nassau for which not only was the ticket free, but passengers were paid one dollar apiece to fly.

While not every Air Florida passenger has benefited from quite such generous terms, Acker has continued to pack them in. In June this year, the airline carried 225,728 passen-

gers, against 131,887 in the same month a year earlier.

Not surprisingly, other airlines began to take a keen interest in the record of the one-time Dallas investment counsellor who entered the aviation business by engineering a financial package for Braniff 17 years ago.

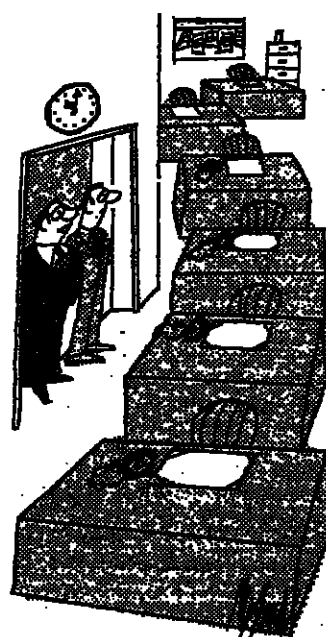
In accepting the summons from Pan Am, Acker takes on a daunting task. The airline lost \$217.6m in the first half of this year, contributing to a cash squeeze which has forced the sell-off of its profitable Intercontinental Hotels subsidiary to Sir Maxwell Joseph's Grand Metropolitan.

Acker is putting on a brave face. "I've always thought of Pan Am as the epitome of the business, and that its chairman would have an exciting job in good times or bad," he says. That turn of phrase is echoed by outgoing chairman William Seawell in his salute to the new man. "Acker's ability to lead a company in both good and bad times, his natural capability for strong employee leadership and his proven track record for posting healthy growth in revenues and profits have demonstrated to us that he is the person for the job."

Over the Hill

"Hang on to a policeman—but don't touch the tender parts" sang out the master of ceremonies on the stage beneath the Westway as the Notting Hill carnival got into its swing on Sunday afternoon. And for the weekend of festivities, in dictum was well observed. Enough revellers hung on to policemen to provide the ritual shots for the fluttering shutters of passing cameras—and both parties kept diplomatically and peaceably away from each other's tender parts.

Thinner crowds meant a higher proportion of Notting Hill locals than in previous years, with few streets more crowded than those of the West End on a busy shopping day. Off the main Portobello Green



"It's very hard to break the Bank Holiday habit!"

and Powis Square areas, the carnival was more a coincidence of street parties, with nobody much hanging around to listen to the booming sound systems except the neighbours—who, for once in the year, could not really have complained even had they wanted to.

Monday's crowd was again less dense than expected, but thick around the mile-long procession route down which plinked and plonked, hours behind schedule, the bands and chanters resplendent in feathered head-dresses, cobra masks and bumble-bee suits. Commercial sponsors were few, though BAT's du Maurier colours were sported by top steel band the Desperados.

Beer was sold at surprisingly reasonable prices, at least beneath the Westway arches where squats still survive in an increasingly gentrified neighbourhood, while salt fish and other soul food was dispensed by street-corner entrepreneurs often equipped with no more

than a washing-up bowl and a window-ledge as point-of-sale stimuli.

The police had time and space in which to enjoy themselves, wandering around in pairs with unstudied casualness — though the paucity of the crowd gave them perhaps a higher visibility than might have been expected. The helmets came off, the toddlers were hoisted about.

A coach parked near Lad-broke Grove police station bore the engaging windscreen sticker "Albanian Premier Tours" though Enver Hoxha was not in fact to be seen; a woman sang on the corner of Elgin Crescent with a lavatory seat around her neck. And that, in a troubled year, was a blessedly peaceful carnival.

Hopping off

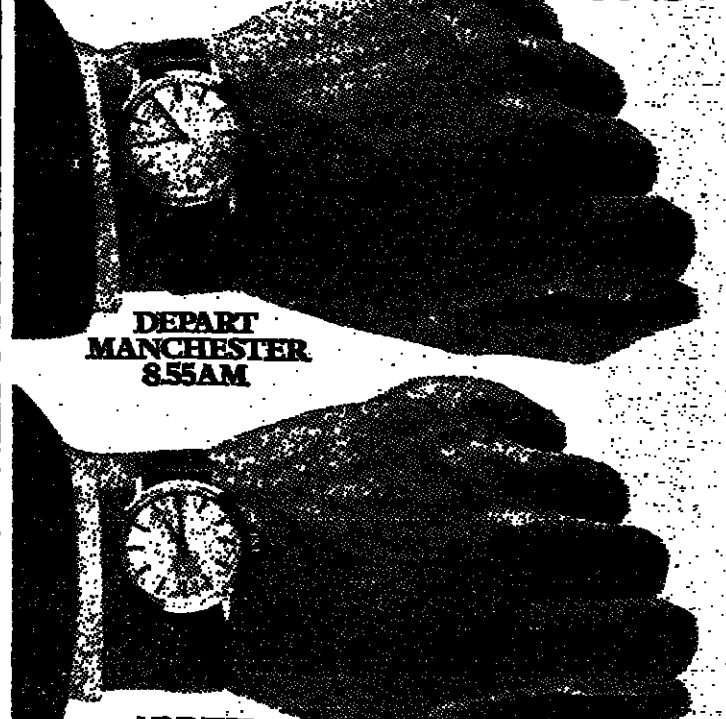
An executive perk has become an occupational hazard in the eyes of top American brewer Anheuser-Busch, which has ordered its managers to stop drinking their product on the job. The firm's explanation is that the move is in the interests of modern business decorum, and the need for "an environment that is more conducive to modern business practices."

But while it may be that in the company's eyes a six-pack of Budweiser may no longer be the ideal decoration for an executive desk, managers are by no means being asked to eschew the brew entirely. They will be allowed to take home two free cases of beer each month—so long as they agree not to sell it. There are suggestions, however, that the concession may not be enough to still unrest fermenting among dry-mouthed employees. "Taking it away is like taking crosses out of churches," one anonymous manager fumed.

Plump sum

"Sixty per cent of business executives are overweight—and they've got the figures to prove it."

NOT THE 9 O'CLOCK NEWS.



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ARRIVE BRUSSELS 11.00AM

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CURRENCIES, MONEY and GOLD

THE POUND SPOT AND FORWARD			
	Aug. 28	Aug. 27	
GOLD			
Close	3426.438	3421.415	(223.224)
Opening	3422.424	3415.154	(223.224)
Morning high	3425.331	3417.75	(223.224)
Afternoon high	3425.331	3417.75	(223.224)
Gold Bullion (fine ounce)			
Kruggerand	3430.440	3424.425	(223.224)
1/4 Kruggerand	3430.440	3424.425	(223.224)
1/8 Kruggerand	3430.440	3424.425	(223.224)
1/16 Kruggerand	3430.440	3424.425	(223.224)
1/32 Kruggerand	3430.440	3424.425	(223.224)
1/64 Kruggerand	3430.440	3424.425	(223.224)
1/128 Kruggerand	3430.440	3424.425	(223.224)
1/256 Kruggerand	3430.440	3424.425	(223.224)
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1/2048 Kruggerand	3430.440	3424.425	(223.224)
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FINANCIAL TIMES SURVEY

Tuesday, September 1st, 1981

Road Transport and Distribution

After three years of falling demand for its services, the industry sees little hope of early recovery. Fierce competition for available business forces many carriers to charge uneconomic rates and the consequent lack of finance for new vehicles has obliged manufacturers to cut production.



THE NEW FORD CARGO. BUILT TO COMBAT RISING COSTS.

From 6 to 28.5 tonnes, the new Cargo truck range offers significant improvements over the 'D' Series, as well as retaining welcome similarities.

STRENGTH WHERE YOU NEED IT

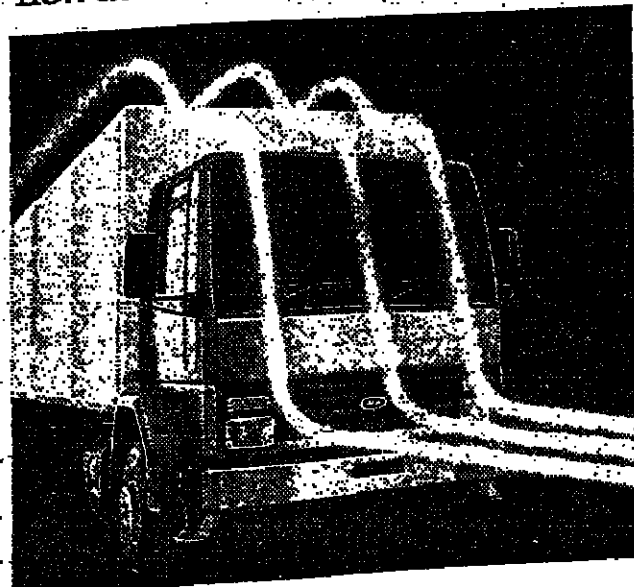
Let's start with the chassis.

It's a high tensile steel which gives up to 82% higher yield strength than that used on the 'D' Series chassis.

The bonus is that it offers you reduced kerbweight as well as a clear chassis top.

DEPENDABLE POWER

We've kept the proven reliability of our 4 and 6 cylinder engines, with new additions; such as the oil cooler



which now comes as standard on all 6 cylinder engines.

THE SHAPE THAT COUNTS.

Look at the cab and you'll see the striking aerodynamic shape.

Wind tunnel testing led us to design a unique collar at the back which deflects air out past the load.

FAST SERVICE

Access to the engine is exceptional. There's a torsion bar tilt on the cab—40° or 50°.

Turn to the front of the cab and you'll see our new inspection panel.

An ingenious touch, it offers quick, simple access to your daily checks.

THE HANDSOME CAB.

Inside, we've created comfort and quiet. The sense of space you'll find is remarkable. You can reach all controls effortlessly.

Sound-deadening is superb. And in front of you, notice the deep windshield for excellent

visibility. Plus the drop side observation windows, too, for extra safety.

FORD GIVES YOU MORE

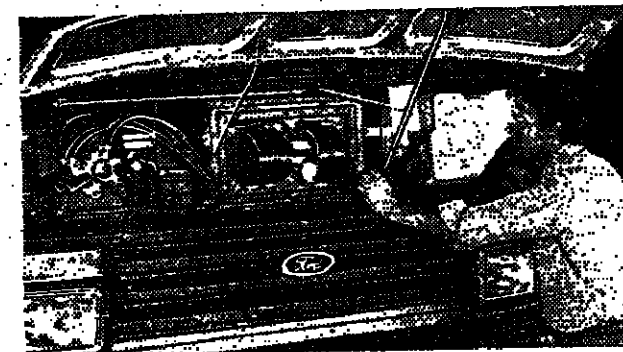
The scheduled servicing costs of a Cargo are cut by one third compared to other middleweight trucks.

Equally important, our exhaustive pre-tests revealed improved

reliability, plus outstanding fuel economy.

We even give you a twelve months unlimited mileage warranty.

And just to set the icing on the cake, the cab features our new anti-corrosion system. So it's tougher, for longer.



Last, but not least, you have our incomparable national network of Ford Truck Dealers.

They're fully prepared to meet your needs exactly...

Just like our new truck.

FORD CARGO

6-28.5 TONNES



ROAD TRANSPORT AND DISTRIBUTION II

No relief in sight after three years of hardship

INTRODUCTION

LYNTON McLAIN
Transport Correspondent

ROAD HAULAGE companies in Britain and the owners of transport fleets in manufacturing and retail industries have suffered the worst sustained slump in demand for their services that most managers can remember.

For almost three years, with almost no sign of a let-up, the haulage industry and freight transport services have suffered a declining market with little relief. Manufacturers' stocks of materials and finished goods have been allowed to dwindle as consumer demand has slumped.

This drained the life-blood of the road freight transport industry. Normally robust and hardened transport operators lost confidence as rising numbers of contractors went bankrupt, but not in sufficient numbers for the fall in capacity to outpace the fall in demand.

Rates war

The result has been a rates war, with haulage contractors forced to accept business at uneconomic freight rates or not at all.

Demand for road freight services fell by as much as a fifth last year, according to Sir Robert Lawrence, chairman of the National Freight Company, the state-owned giant of the road transport industry. NFC

itself entered a period of unprecedented change, with the announcement of Government plans to denationalise the firm.

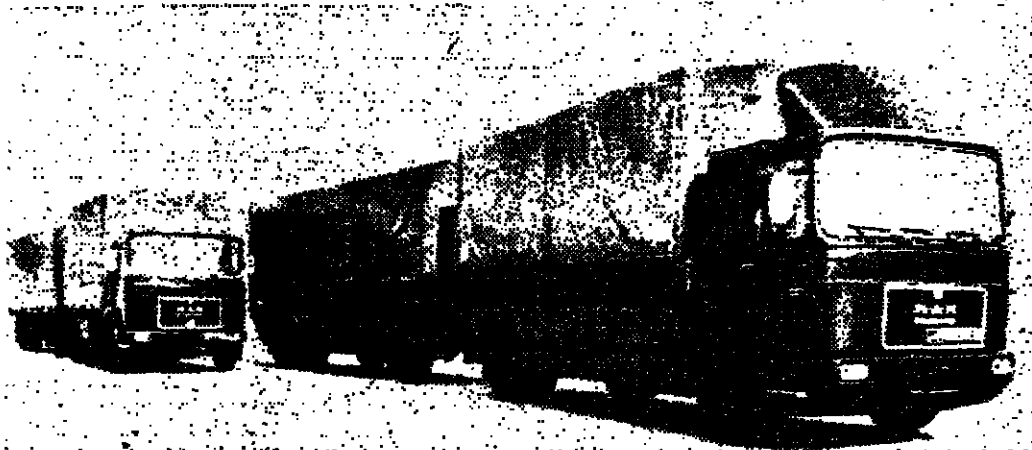
Mr. Peter Thompson, the chief executive and deputy chairman of the NFC, subsequently launched an ambitious plan for the management and staff of the company to buy their own company. The outcome of an extensive campaign to sell the idea to staff and the transport unions is expected later this autumn. However, the Government is looking closely at the plans to assess their chance of success in a thoroughly depressed haulage market.

More pessimistic observers, especially those in the Road Haulage Association — whose members, directly involved in the day-to-day business of haulage contracting, are in a position to know — put the decline in business as high as 25 per cent compared with the previous year.

The estimates are bad enough in themselves, but the road freight transport industry — made up of the haulage contractor and the manufacturing and retail companies which operate their vehicles on their own account — entered 1980 with a base level of activities already made artificially low by the damaging road haulage strike in the winter of 1978-79.

The combined effect of that strike and the onset of the deepest slump since the 1930s pushed traffic volumes in the general haulage and parcels sector far below anything experienced in 1975 — generally regarded as the time of the industry's last slump.

Demand, however, failed to



pick up in the first half of this year and earlier estimates by the leading companies in the industry—including NFC—that an upturn in demand would start this autumn have proved so far to be illusory.

Demand may pick up for a short period, but operators will be quick to recognise the seasonal nature of the rise, as shops and warehouses start to fill with stock for the traditional boost to consumer spending at Christmas.

The level of stocks is one of the indicators watched by road haulage companies in their search for business.

The latest provisional figures from the Department of Industry for the level of manufacturers' and distributors' stocks for the second quarter of 1981 show that total stock held was worth £400m at 1975 prices.

This is an estimated fall of about £800m in the value of stock in the first six months of this year, compared with a fall of £12bn in the second half of 1980.

Wholesalers, who provide much of the work for road hauliers and own-account fleets of vehicles, shed stock worth £412m in the whole of last year.

De-stocking amounted to £5m in the first quarter of 1981 and

wholesalers' stocks fell by a further £90m, or 2 per cent of the total level of stocks in the second quarter, all at 1975 prices.

Retail stocks fell by about £80m at 1975 prices in the second quarter of 1981.

The impact of the slump in demand for road freight transport services has affected almost all sectors of the industry. Investment by the distributive and service industries in the first half of this year was two per cent below the level of the second half of 1980.

However, investment in the first half of 1981 was approximately 4 per cent more than that in the first half of last year.

This increase, however, can be attributed entirely to higher investment in plant and machinery, which rose by 15 per cent, rather than in vehicles, where investment fell by 15 per cent.

Sales of new commercial vehicles were down last year by 11.4 per cent compared with 1979 to a total of 266,219. This fall was modest in comparison with the spectacular drop in sales of the bigger vehicles used for the bulk of road freight transport operations, those above 3.5 tonnes gross laden

weight. Sales in this sector plummeted by 23 per cent last year, compared with 1979 to 61,300 vehicles.

Rapid fall

So far this year, there has been no sign of a halt to the decline in sales of these commercial vehicles. The first half of 1981 saw sales drop 88.5 per cent compared with the corresponding period in 1980.

The fall in demand for road freight transport services in 1980 was made worse by the high sales of commercial vehicles in the previous year, when 300,565 vehicles were sold according to the Society of Motor Manufacturers and Traders.

The new vehicles added to capacity which was already, in 1979, starting to fall out of line with falling demand for road transport services.

In the trailer market, output by British manufacturers has also fallen rapidly, from under 19,000 units sold in 1979 to 12,000 last year, and an estimated under 5,500 this year.

This slump has had other effects too. Companies which tended to specialise in particular freight markets, such as steel or other commodities, have been forced by the decline in their traditional markets to

Air deflectors fitted to commercial vehicles produce a significant fuel saving. Right: Sir Arthur Armitage, whose report on lorries, people and the environment recommends the introduction of 44-tonne vehicles. The Transport Secretary, Mr Norman Fowler, considers this weight unacceptable



changes, if accepted by Mr Norman Fowler, the Transport Secretary, are the 58 recommendations made by Sir Arthur Armitage in his report on lorries, people and the environment.

The most controversial recommendation is the call for the maximum gross laden weight of lorries in Britain to be raised from the present limit of 32.5 tonnes to 44 tonnes.

Environmental groups such as the Civic Trust and the Council for the Protection of Rural England opposed the proposal vehemently. The Labour Opposition in Parliament opposed the proposal in a motion debated in June.

The Government was caught without a considered answer. Mr Fowler responded to the Opposition motion by declaring to the great surprise of MPs that the Government, too, was against 44-tonne lorries and would not bring forward in its response to the Armitage recommendations any proposal for a maximum weight as high as that.

He did not defend his decision to oppose 44 tonnes in detail. He said: "There are some particular worries about this vehicle," and added that "there is much less potential use for these very heavy vehicles, and our domestic commercial vehicle industry is not at present well placed to produce the necessary equipment."

No quick decisions

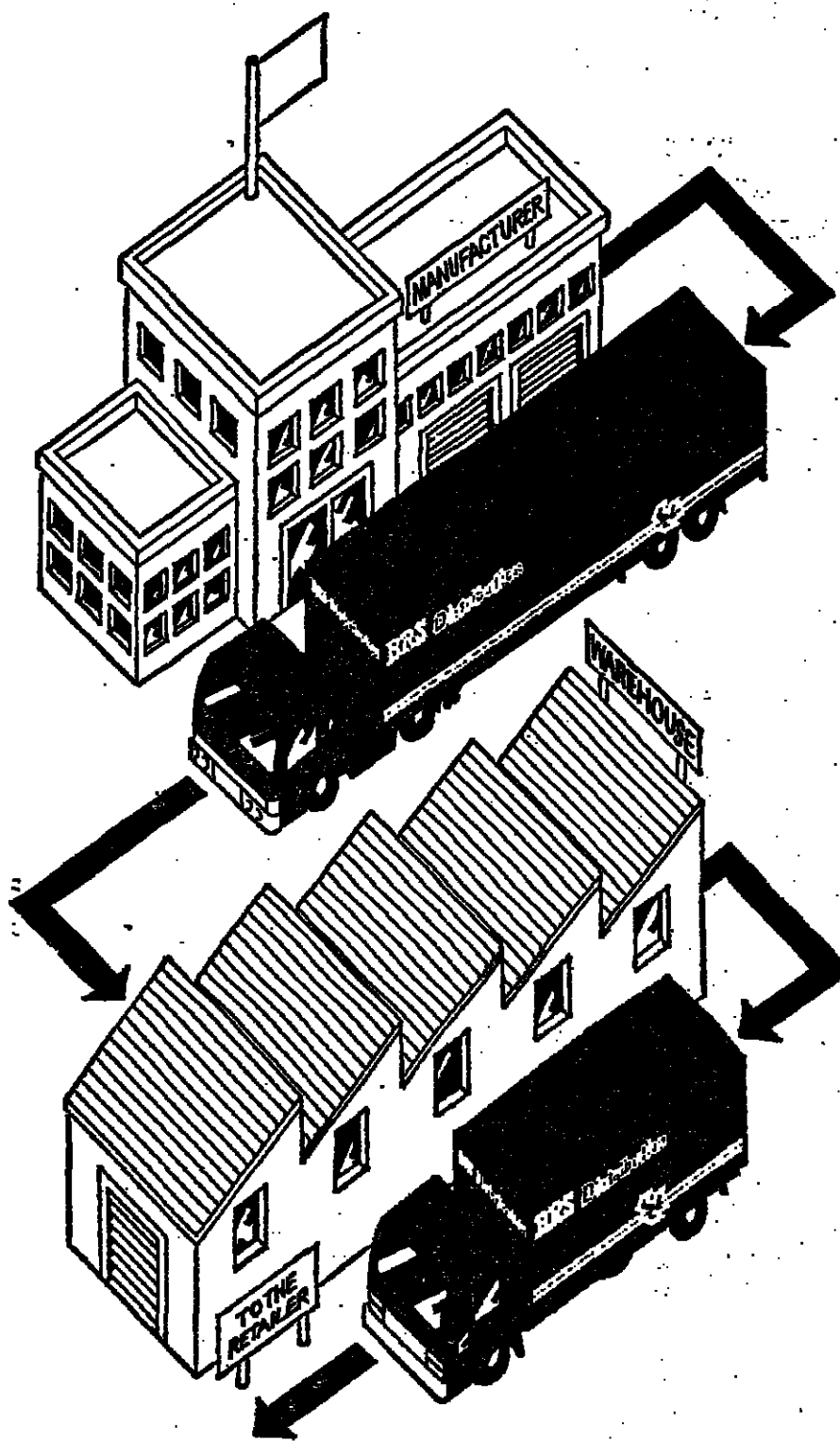
No detailed analysis of the recommendations of Sir Arthur Armitage has been done by the Transport Department since his report was published in December 1980. Ministers are not expected to make quick decisions about which, if any, category of heavier lorry should be adopted by Britain.

A Government statement may come before the end of the year. However, as any change would not require primary new legislation but could be covered by statutory instruments modifying the existing "construction and use" regulations which affect the size and design of lorries, the Government is not under any pressure to conclude its deliberations on Armitage in time for the Queen's Speech on new legislation in November.

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FAST FOOD



Flavour may be the key to successful food marketing, but speed is the essence!

BRS is the biggest commercial transport organisation in the UK, with an unrivalled capability for handling the movement and storage of perishable, packaged and bulk foodstuffs.

BRS Distribution is centred upon a fleet of purpose-built vehicles operating from a national network of depots with more than 125,000 sq. ft. of temperature and humidity controlled storage in addition to over 5,000,000 sq. ft. of standard warehousing.

And all backed by the speed, skill and flexibility that are vital ingredients to the food manufacturer.

Why not sample a little BRS for yourself? You could find it's the extra dash that makes all the difference. For starters write to:



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British Road Services Limited,
The Merton Centre, 45 St. Peters Street,
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Tel: (0234) 67444 Telex: 826803
A subsidiary of the **NFC** National Freight Company Limited

COMMERCIAL VEHICLES

KENNETH GOODING

IT HAS been a traumatic year for the UK commercial vehicle manufacturers. And the registration statistics tell only part of the story.

But they were bad enough. Sales of new commercial vehicles fell by 11.4 per cent in 1980 compared with the previous year, to 266,219. At the heavier end of the market, however, vehicles above 3.5 tons gross saw registrations drop 23 per cent to 61,300.

The steep slide continued during the first half of this year. Registrations fell another 27.6 per cent to 110,195, but again this disguised the much more severe problems for the heavier — above 3.5 tons — vehicles. Sales of this type dropped 38.5 per cent on the first six months of 1980 to 22,514.

The manufacturers' difficulties were compounded for many months by the absence of any replacement parts business. Hauliers were taking what spare parts they required from the trucks they had parked against the wall because there was not enough work for them. This "cannibalisation" seems to have stopped now.

Prices cut

Deep discounting has been the major factor in trading. Manufacturers from both the UK and overseas tried to protect market share by discounting even more heavily and even reducing list prices.

This had the effect, of course, of driving down the prices of used vehicles, making them an attractive proposition for any haulier actually wanting to add to his fleet.

The pound's refusal to show any real decline in value compared with the major European currencies did not help matters either. Any export business the British truck builders found was taken at greatly-slimmed margins.

No wonder the casualty list began to grow alarmingly. Leyland Vehicles cut 1,400 jobs at the heavy truck plant at Leyland in Lancashire towards the end of last year and then a couple of months ago asked for another 600 volunteers for redundancy.

ERF cut its workforce by around 300 and abandoned its ambitious expansion programme which involved a new assembly facility at Wrexham. The company spent £616,000 on the Wrexham venture before deciding to pull out.

Down the road from ERF's plant at Sandbach, Cheshire, Fordons, which had been in a parlous financial state for some time, collapsed under the

weight of the recession. Some of its assets were picked up for £18m by PACCAR, the American concern which is well known in the U.S. for its Kenworth and Peterbilt trucks. Fordons was renamed Sandbach Engineering and vehicle output began in a very tentative way again in February.

It was about the same time that Britain's heavy truck industry suffered another major reversal when Seddon Atkinson, the Lancashire-based subsidiary of International Harvester of the U.S., announced it was to cut its manufacturing capacity by about half and make 810 redundant — equivalent to 44 per cent of its workforce.

Seddon decided to close its assembly plant at Walton-le-Dale, near Preston, and concentrate its activities at its Oldham factory.

More recently, Bedford, General Motors' commercial vehicle subsidiary, said it could no longer go on attempting to get through the recession by short-time working alone. It has suffered as badly as any other manufacturer from the inflation rate in the UK and the high value of the pound which has priced its products out of many overseas markets.

Bedford normally exported 70 per cent of its output.

In July, Bedford called for 2,000 voluntary redundancies.

The recession has not been confined to the UK, of course, and most of the major European markets have also seen in decline.

Everywhere there is overcapacity and it was therefore not surprising that the Peugeot group had a hard time finding a partner for its Dodge commercial vehicle offshoot, considered too small to stand alone.

The search had gone on for two years and it was one stage potentially involved a three-way association between Dodge, Daf trucks of Holland and International Harvester.

In the end, however, Peugeot had to resort to a "French solution." Renault's commercial vehicle subsidiary, RVL, acquired half of Dodge and, in effect, took over management control.

It remains to be seen what all this means to Dodge's UK workforce at Dunstable and Luton. But the UK truck industry is far from out, even though it is very much down at the moment. The gradual revival of Leyland Vehicles has continued in spite of the dire circumstances. By May this year, Leyland had launched three of the four T45 truck "families" it is producing at the new £31m assembly hall at Leyland.

Heavy casualties from big fall in orders

Even though the really heavy spending is behind it, Leyland still expects capital expenditure to reach £430m over the 1981-84 period, although some of this will go to the bus division as well as on trucks.

While the launch of the first T45s was the truck event of 1980, this year Ford took pride of place by introducing the Cargo range to replace the 16-year-old D series.

Cargo is Ford's most important commercial vehicle since its Transit van, also 16 years old, and is aimed at providing the company with a substantially larger share of the European markets for medium and heavy trucks. Last year, Ford ranked fourth in Western Europe in the over 3.5-ton sector behind Daimler-Benz, Iveco (the Fiat subsidiary) and Renault's RVL.

Cargo, comprising 27 models of six to 28.5 tons, involved £125m of investment, mainly at Ford's plant at Langley, Berkshire. This represented just over 12 per cent of Ford's planned 1981 investment in commercial vehicles in Europe in the next five years.

If all goes to plan, about four-fifths will be spent in Britain, which accounts for 88 per cent of Ford's truck production.

ERF and Seddon also have introduced new models in the past year or so and the UK-based manufacturers seem well equipped to take on the importers when demand picks up again.

There are conflicting views within the industry about just when that revival will take place and just how low the market will go before the bottom is reached.

Pessimism

Leyland Vehicles in July, for example, presented the highly pessimistic prediction that 1981 truck sales would be only 46,000, or 4,000 lower than the group forecast last November.

Recovery would be slower and at a lower level than previously predicted for the years 1982-83, according to Leyland.

In contrast, the Economic Models group's spring forecast suggested that demand for over 3.5 tons vehicles in the UK this year would settle at around 53,500, representing a near-13 per cent drop on the 1980 level.

However, a recovery to 67,000 (up 25 per cent) was forecast for next year followed by a further rise of 11 per cent to 74,350 in 1983.

If this happened it would take the UK manufacturers out of the worst of their troubles. But the market would still not be back to the heights of 1979 when 79,856 trucks of over 3.5 tons were registered.

Some people say that Britain will not see another truck-buying spree like that one for many, many years — if at all.

ROAD TRANSPORT AND DISTRIBUTION III

Soaring costs concentrate hauliers' minds on economy

FUEL EFFICIENCY

JOHN GRIFFITHS

WHEN Sir Geoffrey Howe slapped 20p extra tax on petrol and derv in the Budget there was an entirely predictable howl from the road freight transport industry, at a time when costs were already racing ahead of what the industry could charge for its services. The FTA lamented that £220m would be added to operators' fuel bills in the coming year.

Of that sum, £270m was put down to derv for trucks; the other £50m for the extra fuel costs of vans and business cars.

Sir Geoffrey, in the end, decided the FTA was not howling wolf and chopped the increase on derv to 10p a gallon. Simple arithmetic should mean an on-cost for trucks "proper" this year therefore, of £135m. Not so. The cut has been more than offset by the steady surge of fuel prices since then, say operators.

Last year, the industry claimed its costs rose 20 per cent. But with 15-25 per cent of transport fleets laid up as Britain wallowed in recession, the most that operators fighting tooth and claw for business could squeeze out of their customers was an extra 5 per cent on rates.

This year the picture is no better. Costs in the first half have risen, according to the FTA, by a further 13 per cent; rates by only another 5 per cent.

With fuel accounting for between roughly 14 and 16 per cent of the total cost of buying and keeping a truck in operation, it is little wonder the haulage industry is now looking for every last chance to save fuel, as are vehicle manufacturers.

There are various ways in which the haulage industry itself can make savings. The Transport and Road Research Laboratory estimated, for example, that trucks spend about one-third of their mileage empty — returning from a delivery, for example — and about 10 per cent of that is simply due to a lack of information between, and even

within, operating companies about possible loads which could be carried. Even three years ago this lack of information was estimated to be costing the industry £10m a year; the figure this year is probably approaching twice as much.

70 centres

BRS is attacking the problem with its Dataflight system, a computerised operation designed to bring hauliers and loads together. It has been running for about a year and there are about 70 centres. People wanting goods to be moved simply ring the terminal, as do operators.

Undoubtedly, too, a move to higher gross truck weights would save fuel. Again, the TRRL estimates a potential fuel saving of 7-10 per cent per tonne of payload using 38t tonnes gross vehicle weight trucks against the current maximum 32.5 tonnes. But Transport Secretary Norman Fowler has set his face against 44 tonnes and their potential for fuel saving of up to 15 per cent per tonne of payload.

Less easy to quantify are the savings which could come from

better self-discipline among operators: comprehensive preventive maintenance, and the education of drivers into more economical habits of driving. Improved truck aerodynamics are allowing higher speeds to be reached, when the real intent is to use less power, and hence less fuel, at traditional speeds.

It is self-defeating to throw away the potential for fuel saving by an extra 5 or 6 mph on the motorway.

That still leaves a big role to be played by the truck makers themselves, in engine and transmission development, and two other notable areas: weight-saving and aerodynamics.

Development of the diesel in search of greater economy has accelerated since the onset of the first fuel crisis in 1974. But it is likely that, without substantial investment in major innovations which are not yet economical, we are now in a phase of diminishing returns in terms of what can be wrung out of existing turbocharged, direct injection truck engines. In the short term, it is widely felt that not much improvement above 30 per cent in fuel efficiency can be achieved compared with current economy truck engines.

Minimising frictional losses, improved combustion and the reduction of heat losses will all play their part in the medium to long term. But fuel prices still have some way to climb before operators are likely to get into a mood to pay for them.

More than half of the energy content of a truck's fuel load goes into cooling and exhaust losses. While the exhaust gases are used to drive the turbo-charger compressor on current engines, a second turbine connected in series could be coupled to the crankshaft itself, allowing the remaining exhaust gas energy to help turn the engine directly.

Several manufacturers are already developing such "hot-tuning cycle" techniques. But they are expensive.

So is the other significant development on the horizon: adiabatic combustion, in which cooling systems are eliminated. This involves insulating the complete combustion chamber — and finding materials which can withstand the very high temperatures inevitably generated. The answer appears to lie in high-strength ceramics which, however, are still very much in the development stage. Develop-

ment is being helped, however, by that fact that Ford and GM are hard at work on developing gas turbine engines destined to have their principal components made in ceramics, and Ford expects to have a final prototype ready by 1985.

The gas turbine itself, with its particular advantages of low pollutant emissions and ability to run on a variety of fuels, may emerge in the 1990s as a rival to the truck's turbo-diesel. But no-one is counting on it. In the meantime, subject to the constraints of cost and the setback which may be encountered by any tightening of emissions legislation, it is predicted that applying the radical improvements described to the diesel could produce fuel economy gains of up to 12 per cent on current engines.

Big saving

There are shorter term gains, however, not least in aerodynamics. MAN, for example, estimates that the proportion of overall fuel consumption needed to overcome aerodynamic drag is about 30 per cent on a conventional 38 tonne vehicle. Without aerodynamic aids, this translates

to 12-15 litres of fuel per 100 km. Fitted with a front air deflector, bumper air dam, and fairing on both tractor and trailer, MAN claims a drop of 3 litres per 100 km. With just the air deflector and front apron, it found a fuel saving of 1.4 litres per 100 km — far from inconsiderable.

Overall, Britain's Society of Motor Manufacturers and Traders estimates that such equipment could lead to consumption improvements of up to 15 per cent at main road cruising speeds. But there are pitfalls. They must be properly designed and fitted, because it is not a simple question of smoothing out airflow from the front. Scania, conducted tests which led it to conclude that side winds must be given major consideration — on the basis that an airflow angle of even 5 degrees from the fore to aft areas increases drag by 28 per cent, soaring to 68 per cent at 10 degrees.

Transmissions are also being better matched to engines, with a general raising of gearing. Cummins, for example, found that gearing up a given engine to propel a truck at 60 mph at 1,700 rpm instead of 1,900 pro-

duced a 61 per cent improvement in fuel economy. It also enabled the truck to travel more quickly — a clear temptation to the driver. Hence the proliferation of engine speed governors.

Associated Engineering Group says its research has shown that a 10 per cent improvement in journey time could cost 20 per cent extra in terms of extra fuel and increased wear and tear, and that the maximum time saving in a normal shift would be 30 minutes to an hour — of little use except in the unlikely case of that being fully used for earning extra revenue. The answer, it suggests, is its automatic cruise control which can be set to speeds giving maximum economy. It also includes a maximum allowable speed.

Weight-saving is the other significant element, with makers paring down wherever they can. ERF, for example, has chassis rails of an unusual C-section in which strength is provided by thick horizontal edges to a thin vertical beam, rather than a uniform heavy duty section, while both plastics and aluminium, are being tried as alternatives — or at least partial substitutes — for the traditional steel cab.

Transport shortage may follow end of recession

ROAD HAULAGE COMPANIES

LSA WOOD

DURING THE past 18 months an estimated 25 per cent of Britain's haulage vehicles have been taken off the road.

Mr Bob Duffy of the Road Haulage Association, whose membership has fallen by 1,000 to 15,000 this year, said companies had either laid-up vehicles, gone out of business, or been declared bankrupt.

The contraction, said Mr Duffy, had been across the board, affecting both larger companies, with more than 20 vehicles and the smaller ones which tend to be more involved in general haulage work.

Change of attitude

The pressure by customers to keep rates down in an extremely competitive market had, said Mr Duffy, more serious effects than the immediate cash-flow problems it placed on contractors. "Hauliers are finding it very difficult to replace vehicles," said Mr Duffy, "and are extending their lives." Unless customers are careful they will find suitable transport will not be available when the recession ends.

Imperial Chemical Industries

used to operate an unofficial system whereby it negotiated increased allowances if hauliers' costs, such as fuel, increased during a contract. But over the last 12 months there has been a shift in attitude and the eight divisions of ICI agreed nine months ago that for the foreseeable future rates would not be renegotiated if costs rose unexpectedly during a contract.

ICI, which employs some 700 contractors throughout the country, provides an interesting case study vis-à-vis trends in those companies which have decided to retain "own account" fleets.

In terms of tonnage moved by road, ICI uses its own fleet for about 10 per cent of activity, the criteria for holding such a fleet being on safety grounds. Particularly hazardous chemicals, ICI believes, are best handled in its own vehicles and by its own drivers. As volumes transported have decreased over the year this fleet has been retained, with the diminishing element being contract hire.

ICI used to contract-out work for up to five years. In 1976 for example some 25-30 per cent of its tonnage carried by road was carried by contractors. Today the percentage is about 15. A lot of contractors, a significant percentage of operators, some of whom had vehicles specifically designed for ICI but who had a guaranteed income, had their contracts waived.

The aim was to keep ICI's

own fleet moving and whatever business was left was increasingly offered on "spot hire". ICI has tried not to axe completely individual carriers, preferring to spread the cuts in business across the board. ICI transports some 15 per cent of its tonnage which has been reduced over the last year by some 30 per cent in tonnage miles, by rail, and this percentage has increased.

Two years ago a Price Commission report said: "Within the principal sectors of the industry there is considerable scope for specialisation by individual operators in a way that can have the effect of reducing the amount of competition which they have to face."

Arrested

Until the last couple of years, this had been a strongly growing trend in the industry, but according to Mr Duffy this specialisation has been arrested by the recession. "Specialisation has been delayed because of the recession," said Mr Duffy. "At present there is a feeling that contractors will carry anything provided they can keep their businesses going."

However, the recession which has forced manufacturing companies closely to scrutinise overheads has benefited some existing specialist carriers.

George Bassett, the sweet manufacturer, earlier this year was in some financial difficulty

and ridged itself of its own vehicles and contracted out the work to BRS.

Mr J. A. Harvey, group marketing director of the haulage company SPD said there was a crisis of confidence between the industry, its bankers and customers. "In the last 18 months every sector of the industry has suffered, but in particular that of parcels and general haulage which have all under-recovered on inflation."

He said that the retrenchment among "own account" fleets was becoming an increasing percentage of SPD's business but this was of no great economic benefit because of the

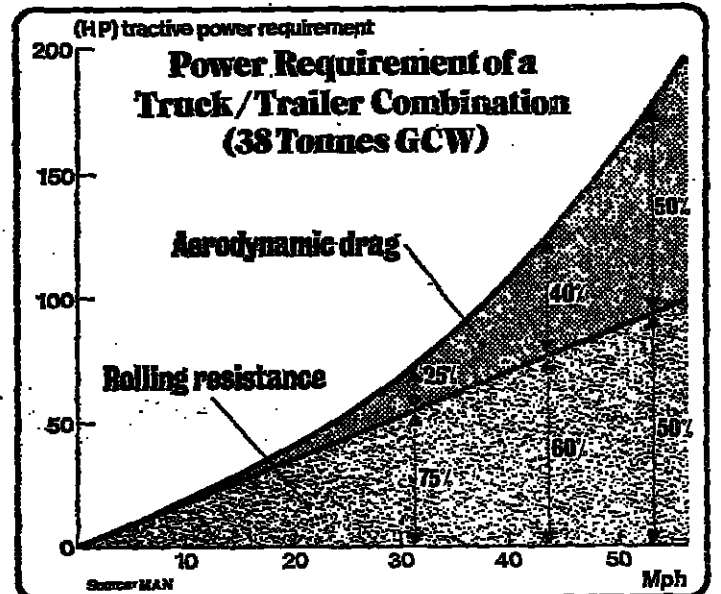
very high fixed costs.

As far as SPD is concerned the excess capacity in the industry has already been squeezed out. Mr Harvey said: "Increasingly, customers will find there is no capacity to buy. Contractors are having to say we want this or that price or we cannot do business." In the last couple of months he said some customers had recognised the desperate shortage of capacity and were attempting to gain contracts with hauliers.

Specialist services offered by SPD most affected by the recession include its parcels service, the "care sector" which includes the handling of china

and glass where demand is very low, and SPD's specialist distribution and sales support services as customers' stock levels are lowered.

SPD, like other contractors has had to embrace marketing in a fashion it has never done before. But companies' attempts to keep costs down at a time when customers are loath to pay more could be severely jeopardised in the autumn with the prospect of large wage demands coupled with a reduction in hours from 40 to 35. "That sort of a demand in an industry in its present situation is ridiculous," concluded Mr Duffy.



Management gains the upper hand on pay

LABOUR RELATIONS

NICK GARNETT

GENERAL road haulage has witnessed over the past year one of the most dramatic reverses in the relative power of management and unions.

A series of very high pay settlements, following on from the big lorry drivers' strike towards the end of the last Labour Government, continued into the first year of the present Government.

The effect of the recession, however, and its impact on the bargaining power of the Transport and General Workers' Union, has probably been more marked in general road haulage than in any other industry.

Four features have been particularly noticeable in road haulage labour relations.

First, pay settlements for this year have been some of the lowest in industry. Under the pressure of company closures, laid-up lorries, and declining work, settlements have tended to range in the "hire and reward" sector from 3.2 to 6.7 per cent.

The class one lorry drivers' new basic rates for 40 hours range from about £78 in South Wales, through £80 and £81 in London and a number of northern areas to £83 in Scotland, traditionally one of the highest paying regions. The Liverpool, West Midlands and North Western regions effectively came to no agreements this year.

The highest daily subsistence allowance negotiated this year is £9.75 in the Metropolitan and South-Eastern areas and the lowest £8.75 in South Wales. Nine regions of the Road Haulage Association have 40-hour guaranteed weeks with at least four having a guaranteed week of 40 hours at basic rates and five having at-over-time rates of time and a half.

Secondly, the TGWU has reversed its position on the tachograph vehicle and driver performance recorder.

The union had adopted a policy of non-cooperation towards the device. Its national road transport committee agreed in January however to allow its regional negotiators to seek extra payments from employers where they can for cooperating in the full use of the instrument. The union's earlier policy was aimed at preventing companies from using the tachograph other than as a visual check on performance.

The committee's decision appeared then to have cleared the way for the full use of the tachograph, which becomes compulsory as a recorder for lorries of more than 3.5 tonnes from December 31 this year.

The committee made no recommendations on the kind of money claims that should be sought, although some negotiators have suggested payments of £3 to £5 a week per man.

Push expected

Indications are that agreements on extra payments have been slow in forthcoming. The policy of the Road Haulage Federation is not to concede extra money at regional level. Member companies though are free to sign deals if they are able to use the device as a real way of measuring and improving productivity. Road hauliers are expected a big union push on money claims related to the tachograph in the next bargaining round.

Thirdly, association officials have shown considerable anxiety at the possibility of wage under-cutting by some companies as a result of recent government labour relations legislation.

This has scrapped Schedule 11 of the previous Government's Employment Protection Act and with it the remaining provisions of the 1938 Road Haulage Wages Act have also been

repealed. This has meant that companies are not obliged by law to offer the same basic terms and conditions as exist in the same industry and the same area.

The association, accepts that some hauliers in dire financial difficulties might have to pay less than the regionally-agreed rate and says local TGWU officials have co-operated in this.

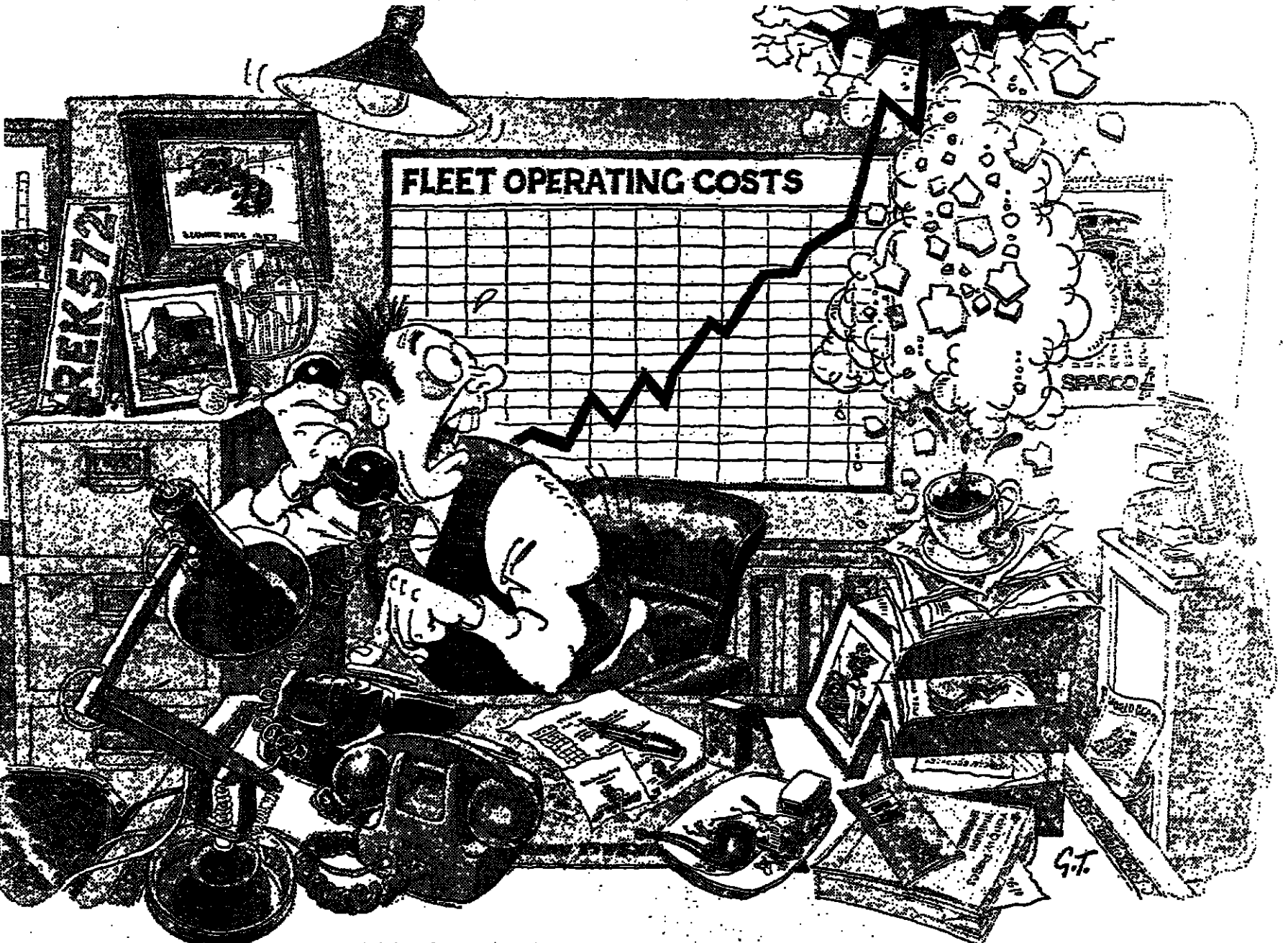
Some association officials say the repeal of legislation has been used by some hauliers to undertake reductions in agreed pay rates to help obtain vicious rate cutting. This, they say, is helping to undermine an already precarious position for many other hauliers.

Finally, many of the major oil companies have recently secured very substantial efficiency deals with their workers in road distribution and in airport fuel terminals and some lubricant centres. These deals, secured by BP, Shell, Esso and Mobil among others have been the culmination of long and arduous attempts by the companies to improve productivity.

In the case of Mobil, the deal involves tightening the standard hours or times which the company and union agree each specific job should take. There has been no reduction in the workforce, however.

Deals struck by most of the other companies involve not only tightening time-based work standards but also reducing the workforce. The BP deal, for example, improved work standards by 10 per cent together with an average 2.5 per cent improvement in performance at the terminals through a reduction of "non-productive" time. As part of the deal, the company's workforce of 2,100 in these services is being reduced by 225.

Payments accruing from these efficiency deals have lifted the basic pay for tanker drivers up to close on £130 a week with possible weekly earnings of about £180.



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ROAD TRANSPORT AND DISTRIBUTION IV

Report suggests possible saving of £2bn

DISTRIBUTION MANAGEMENT

LYNTON McLAIN

THE CHIEF executives of 5,000 British companies were given the chance, in a survey in the summer, to find out if they were sitting on potential gold mines of untapped ways of cutting costs and improving efficiency.

The potential gold mines lay deep in the largely uncharted territory of industrial distribution costs. These costs account for a staggering £40bn or more of the total costs of running Britain's industrial, commercial, and retail companies.

The survey to find out the current costs and practices of industrial freight transport, distribution, warehousing and packaging was launched in May by the Centre for Physical Distribution Management. The

centre is part of the British Institute of Management and the ultimate aim of the survey of companies is to produce a "formal index against which companies can monitor and measure all future trends in physical distribution costs."

Few companies at the moment have a detailed idea of their distribution costs, according to the Centre for Physical Distribution Management.

These costs are in many cases avoidable, or at least reducible, but if the top management of a company simply does not know the source or scale of these costs, clearly it can do little or nothing to tackle them systematically with the aim of improving cost control and raising efficiency.

One of the major achievements of the National Survey of Distribution Costs, if chief executives respond to its challenge, will be this identification by top management of the costs of such activities as transport, warehousing, materials supply, including stock control, order processing and packaging. These are all activities which

are peripheral to the main activities of manufacturing companies, but the potential for cost savings is so enormous, according to the CPDM, that once these costs are identified few chief executives could sensibly avoid action to achieve savings.

British industry and commerce moved a total of 1,822bn tonnes of goods and freight by road, rail, coastal shipping, pipeline and inland waterway in 1979, according to the latest available government figures. The cost of these movements was enormous and the Department of Transport estimated that all freight transport activities cost £14.121bn in 1979 (28.5 per cent up on 1978), with 95.7 per cent spent on road transport.

These figures represent the expenditure by users on transport.

However, the costs of transporting freight are only a part of the total industrial costs of distributing goods and materials in Britain. A study by the CPDM shows that in Britain,

transport accounts for an estimated 34.4 per cent of the total cost of distributing goods.

Change expected

Warehousing accounts for a further 15.6 per cent of total distribution costs, receiving and despatching of goods accounts for 3.1 per cent, stockholding accounts for 15.3 per cent, administration of distribution accounts for 12.3 per cent, packaging accounts for 12.5 per cent and other forms of processing for distribution account for 3.1 per cent of total distribution costs.

The breakdown of these costs is expected to change considerably by 1990, with transport likely to account for 44 per cent of total distribution costs and packaging accounting for 14 per cent. Administration costs are expected to be trimmed and stockholding costs are likely to fall to 12 per cent, reflecting a move towards suppliers holding a greater proportion of stock than at present.

The figures given by the

CPDM for distribution costs will be updated by the current survey of companies, and the Centre intends to monitor continuously distribution costs in industry and commerce and update data each year. An index of performance and cost in each of the full list of 133 Standard Industrial Classifications, in 26 main industrial groups, will be made available to enable companies to identify accurately their own performance in cutting distribution costs in relation to the performance of their industrial sector as a whole.

The scope for cost savings in distribution was illustrated by a report last year prepared by A. T. Kearney, management consultants, for the CPDM. Kearney showed that at least £2bn could be cut from the distribution bill of UK companies if all companies achieved the same levels of improvement in the productivity of distribution shown by the companies in the survey.

The companies surveyed for the Kearney report had combined annual sales of £3bn and represented 2 per cent of all

goods sold in Britain, but the respondents estimated their average distribution costs to be 9 per cent of total sales value, an underestimate according to the Kearney report, which suggested that the companies had a restricted and narrow view of physical distribution.

The true costs of physical distribution were estimated by Kearney to be nearer 17 per cent.

The results of the 1981 survey of industrial and commercial physical distribution costs are expected to be compiled later this year. Individual companies in the survey will get their own results in graphical form, with a summary of the cost data relating to a national breakdown of physical distribution into transport, warehousing and other cost areas, in their own standard industrial classification.

The final report of the survey is then expected to be published in a report towards the end of the year. This will be presented at a national conference on distribution costs to be organised by the CPDM.

Volume of leasing business continues to grow

FINANCE DAVID FREUD

THE ALTERNATIVES for financing company fleets have been an area of great change over the last decade—mainly due to the opportunities opened up by leasing. It is only in the last year or so that the legislative background has stabilised. But competition to provide finance remains intense and fresh packages are introduced almost daily.

The choices range between leasing, hire purchase, instalment credit, the issue of debentures, raising medium-term loans and even issuing equity. With the costs of running a fleet now taking a large part out of many companies' available cash, it is usually a good idea to seek professional advice in obtaining the most advantageous alternative or mix.

Leasing is the alternative that has grabbed all the headlines in recent years, due both to its rapid growth and to the official concern surrounding the increase in its use. The main controversy was over the use of leasing for company cars as opposed to commercial vehicles. The 1979 and 1980 Finance Acts undermined the tax advantages

of leasing cars, so it is hardly surprising that there has been a sharp setback in the volume of car leasing undertaken. However, the benefits of leasing commercial vehicles remain unchanged and volume here continues to grow.

The popularity of leasing has been based on the tax system, which after 1972 allowed buyers of assets to claim 100 per cent relief in the year of purchase. Businesses such as banks, which would not normally buy anything like sufficient assets to match profits for their own use, soon began to buy assets—usually plant and equipment—and pass them over for the use of manufacturers and others through a leasing agreement.

Shared incentive

In practice, this has meant that the investment incentive was shared, through the rates, between the lessor who was deferring his tax liability until he has to pay tax on his rental income (which he could use to finance further leasing deals) and the lessee for whom the rental would be much lower than the interest rate burden of buying outright.

The growth rate for all leased assets is indicated by the figures of the Equipment Leasing Association, whose membership is dominated by the big banks and which claims to account for up to 80 per cent of the market.

In 1971 the annual leasing undertaken by ELA members was £159m; by 1980 it was £2.4bn. Of this total, commercial vehicles accounted for £1.4m in 1971, rising to £291m in 1980.

If a company has no taxable income of its own to set off against its investment in commercial vehicles—or even if it has no ready cash, the advantages of leasing are clear enough. It shares via the monthly leasing rental, the tax benefits of the transaction obtained by the lessor.

However, the position is considerably more complex when it comes to car fleets. Here the only companies which can obtain 100 per cent capital allowances are car hire firms. All other commercial and industrial companies using cars must put on their thinking caps to work out the most advantageous financing method.

Until recently there was a key distinction between contract hire and leasing. However, with changing legislation, that distinction has now worn rather ragged. Contract hire in cars initially became popular with companies because it allowed them to budget for an exact amount each month, leaving concerns about repairs, maintenance and subsequent disposal to the hirer. However, it was a poor device in cash flow terms because until June 1977

a third of the contract had to be paid in advance and the remainder over two years.

At the same time the method tended to be rather expensive, because the hirer would tend to build in a cautious estimate of the residual value of the vehicle. If it exceeded the estimate, which was generally the case in an inflationary climate, this added up to extra profit for the hirer.

Meanwhile, the looser credit controls of 1977, combined with a 1975 ruling by the special commissioners for taxation allowing cars to be treated like other items of capital equipment, had allowed car leasing to take off. From £6m in 1976 the ELA figures rose to a peak in 1979 of £468m.

Government and Inland Revenue, dislike of this use of a policy designed to promote capital investment was exacerbated by some of the fringe schemes that initially mushroomed. So it was not surprising that the 1979 and 1980 Finance Acts made the capital allowances for leased cars the same as those for purchased cars, at 25 per cent. Accordingly, the car leasing total for 1980 fell back from £468m to £267m.

So with the tax treatment equalised, the distinction between contract hire and leasing has narrowed appreciably. The main distinction is that the

dealer takes the risk on residual values in contract hire, while the risk is shared in the case of a lease. The same goes for maintenance costs. However, new forms and distinctions are being invented all the time.

There is still a tax distinction between leasing or hiring on the one hand and outright ownership on the other. This concerns cars over £8,000. The maximum capital allowance on a car is £2,000. However, there is another tax formula which affects companies hiring or leasing cars worth more than £8,000.

Balanced

A formula limits the amount that can be offset against tax to half the relevant rental proportion above £8,000. This is a permanent tax disallowance, while the £2,000 capital allowance maximum is temporary; nevertheless, the tax benefits of the two courses can be finely balanced at different values above £8,000.

But whether hire or lease, on a fee basis or with residual risk, the main advantage is in terms of cash flow. If a company has taxable capacity of its own, however, it may prefer to purchase outright. Often this can be done within cash flow—and if it can, the case for outright purchase must be strong. If it cannot, new finance will be required, either through taking on debt or

equity. The bank is the first place companies turn to for outside finance. But while an overdraft is suitable for short-term debt, it may not be the best vehicle for an investment with a life of about five years. So banks may direct customers towards term loans more directly linked to the life of the assets acquired. It is noticeable how the clearers have followed the lead set by the merchant banks in offering loans at variable rates rather than at the more traditional fixed rates.

A quoted company can try to raise capital directly from shareholders by way of a rights issue. However, shareholders would be suspicious of a company that required a capital injection to maintain its ordinary level of business, and the company would have to argue it needed the funds for genuine expansion. Otherwise the cost of the issue in terms of dividend is likely to prove high.

Another alternative is loan stock convertible into equity after a period of years, a device that seemed to be regaining popularity last year, with companies as diverse as Rio Tinto Zinc and Arthur Bell resorting to it. On the other hand, there are no great signs of debentures, a traditional form of debt financing that has been out of favour for a decade, making a comeback.

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ATLAS EXPRESS

WE DELIVER THE GOODS.

Matching vehicles to the loads

COMPUTERS

ALAN CAIN

OF THE two billion tons or so of freight moved in the UK each year, some 83 per cent goes by road, according to the Ministry of Transport.

All of the freight vehicles on the road at any one time, 30 per cent are empty, simply moving from pick up point to pick up point or returning to the depot.

Discounting tankers and refrigerated vehicles, estimates in the industry suggest that some 30m gallons of fuel a year could be saved by efficient scheduling.

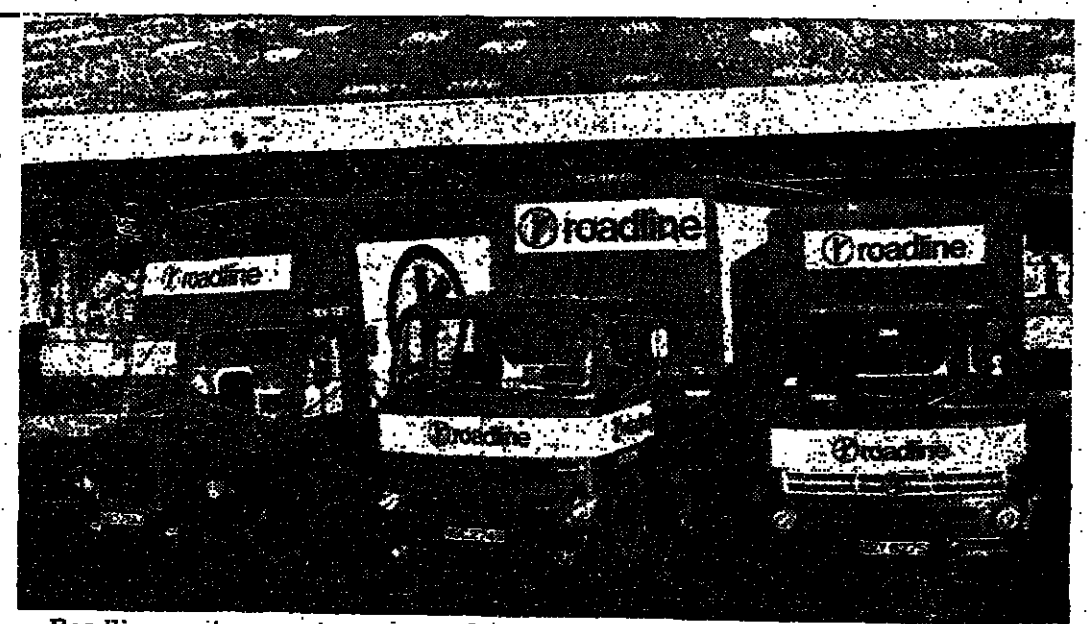
The obvious answer is to construct a vehicle scheduling algorithm (a sequence of steps to solve a specific problem) turn it into a computer program and run it on a computer. This is simple in theory (like most computer programs) but complex in practice. Some 20 years after the first scheduling algorithms were constructed by the researchers Clarke and Wright of the Co-op, mature systems are only now making their value felt in the market place.

Falling cost

Part of the problem has been the difficulty of writing the right kinds of programs for the diversity of freight handling businesses there are: the other has been the cost of the hardware, the computers themselves and the visual display terminals used to communicate with the computer.

Now with the advance of microelectronics, the cost of that hardware is falling so rapidly that most of the principal vehicle scheduling system suppliers aim to run their system of a microcomputer—or even a micro. (Remember, these are large, complex programs with a mass of arithmetical operations to handle.)

The principal suppliers are well established. They include the computer bureau Tempo with "Datafreight", Analytical Systems with "RouteMaster", Scicon with Vampian, Pactal with "Paragon", Synergy Logistics with Transit and IBM with VSPX. There are others; each vendor emphasises that their



Roadline—a transport company that is making increasing use of computers for the control and planning of its distribution operations

package has its own unique feature. No matter how fiercely they defend the virtue of their own offering, they declare they are not in direct competition with the others.

"Datafreight" is designed to help the scheduler match vehicles and loads. It is run by Tempo on its Systime computers in Soho Square, London, for British Road Services. Terminals are established in each of BRS's 150 or so depots and information reaches the scheduler directly from the drivers and clients over the telephone. The driver checks in before he leaves; by the time he reaches his destination, the computer system has worked out where he should next call to pick up a new load and his best route back.

According to Mr Joe Frazer, marketing director for Tempo, "the system is available to all fleet operators. For £50 or so a year, they can have their vehicles included on the database."

RouteMaster is a scheduling system for companies with a vehicle fleet and daily deliveries and pickups. Mr Geoffrey Crocker of Analytical Systems says the system is used by more than 30 companies including Marley Transport, Unilever, Whitbread, Canning Group and Allied Breweries.

The system was written basically by Mr Mike Digby, who set out in the later 1960s to improve

the Clarke and Wright algorithms. It took seven years, but now Mr Crocker claims that the system will undertake daily scheduling of vehicles and loads and will allow the scheduler to interact with the system.

It now runs on a series of minicomputers including the IBM Series/1 and the Hewlett Packard 3000 (the writers have managed to compress it into only 64K user bytes). It is used for everything from controlling vehicle movement (Canning Group used it to control four vehicles a day and were able to dispense with a depot at Watford) to school bus services. At Scicon, Mr Brian Hume, distribution projects manager, places the emphasis on interactive working—the facility to disagree with what the computer has laid down and to do something different.

Policy studies

He cites the example of whether to use an articulated lorry to deliver down a long alley. The computer would say "No," but if an article was all that was available, it would have to do. Equally, the scheduler would know when to break the rules on afternoon deliveries, problem solutions that are very difficult to build into the master program.

Paragon, developed by the operation research side of Pactal (the computer and tele-

communications arm of PA International) is designed to carry out daily scheduling, weekly scheduling, fixed route planning and to cater for the needs of policy studies—planning new depots for example or updating delivery areas.

Like many of the others, it uses a computerised version of the Ordnance Survey map of the UK as a database. It calls it Roadmap; Synergy calls it Roadnet.

All the vendors emphasise the importance of consultation. Analytical Systems charges £2,000 to £10,000 for the work leading to a package leased for £6,000.

The packages, in fact, typically cost around £6,000 a year to lease providing you have your own computer. (Tempo, of course, provides bureau service.) Mr Hume points out that Vampian runs on a HP 3000 costing around £22,000, making it economic for a large company to have one in every depot.

Savings are typically 10-15 per cent of distribution costs. For some systems, 10 vehicles and above is the point at which it becomes economically sensible to use computer based scheduling.

For the future, many suppliers are looking to integrate vehicle scheduling with other stock and materials handling systems. Scicon will launch its effort, SDS 9000, next month.

ROAD TRANSPORT AND DISTRIBUTION V

Cutting fuel bills a major priority

RESEARCH

ELAINE WILLIAMS

THIS Transport and Road Research Laboratory has a very wide brief and its activities range from developing new information systems such as Carfax, which may one day provide motorists with up-to-date travel information over the radio, to studies into the social benefits of quieter vehicles on Britain's roads.

Often the laboratory's work provides an example to industry where major improvement in vehicle safety and design can be made.

Noise problem

In the field of commercial vehicle use and design, the laboratory's work can be broadly classified into three areas: environmental, energy conservation, and safety.

One of the major criticisms of commercial vehicles is the damage they cause to the environment through noise, exhaust fumes and weight.

Work carried out by the TRRL shows that with suitable redesign of the engine, noise can be cut considerably and there are already regulations which "keep vehicles" noise output to 80 decibels or less. At present, the UK Government continues to ban the introduction of 44 tonne lorries—with the present maximum loading being 32.5 tonnes. However, pressures from Britain's EEC partners will mean that the loading of UK lorries will eventually increase despite the outcry from environmentalists and conservationists.

TRRL has carried out many studies to establish the effect of heavier lorries on UK roads. Broadly, the laboratory says that providing the axle loading is not too high, the damage to the road surface is kept to a minimum. It is this which causes most of the road damage—less than that suggested by the EEC draft directive, road damage could be less than at present in Britain.

Commercial vehicles account for about one-third of the fuel used by road transport so it is no surprise that making fuel savings is one of the main preoccupations of the Transport and Road Research Laboratory. Fuel costs account for about 17 per cent of a vehicle's total operating costs and the need for fuel economy measures is further enhanced by the fact that fuel prices are likely to rise faster than other prices.

There are many factors which affect energy consumption varying from the state of the road, tyre drag, aerodynamics of the vehicle, engine size and performance, to the way in which the vehicle is driven.

The TRRL uses computer simulation to try to unravel how these factors interrelate, and what can be done practically by industry.

For example, a study published in 1979 showed that a 32-tonne articulated lorry could give better fuel performance if its engine was governed at 1,800 rpm instead of 2,100 rpm; if it was fitted with a thermally controlled fan, if it had 10 per cent or less laden weight and had 20 per cent less air drag.

But a driver can lose many benefits by going round too many bends or driving up and down hills. According to TRRL, even a modest reduction of 4 per cent can triple the fuel consumption.

Options

The effect of air drag on fuel consumption is also considerable. For example, at 60 mph a 16-ton gross truck with no load consumed 11.77 miles per gallon, but when carrying a container fuel consumption fell to 9.4 miles per gallon. With the addition of an air deflector plus the container, consumption improved again to 10.46 miles per gallon.

Though the TRRL is concerned mainly with the conservation of energy in the short term—the next 20 years or so—it is also looking at the options for transport into the next century.

This includes investigating synthetic and other alternatives for fuels once oil is gone. TRRL considers the most likely option to include electricity, from nuclear or renewable sources, or a synthetic liquid fuel made from coal.

The TRRL is an advocate of electric vehicles and has monitored several experiments which have been carried out over recent years. TRRL admits that before electric vehicles can be considered as acceptable alternative transport system there is a number of wide issues which have to be investigated.

For example, the range limitation of electric vehicles would lead to considerable changes in the pattern of transport demand. However, if it were possible to produce a synthetic liquid fuel, the next century's transport system would be little different from today's.

Fowler expected to opt for a 40-tonne maximum

HEAVY LORRIES

LYNTON McLAIn

"LORRIES HAVE become not merely one possible method of transport. Entire distribution systems and indeed industries have been built around lorries and could not exist in their present form without the lorry. Some factories depend on frequent and precisely timed deliveries by lorries to such an extent that the lorries can be regarded as an extension of the production line."

Sir Arthur Armitage, Report of the Inquiry into Lorries, People and the Environment, December 1980.

"LORRIES CAUSE nuisance and the overall consequence of the growth of the movement of freight by road has been a deterioration in the environment in which people live. The continuing increase in the use of larger lorries means that problems are getting worse in larger towns where bypasses are ineffective and that the prospect of quieter lorries cannot by itself be used to argue that the overall position will improve. The lorry nuisance has not been curbed but instead is growing worse."

The Civic Trust, evidence to the Armitage Inquiry.

TO PEOPLE involved with commercial vehicles, users, and

manufacturers, the comments from Sir Arthur in the report of the most recent inquiry into the relation between lorries, people and their environment spell out the truth about the lorry and its role in British industry in the late 20th century.

To others, however, Sir Arthur's observations spell out only one side of a fierce debate, in which environmental groups and supporters believe the role of the lorry has been that of villain rather than hero, by damaging the environment and shattering rural peace.

In his report, Sir Arthur attempted to reconcile the worst fears of the pro-lorry lobby, who wanted 44-tonne vehicles with the minimum of environmental control, with those of the environmental groups who argued that Britain's lorries should be kept down to the present 32.5 tonnes maximum gross laden weight, as well as more controls of noise, pollution and vibration.

The report has a list of 58 recommendations, ranging from a call for the Government to establish "lorry action areas" where local authorities would have powers and finance to help ameliorate the worst effects of lorries, to the call for a range of new legal lorry weight limits, up to a new maximum of 44 tonnes for a six axle lorry.

This recommendation for a rise of 35 per cent in the maximum weight of lorries allowed on Britain's roads turned out to be the most controversial change called for by Armitage.

The division of opinion gaped wide between the pro-lorry lobby, supported as expected

by the ranks of the Road Haulage Association and Freight Transport Association and the environmental lobby led by the Civic Trust and the Council for the Protection of Rural England, Friends of the Earth, Transport 2000, the pro-lorry group and others.

The GPRE insisted in May that "official attempts to convince the British public that heavier lorries will be good for them are failing." The council and four other national organisations printed and distributed almost 250,000 leaflets proclaiming opposition to the proposal to raise lorry weight limits to 44 tonnes.

The environmental groups refused to accept the Armitage recommendations for eight main reasons but their attack was based largely on a comment made by Sir Arthur himself when he introduced his report in December. Sir Arthur insisted that his 58 recommendations "are not a package." The proposed increase in weights to 44 tonnes was not conditional on the implementation of the other proposals which were concerned with reducing the impact of lorries on the environment. This was "totally unacceptable," the groups said.

The opposite view was taken by the Road Haulage Association, representing 15,000 road haulage contractors, and by the Freight Transport Association, representing the transport interests, mainly on the roads, of British industry and commerce.

The FTA immediately welcomed the report, calling it a "£500m a year tonic to industry." The FTA said that to increase maximum lorry weights

would reduce the number of the heaviest lorries by 10,000 in the short term and 15,000 after 10 years, with a saving of £250m a year. Improvements in speed limits on better dual carriage-ways would add productivity and save a further £225m a year, the FTA said.

Rising

Sir Arthur estimated the savings to industry in reduced transport costs arising from the use of heavier lorries at between £180m and £130m a year rising to £170m to £190m a year by 1990. The heavier lorries he proposed would cost more to buy and to run than lighter lorries, but it was their ability to carry a greater weight of goods that led to the savings.

A lorry of 40 tonnes maximum gross laden weight could carry a load more than 25 per cent heavier than a 32.5 tonne lorry could carry.

Sir Arthur accepted the necessary conclusion from such a statement that fewer heavier lorries would be needed to carry a given weight of goods. However, as the State-owned National Freight Company, Britain's largest operator of lorries pointed out in its evidence to the Armitage inquiry, the cost savings of heavier lorries can only be achieved if they are fully loaded.

The NFC estimated that only 35 per cent to 40 per cent of all the goods movement by road in Britain went by fully loaded, maximum capacity, 32.5 tonnes vehicles. The company said that these vehicles in 1978 had an average load of only 15.4 tonnes when laden, only 71 per cent of the potential full load.

It was unlikely that much more than about a quarter of all loaded vehicle miles by 32.5 tonne vehicles were full formed at the maximum full capacity weight.

The company favoured an increase in maximum laden weights to 40 tonnes instead of the 44 tonnes maximum recommended by Armitage and by the European Commission. The 44 tonne proposal has since been rejected by the European Parliament and by the UK Government.

Lorries at 40 tonnes maximum gross laden weight could offer industry cost savings of between 5 per cent and 10 per cent for each capacity tonne-mile compared with current maximum capacity vehicles. Armitage put the savings from the use of 40 tonne maximum capacity lorries at between 7 per cent and 14 per cent.

However, in its evidence to Armitage, the NFC pointed out

ESTIMATED VEHICLE OPERATING COSTS, 1980				
Gross Weight (tonnes)	32.5	35	38	40
Payload (tonnes)	21.5	24	26	28
30,000 MILES A YEAR				
Total Annual Operating Costs (£)	25,714	27,239	29,499	31,169
Operating Costs per mile (p)	85.7	90.8	98.3	103.9
Operating Costs per capacity tonne-mile (p)	3.99	3.78	3.78	3.71
60,000 MILES A YEAR				
Total Annual Operating Costs (£)	44,174	45,969	48,804	51,829
Operating Costs per mile (p)	73.6	76.6	81.3	86.4
Operating Costs per capacity tonne-mile (p)	3.42	3.19	3.12	3.09

Source: National Freight Company, evidence to the Armitage Inquiry

LORRIES AND WEIGHTS

Number likely to replace 32.5 tonners if weight limit raised	
34/35 tonnes, 4 axles	7,000
38 tonnes, 5 axles	21,000
40/42 tonnes, 5 axles	10,000
44 tonnes, 6 axles	2,600
Total	42,600

1 2 axle tractor, 3 axle trailer.
2 3 axle tractor, 2 axle trailer.
Transport and Road Research Laboratory estimate the cost of savings such a switch would be about £116m per year, at January 1979 price levels. That is equivalent to about £150m at June 1980 prices.

Source: Armitage Report, December 1980

opposition motion against heavier lorries tabled by Mr Albert Booth, the Opposition spokesman on transport.

Refusal

Mr Booth moved "that this House, conscious of the problems caused by existing heavy lorries, is opposed to the Armitage recommendation of 44 tonne lorries." Mr Fowler said: "The Government has decided that the response to Armitage that we shall bring forward in due course will not contain any proposal for a maximum weight as high as 44 tonnes." The Government refused to oppose the opposition motion, which was carried.

Mr Fowler argued that "there are some particular worries about this vehicle (the 44 tonne lorry) and to increase the maximum weight from 32.5 tonnes to 44 tonnes would take us in one jump from having the lowest to having one of the highest gross weights in Europe."

The Government has not made a final decision public about its plans for heavier lorries, but the maximum weight limit is almost certain to rise. Mr Fowler said that "it is clear that the greater part of industrial benefits could be obtained with a

smaller top weight than 44 tonnes."

The option most likely to be chosen by Mr Fowler is a new maximum top gross laden weight of 40 tonnes. This would be in line with the recommendation of the European Parliament that 40 tonnes should form the basis for a European agreement to harmonise lorry weights between countries.

However, Mr Fowler is unlikely to get away with introducing even the lower (than 44 tonnes) weight 40 tonne lorry without further vehement protests from the environmental groups, especially if he tries to sweep the higher weights through Parliament without tightening up controls on these and other lorries.

The environmental groups are adamant that the Armitage recommendations must be introduced as a package. Mr Fowler gave a broad hint that he might be prepared to take this line in the debate on the opposition motion opposing 44 tonne lorries, in June.

No new primary legislation is needed for heavier lorries, or new controls. The changes could be made with the use of a "statutory instrument" modifying the construction and use regulations affecting lorries.

Shortfall in Government spending angers MPs

ROADS

LYNTON McLAIn

ROADS IN Britain, or the lack of them, are an emotive subject. Some groups, mainly industrialists, hauliers and users of freight services, believe there are powerful arguments for more money to be spent on more and better roads. In particular, many believe a better infrastructure of roads is a vital precursor to the development of a sound economic base.

Other groups, including environmentalists and British Rail, would not necessarily agree that scarce public resources should be spent on roads. They would agree, however, that money needs to be spent on improving the transport infrastructure of Britain, but that the railways are the more deserving cause.

Behind this wide-ranging debate, one that is never still and rarely quiet, lie the bald facts of road building and the Government's plans for the future. Plans for roads in the past, however, have rarely been executed precisely as planned by governments and a current concern is that the Government is seriously underspending the amount of money it allocates to roads.

On paper, Britain has an ambitious programme for building new trunk roads and motorways. These would cost nearly £3.5bn and would involve nearly 400 new schemes if all were built according to the Government white paper, Policy for Roads: England 1980.

These figures represent the total scale and cost of all possible future road schemes as a government "pool" of ideas for roads for the future. The programme was based on a "realistic assessment of future prospects," the Government said in the white paper, its first comprehensive statement of its policies for the trunk road system in England.

Whatever the merits of the conflicting arguments in the road versus rail debate and whatever the merits of the particular schemes suggested for the future in the white paper, the reality of road development in Britain leaves a great deal to be desired. That is the view of MPs on the House of Commons transport committee in a succession of reports highly critical of the policies of successive governments towards road planning and building in Britain.

The transport committee first drew attention to shortcomings with the scale and administration by the Department of Transport of road programmes in their response to last year's government white paper on the expenditure plans up to 1983-84.

The Government plans called for provision of finances to permit the completion of about 500 miles of motorway and trunk roads in England between 1979-80 and 1983-84, the end of the Government's financial planning period. The suggested schemes included the M25 motorway designed to circle London and a number of by-passes.

However, behind these general statements of intent lay a pro-



John Laing Construction has started to widen the M1 in Hertfordshire from two lanes each way to three. The work will take two years

nounced underspending on new roads. Spending on road and motorway construction in England and Wales was 22 per cent (£95m) below the agreed target expenditure in 1978-79. A shortfall of 10 per cent below planned spending levels was also expected in 1979-80 in line with a pattern of underspending which had become established for some years. The shortfall for 1978-80 turned out to be £25m, or 6 per cent lower than the level originally planned. The total shortfall on spending in England alone was £190m (at 1979 survey prices) between 1976 and 1979.

The underspending was attributed by the Department of Transport to the weakness of the re-assessment of traffic volumes after the rise in oil prices, to the moratorium on capital projects introduced in the autumn of 1976 and to the process of public consultation on road schemes, introduced in 1973, which delayed schemes.

'Unsatisfactory'

The MPs recognised the difficulties, but said in their report in the Government White Paper that it was "highly unsatisfactory that the targets for expenditure on the construction of major roads have not been met." The targets ran the risk of not being met in the future.

The MPs wanted the Government to allow the Department of Transport to carry over from one year to the next an agreed "maximum proportion of the motorway and trunk roads construction budget." The aim was to reduce the dangers of a repetition of previous "serious underspending."

Mr Norman Fowler, who was then Minister (now Secretary) of Transport, agreed that the suggestion would assist the management of road programmes, but he failed to agree to action to allow a rolling programme for roads. Instead, he suggested that a "reserve list of road schemes which could start at comparatively short notice" should be built up.

The transport committee of the House of Commons had earlier welcomed the Government plan to maintain spending on the construction, improvement and maintenance of motorways and trunk roads, "so long as spending is actually achieved at the level envisaged."

Spending, once again, was not at the level planned for the last financial year, 1980-81. The total expenditure on trunk roads and motorways was projected by the Government in March 1980

to be 5 per cent higher than in the previous year. In practice, although spending was close to the cash limit, the cutbacks for construction in volume terms was about 9 per cent below the previous year and 14 per cent below the planned level.

Spending on maintenance was about 6 per cent below the planned level.

The MPs were highly critical of the accuracy of the Government's forecasting of expenditure and of its ability to manage the road programme. The MPs expressed their concern over the "deliberate but unquantified over-programming in the road construction and maintenance programme."

Ministers and civil servants had insisted to the MPs on the transport committee that no road schemes were suffering through lack of money. Yet year after year, volume outturn of spending on roads falls below the planned level. Roads that are in the Government's immediate programme are delayed or do not get built.

Nevertheless, it was impossible for the transport committee of the House of Commons to decide if these problems were a result of the Government's own expenditure constraints or if the road construction programme "is proving to be wildly inaccurate and unrealistic."

An answer is wanted urgently, by the committee and by those in industry and transport waiting for road schemes that have already been accepted by the Government but which have been delayed through underspending. The effect of the underspending is that the Government's own strategy for roads, based on three major priorities, is itself now at risk.

The Government, in its white paper Policy for Roads: England 1980, spelt out that its roads programme was to be based on: Roads which aid economic recovery and development; Roads which bring environmental benefit; Maintenance to preserve the investment in roads already made.

In its latest response to Government spending plans, the fifth report from the transport committee, on the transport aspects of the 1981 public expenditure white paper, the MPs urged immediate action by the Government to take decisions on "vital and socially desirable capital expenditure programmes in transport." The alternative is for Britain to continue "indefinitely" with an inadequate road and public transport system, the MPs said.

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LOANS

Stock	Price	Lot	Yld	Vol
Public Board and Ind.				
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0

FOREIGN BONDS & RAIS

Stock	Price	Lot	Yld	Vol
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0

AMERICANS

Stock	Price	Lot	Yld	Vol
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0

BEERS, WINES AND SPIRITS

Stock	Price	Lot	Yld	Vol
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0

BUILDING INDUSTRY, TIMBER AND ROADS

Stock	Price	Lot	Yld	Vol
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0

CANADIANS

Stock	Price	Lot	Yld	Vol
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0

COMMONWEALTH AND AFRICAN LOANS

Stock	Price	Lot	Yld	Vol
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0

BANKS AND HIRE PURCHASE

Stock	Price	Lot	Yld	Vol
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0

CHEMICALS, PLASTICS—Cont.

Stock	Price	Lot	Yld	Vol
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0

DRAPERY AND STORES

Stock	Price	Lot	Yld	Vol
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0

ENGINEERING MACHINE TOOLS

Stock	Price	Lot	Yld	Vol
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0

HOTELS AND CATERERS

Stock	Price	Lot	Yld	Vol
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0

INDUSTRIALS (Miscel.)

Stock	Price	Lot	Yld	Vol
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0

ELECTRICALS

Stock	Price	Lot	Yld	Vol
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0

FOOD, GROCERIES, ETC.

Stock	Price	Lot	Yld	Vol
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0

FOOD, GROCERIES, ETC.

Stock	Price	Lot	Yld	Vol
100 100% 100% 100%	41.1	1.0	1.0	1.0
100 100% 100% 100%	41.1	1.0	1.0	1.0
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by J.A. Donaldson

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OIL AND GAS—Continued

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Industrials		House of Fraser	14	Unit Drapery	8 1/2
A. Brown	6 1/2	"Imps"	7	Woodwards	8
BQC Ltd	1 1/2	"Imps"	7		
S.S.R.	1 1/2	"Imps"	7		
Sabcock	1 1/2	"Imps"	7		
Barclays Bank	3 1/2	Legal & Gen	19	Property	
Bearings	1 1/2	Lex Service	19	Cip. Countroll	8
Blue Circle	3 1/2	Lloyds Bank	19	Land Subs	11
Brylcrepe	20	London Brick	19	MERC	97
Butterflies	1 1/2	Luxus Inter	19	Metals	11
Butterfly	1 1/2	Miles	19	Stamps & Prop.	11
Brit. Aeroplane	17	Wills & Sons	19	Town & City	14
Brown	1 1/2				

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WEST GERMAN DEFENCE SPENDING MAY BE HIT AGAIN

Bonn plans budget cuts

BY JONATHAN CARR IN BONN

FURTHER CUTS may be imposed on projected West German Government spending next year beyond those planned just a month ago, with defence spending again one of the casualties.

This emerges from draft proposals released here in advance of a Cabinet session tomorrow and on Thursday at which the final budget sum is to be approved.

According to the draft, the budget total and the sum allocated to defence will each rise by just under 4 per cent next year, instead of the 4.2 per cent so far planned.

As a result total budget expenditure will be DM 240.1bn (€33bn), some DM 700m less than the sum agreed in principle in Government discussions on July 30, and defence spending will be DM 43.7bn, close to

The cuts are not huge in themselves, and there is still scope for changes before the Cabinet gives final assent and the budgetary battle in Parliament begins.

The U.S. has already criticised the previously planned defence spending increase of 4.2 per cent as insufficient, given the pledge by Nato countries to try to achieve a goal of a 3 per cent rise in real terms.

But it is considered politically impossible in Bonn for the Government to permit defence spending to rise faster than the increase in the budget as a whole.

Relations between the Social Democrat and Liberal Free Democrat coalition partners have already been soured by tough and sometimes emotional budget savings discussions on July 30, and defence spending will be DM 43.7bn, close to

which have dragged on through the summer recess.

The Free Democrats are still pressing for cuts to be made in social security payments—for example, in unemployment and sickness benefits. The Social Democrats deplore any such move. Yet some compromise has to be found before the Cabinet meets tomorrow.

Thus, a special boost to the defence budget would be almost bound to bring a revolt among the Social Democrats and make parliamentary approval of the whole package even more uncertain.

The main aim of the savings exercise is to limit the Government's net borrowing next year to DM 26.5bn (against DM 35bn this year). It is felt this would take pressure off the capital market, help produce a fall in interest rates and encourage an

economic upswing.

On July 30, the Cabinet agreed on DM 14.4bn in expenditure cuts and tax increases for 1982, and resolved to approve a final package of about DM 18bn in early September.

The remaining sum is proving very hard to produce—partly because the Social Democrats, supported by the Trades Unions, wants the savings to be accompanied by a State investment programme to create more jobs.

The Free Democrats however, are opposed to the idea. The delay of a month between the two Cabinet sessions has not only given full scope for bickering between the two parties. It has also allowed time for virtually every organisation and pressure group affected by the budget savings to say why it believes the Government's plans are unfair and will fail.

BP pays record tax bill for N. Sea oil

By Martin Dickson and Peter Riddell

BRITISH PETROLEUM will this week, probably today, write out the largest-ever cheque for a tax bill, about £900m, on its North Sea oil interests. This is equivalent to 1p off the basic rate of income tax for everyone.

A total of about £230m of petroleum revenue tax and the new supplementary petroleum duty is expected to be paid to the Government in the next week or two. About £130m will be paid today or tomorrow.

The exact scale is uncertain because of the method of assessment but about half the projected yield of £4.1bn on the two taxes for the whole of the 1981-82 financial year is due in early September.

Tax payments of this size in a very short period will drain a very large amount of liquidity out of the London money markets which might, unless action is taken, put upward pressure on short-term interest rates.

Anticipating this problem the Bank of England has issued about £1bn of bills which mature today, injecting cash into the system to offset these pressures. Together with other assistance to the markets the Bank should be able to prevent any undue problems.

By far the biggest single contributor to the total tax payment will be British Petroleum, which will be paying about £900m due mainly on its Forties field.

Others facing large tax bills will be members of the consortium which has developed the Piper and Claymore fields. Occidental, which is operator for the two fields and has a 36 per cent stake in each of them, will be paying the Inland Revenue about £180m. Of this, about £80m is believed due to the supplementary duty and £100m to the petroleum revenue tax. Other partners in the consortium are Allied Chemical, Getty and International Thomson.

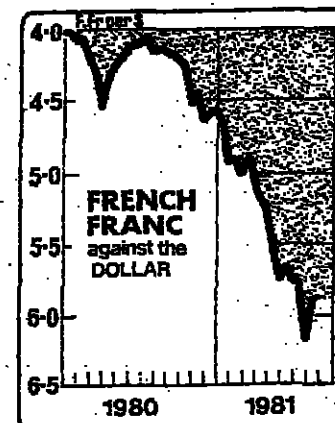
The Ninian field, the second most productive in the UK sector, does not come due for petroleum revenue tax payments until next year but will, in common with other fields, face supplementary duty at 20 per cent of the gross value of production. For Chevron, the field operator, with a 16 per cent stake this is likely to mean a payment today of about £20m to £30m.

Substantial supplementary duty contributions will also come from Shell and Esso, joint developers of the Auk, Brent, Cormorant and Dunlin fields.

The state-owned British National Oil Corporation's various interests mean its supplementary duty payments are likely to total £40m to £50m, according to industry estimates.

THE LEX COLUMN

One for the rentier



France's new Socialist Government is about to make its stock market debut, not with nationalisation offers—although they will come soon enough—but with its first state bond. It is paying for the privilege with a 161 per cent coupon on the six-year issue to raise FF 80n, or possibly a somewhat larger amount if demand is good.

The relatively small size of the issue suggests that the Government is testing the water with a frightened investment community, and there are other conciliatory features. The fact that the budget deficit is being funded in part by the monetisation of savings, rather than by borrowing from the banks through an enlarged Treasury bill issue, shows that sound money policies have not been entirely abandoned.

The short life of the bond suggests that the authorities are not cynical enough about continuing rapid inflation to lock themselves into very high coupon long-dated borrowing.

If the bulk of this year's central government budget deficit really is to be covered by bond issues, there will have to be more in the autumn. The deficit seems to be heading for FF 700n or so, and the only state bond so far this year was a FF 100n issue in the New Year. Since then the bond market has sat through four rounds of elections, presidential and parliamentary, a serious run on the franc, and a sharp rise in U.S. interest rates, so that yields have risen by roughly three points. A large increase in the supply of paper is now threatened, not only from the Government itself, but from state bodies with large borrowing requirements which have been unable to fund themselves adequately during the confusion of the summer.

Credit National and Electricité de France have recently come to the market for FF 60n—although state-guaranteed, their bonds do not carry the same tax privileges for personal sector holders as the Government's own paper does and yields are roughly half a point higher. Banque Nationale de Paris, which is nationalised but does not enjoy an explicit state guarantee for its bonds, is having to pay 17.7 per cent for eight-year money and a true private sector borrower would be facing a borrowing cost in excess of 18 per cent.

Perhaps curiously, the Government has made no attempt to get the coupon on its bond down by offering some sort of indexation. Gold-linking is right out of fashion, having been denounced by Mitterrand as a bad deal for the borrower (state

institutions have become extremely large holders of the two gold-backed issues, which will greatly reduce the net cost of redeeming them). But an issue with interest payments linked to the European Unit of Account, such as was floated in 1977, had been widely rumoured; the 1977 bond, despite its low coupon—8.8 per cent—trades very near par, admittedly in the middle of a devaluation scare. Maybe it was the risk of a devaluation during the placing of the new state bond that ruled out the option of foreign currency linking.

With French inflation accelerating, the budget deficit widening and the currency in danger there is little chance of foreign enthusiasm for French franc state sector paper, even on a 17 1/2 per cent yield. But once the franc has been devalued, a fall in dollar interest rates will allow lower rates in Paris and these high coupon issues could be attractive; they will be much more volatile than German bonds.

The great barrier to foreign interest is the market's general lack of depth. However, if large Government bonds are to become more frequent, it will no longer be possible to rely on selling them to the personal sector with the help of tax concessions. The institutional market will have to develop more maturity; the Bourse may even find itself with a proper bond market to compensate it for the nationalisation of the major quoted companies.

Japan

Tokyo's Dow Average has fallen 3.7 per cent since the peak of over 8,000 reached a fortnight ago and the latest Ministry of Finance figures show net purchases by foreigners of Japanese equities dropping back from \$425m in June to \$111m last month. But this news hardly seems to have penetrated the euromarket, Japanese com-

panies are still managing to raise plenty of money through convertible bonds.

Last week's crop of Japanese convertibles in the dollar sector of the market totalled \$350m, or three-quarters of all euro-dollar offerings, and demand was heavy enough to enable the coupon on two earlier issues to be cut.

For the borrower, the Euro-dollar market represents a surprisingly cheap source of funds. A 5 per cent coupon on dollar convertibles is now standard, lower than on Swiss francs where a premium yield has to be offered because of the highly limited secondary market. The long-term prime rate in Japan is now 8.5 per cent and in the domestic bond market priority is given to the government, utilities and heavy industries. Since Japanese investors are also backward enough to like security on debt offerings a retailer, for example, might find the Euromarket more welcoming, as well as cheaper.

The dollar vehicle is in any case attractive as a currency hedge for the borrower. Roughly 97 per cent of Japanese investors are involved in foreign currency—mostly dollars.

But the investor's appetite can only be sustained as long as the prospects for the Tokyo stock market and the yen look good. Recent conversion premiums may be low—at around 5 per cent recently, compared with a typical 10 per cent or more on U.S. corporate convertible—but so is the income premium on the dollar-denominated bonds, and if the yen weakens an investor will prefer to buy the equity outright. If the share price is falling too, the allure evaporates altogether.

Cities Service, a U.S. oil group, was offering a record-equaling 17 per cent on straight Euro-dollar debt last week. With the yen languishing around 230 to the dollar and the stock market well off its peak, the Euromarket investment community is beginning to get cold feet. There was heavy net selling in the secondary market last week, with prices being supported by stock accumulation at the dealers' houses.

The high quality of the borrowers has so far helped to sustain the market. But that too is changing. The Japanese Ministry of Finance relaxed its guidelines on foreign currency borrowing by Japanese companies late last year and there are now estimated to be 30 or 40 potential borrowers circling London in a holding pattern, not all of them established names.

Angola says towns still occupied by S. Africans

By Our Foreign Staff

ANGOLA said yesterday that South African forces were still occupying several towns in the south of the country. Fighting between Angolan troops and the South Africans was continuing, Luanda said, despite an announcement that Pretoria was withdrawing.

The official Angolan news agency Angop, said the South Africans, who entered the country last week from bases in Namibia, still held the towns of N'giva and Xangongo, along with other areas of Angola's Kunene province.

Luanda gave no details of the fighting but said South African aircraft had attacked a military column on Sunday near Chibemba, about 150 miles inside Angola.

The town of Cahama, south of Chibemba, was the target of South African air attacks last week. Britain's Ambassador to Luanda, on a visit to parts of last week's battle areas, said Cahama had been completely destroyed.

South Africa insisted that its forces were continuing their withdrawal and were not engaged in fighting with Angolan troops. Pretoria has said its troops had completed their mission inside Angola, which was to destroy bases of the South West Africa People's Organisation (Swapo).

Swapo has been fighting a guerrilla war for more than 14 years to end South African control in Namibia.

In New York the UN Security Council delayed talks on the South African incursion yesterday.

Reginald Dale adds from Washington: The U.S. Administration has made it clear it does not plan to "take sides" in southern Africa—either in disputes between South Africa and its neighbours or in internal South African conflicts between blacks and whites.

The new policy was comprehensively expounded at the week-end by Mr. Chester Crocker, Assistant Secretary of State for African Affairs, in a speech in Honolulu.

Continued from Page One

Iran

with death sentences.

Despite this however it was clear that the mood of the mourners was different from what it had been at Iran's last major funeral, that of Ayatollah Beheshti, and over 70 victims of a bomb explosion which shattered the headquarters of the ruling Islamic Revolutionary Party in late June.

Many in the crowd seemed dejected as they returned home from yesterday's ceremonies and some gave voice to puzzlement as to how it was that such a bomb could have been placed after two months of extensive anti-terrorist activity.

The reaction to the deaths appears to have raised questions about the future of the country's security services. Asked how he thought it had been possible to bomb the room where Iran's National Security Council was meeting, one cleric said that "mercenary elements have penetrated everywhere, even into the revolutionary institutions." The funeral crowds echoed this sentiment, calling for fresh purges in the security services.

In the short term, however, Iran's leaders will not be able to deny that this double assassination was a major coup.

The death of 48-year-old President Rajai, who was elected to replace the fugitive President Bani-Sadr less than a month ago, and of 47-year-old Hojatoleslam Bahonar, means that Iran faces a new round of presidential elections within the next 50 days.

Coffee producers seeking united front for key talks

BY JOHN EDWARDS, COMMODITIES EDITOR

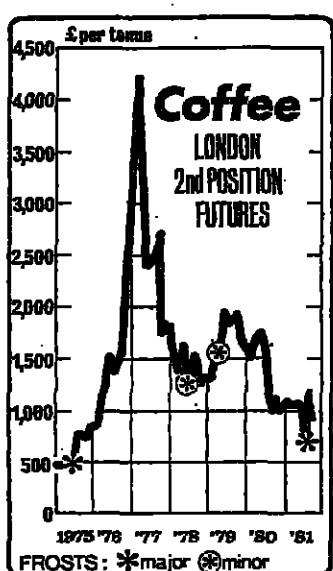
LEADING COFFEE producing countries today start crucial talks in London aimed at raising world prices and restoring stability to the market. Representatives from coffee exporting countries are to try to form a united front before full-scale talks with representatives of consumer countries begin on September 7.

The International Coffee Agreement, between exporting and importing countries, seeks to control the world coffee market. If world prices fall below an agreed level, quotas are cut; if prices rise above a set point, the quotas are increased.

Considerable difficulty is expected in agreeing both price and quota levels for the forthcoming coffee year, from October 1981 to September 1982.

World coffee prices are well below the agreement's minimum level of 115 cents a lb in spite of extensive quota cuts and the frost in Brazil during July that virtually halved next season's crop.

Prices shot up when the frost struck but they are now virtually back to the pre-frost level of below 110 cents a lb. In London prices have been



opposition from consumers, led by the U.S., who will argue that there is no justification.

For the season, just ending, export quotas were originally set at a global total of 58.2m bags (of 60 kilos each). Trigger price levels were agreed at a low of 120 cents and a high of 150 cents, with the objective of defending a floor level of 115 cents and a ceiling of 155 cents.

In the event prices fell below 100 cents a lb at one stage, in spite of quotas being cut by a total of 7m bags to 51.2m.

Brazil accepted a modest original quota of 14.5m bags because of a shortage of supplies, but has just harvested a bumper crop of 32m, which was not affected by the July frost. It is, therefore, expected to press for an increase in its quota to at least 17m bags.

Pressure from Brazil for a much larger quota will be tempered by the knowledge that its 1981/82 crop, to be harvested next summer, is likely to be cut by at least 12m bags to around 15m—even the normally sceptical U.S. Department of Agriculture agreed in a survey that the frost damage meant an anticipated reduction of over 45 per cent.

South American producers agreed last week to press for a minimum price of 135 cents. But they are likely to meet stiff

Continued from Page One

Exports

is still high by historic standards.

Reports from the CBI's regional offices indicate a slight recovery in export demand. This is usually associated with dollar-related markets or products following the fall in the value of the pound against the U.S. currency.

Overseas competition in European markets is reported to remain as difficult as previously, reflecting the continued strength of sterling against the Continental currencies.

Apart from the fall in the pound against the dollar, export demand may have been boosted by a slight pick-up in world trade.

Overall, the inquiry points to little or no change in manufacturing output during the rest of this year. Of the 1,786 replies to the questionnaire some 17 per cent expect a rise in the volume of output over the next four months, 15 per cent a drop, and the rest no change. The chemicals and the metal manufacturing sectors are the most optimistic.

There has been a slight recovery in total order books relative to normal levels. This is possibly due to changing views of what is normal as well as to a strengthening in order books.

The volume of stocks of finished goods is continuing to become less excessive, following the recent run-down of the last year. The balance reporting more than adequate stocks is the lowest for 18 months.

The proportion of companies expecting to raise their selling prices during the next four months has picked up during the summer, though only by comparison with the very low levels of last winter when stocks were being cut. Price expectations are still moderate and the rate of growth of wholesale output prices is likely to remain around recent levels.

Included in the survey are new forecasts by the CBI staff economists. These show little more growth than previously projected because of the fall in sterling. Nevertheless, real Gross Domestic Product is expected to rise only slightly next year—up 0.8 per cent after a 3.2 per cent drop this year.

The main upward influences are likely to be the end of destocking, some growth in exports and a slight increase in consumer spending.

Weather

UK TODAY

CLOUDY, some wind and showers, but warms. London, S.E., N.W. and N. England, Midlands, Channel Islands, Lake District. Cloudy, some wind, sunny intervals, but drizzle. Max. 20 C.

E. Anglia, E. and N.E. England. Cloudy, cool, some drizzle and winds. Max 17 C. Wales, S.W. England, Isle of Man, S.W. Scotland, Argyll, N. Ireland. Dry, cloudy with winds and sunny intervals. Max 21 C.

Borders, Glasgow, Highlands, N.W. Scotland. Warm, but some wind and drizzle. Max 19 C.

Edinburgh, Dundee, Aberdeen, Moray Firth, N.E. Scotland, Orkney, Shetland. Cloudy, some wind and sunny intervals. Max 15 C.

Outlook: Mainly dry, with cloud and sunny intervals.

and sunny intervals.					
	Y'day	midday	Y'day	midday	
	°C	°F	°C	°F	
Algeria	26	78	London	24	76
Amsdam	17	63	L. Angl.	20	68
Austin	27	81	Luxemb.	19	66
Bari	28	82	Luton	18	64
Belmont	28	82	Madrid	25	77
Belfast	16	61	Majorca	27	81
Birmingham	23	73	Malaga	26	79
Berlin	17	63	Malta	28	82
Brussels	22	72	M. Chester	18	64
Budapest	20	68	Moscow	12	54
Cardiff	20	68	Munich	22	72
Casablanca	23	73	N. York	21	70
Cebu	27	81	Nice	26	79
Chicago	21	70	Nicosia	29	84
Cologne	19	66	Oporto	21	70
Conaghan	17	63	Oslo	18	64
Cork	20	68	Paris	22	72
Danvers	18	64	Perth	18	64
Dublin	17	63	Prague	19	66
Düsseldorf	20	68	Riyadh	12	54
Edinburgh	12	54	Rome	23	73
Faro	25	77	Rio de J.	27	81
Florence	28	82	Salzburg	22	72
Frankfurt	20	68	Seoul	21	70
Geneva	26	79	Shanghai	10	50
Gibraltar	25	77	Sydney	9	48
Glasgow	14	57	Taipei	23	73
Göteborg	18	64	Tel Aviv	28	82
Helsinki	12	54	Tenafels	25	77
Hong Kong	30	86	Tokyo	22	72
Imbros	23	73	Tripoli	20	68
Inverness	14	57	Tunis	22	80
J. o. Man	16	61	Valencia	27	81
Johannesburg	27	81	Warsaw	25	77
Jersey	21	70	Vienna	20	68
L. Pines	24	75	Warsaw	18	64
Lisbon	23	73	Zurich	23	73

C=Cloudy, F=Fair, Fo=Fog, H=Hail, R=Rain, S=Sunny, S-S=Shist, SN=Snow, T=Thunder, T-M=Light Moon GMT temperatures.

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